Members, Board of Trustees:

PROPOSED GUIDING PRINCIPLES FOR THE PRESIDENT AND THE CAMPUS

Recommendation: that the President in recognition of the rapidly changing environment of higher education, and in consultation with University constituents, focus the University's efforts on:

- Continuing emphasis on undergraduate education and infrastructure (campus core); and
- Strengthening mechanisms for faculty and staff recruitment, rewards and retention; and
- Conducting an assessment of what constitutes a strong environment for research, creative scholarship, and graduate and professional education; and
- Continuing the development and introduction of the values-based financial model that aligns revenues and expenses to meet the University's mission, and ensure that individual units develop strategic plans in alignment with the University's overall strategic planning process; and
- Developing a plan for implementing innovative, technology-rich content delivery to address needs in a constantly changing learning environment; and
- Continuing to develop a master plan that creates a 21st century living and learning environment and is sensitive to community concerns.

Action taken: ☑ Approved  ☐ Disapproved  ☐ Other ____________________