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Chairman, Board of Trustees
October 14, 2012

Members, Board of Trustees:

PROPOSED GUIDING PRINCIPLES FOR THE PRESIDENT AND THE CAMPUS

Recommendation: that the President in recognition of the rapidly changing environment of higher education, and in consultation with University constituents, focus the University's efforts on:

- Continuing emphasis on **undergraduate education** and **infrastructure** (campus core); and
- Strengthening mechanisms for faculty and staff **recruitment, rewards and retention**; and
- Conducting an assessment of what constitutes a strong environment for research, creative scholarship, and graduate and professional education; and
- Continuing the development and introduction of the **values-based financial model** that aligns revenues and expenses to meet the University's mission, and ensure that **individual units develop strategic plans** in alignment with the University's overall strategic planning process; and
- Developing a plan for implementing innovative, **technology-rich content delivery** to address needs in a constantly changing learning environment; and
- Continuing to develop a **master plan** that creates a 21st century living and learning environment and is sensitive to community concerns.

Action taken: Approved Disapproved Other _____