University Planning and Metrics

2011 Board Retreat and Other Planning

The 21st Century University

Health care Reform and Its Potential Impact on the Academic Medical Center: UK HealthCare

Master Plan Update: Meeting with our Neighbors

UK Board of Trustees

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October 13, 2012

University Planning and Metrics

Reviewing our Existing Plans

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October 13, 2012

150 Years of Excellence and Perseverance

- Sacred century-and-a-half mission and transformative leadership in the state and region.

- Uncommon depth and breadth of academic programs that support interdisciplinary work

- Decisions have never been more important and carry long-term implications

SACS Reaffirmation

3.3.1 The institution identifies expected outcomes, assesses the extent to which it achieves these outcomes, and provides evidence of improvement based on analysis of the results in each of the following areas:

- Education programs, to include student learning outcomes,
- Administrative support services
- Academic and student support services
- Research within its mission
- Community/public service within its mission

APRIL 9-11, 2013

2009-2014 Strategic Plan

Goal I: Prepare Students for Leading Roles in an Innovation-driven Economy and Global Society. (11 metrics)

Goal II: Promote Research and Creative Work to Increase the Intellectual, Social, and Economic Capital of Kentucky and the World Beyond Its Borders. (5 metrics)

Goal III: Develop the Human and Physical Resources of the University to Achieve the Institution's Top 20 Goals. (7 metrics)

Goal IV: Promote Diversity and Inclusion. (6 metrics)

Goal V: Improve the Quality of Life of Kentuckians through Engagement, Outreach, and Service. (3 metrics)

2009-2014 Strategic Plan

Summary of progress on Strategic Plan Goals:

- **Achieved =** 7
- **Some Progress =** 13
- **In Progress =** 6
- **No Progress =** 6

2012-13 Operating Budget

Area	Investment (in thousands)	Goal 1: Students	Goal 2: Research	Goal 3: Faculty, Staff and Facilities	Goal 4: Diversity	Goal 5: Service
Faculty investments (promotions & fighting fund)	$1,108	X	X	X	X	X
Benefits*	($2,928)	X		X		X
Student Scholarship Investments	$10,328	X	X		X	X
Academic Readiness	$530	X				
Development staffing initiative	$675	X		X		
Emergency preparedness/planning	$120	X		X		
Enrollment Management investments	$1,814	X				
Information technology investments	$750	X	X	X		
Quality Enhancement Program / SACS	$285	X				
TIIF and Summer	$2,150	X	X	X		X
Facility M&O	$1,041	X	X	X		
Capital renewal	$1,000			X		
Capital debt service pool	$5,000	X	X	X		X
Other	$139			X		
Total Net Investments	$22,012					

*Benefits credit is a result of net of a savings created from an updated rate calculation. Employee benefit package was not reduced.
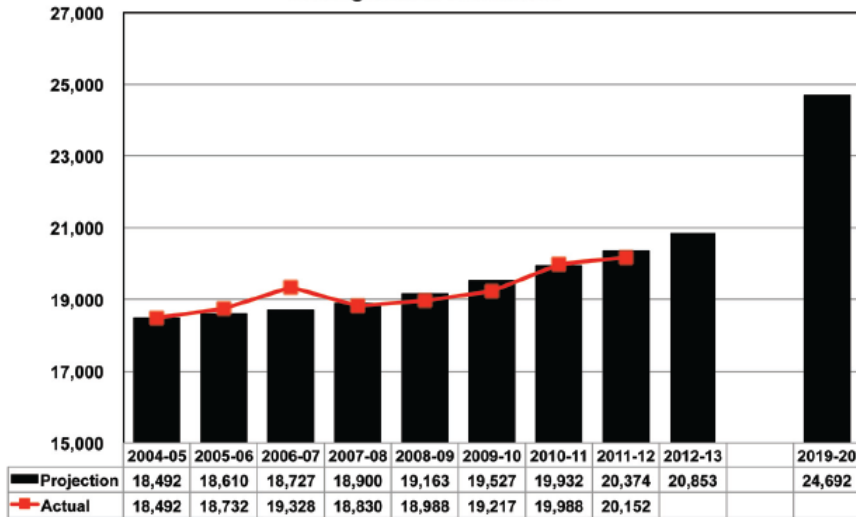
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Top 20 Business Plan vs. Reality

Top 20 Business Plan
General Revenue Funds (in millions)

	Top 20 Business Plan		Reality	Difference
	2006	**2013**	**2013**	
State Appropriations	$314	$452	$284	($168)
Tuition and Fees	194	354	339	(15)
Investment Return	8	13	2	(11)
County Appropriations	12	15	19	4
Gifts	1	9	2	(7)
Grants and Contracts	90	116	177	61
IDC	43	62	45	(17)
Other	40	49	46	(3)
Sales and Services	21	26	22	(4)
Carryforwards	27	32	119	87
Hospital	466	590	977	387
Total Budget	$1,216	$1,718	$2,032	$314

Undergraduate Enrollment

	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13		2019-20
Projection	18,492	18,610	18,727	18,900	19,163	19,527	19,932	20,374	20,853		24,692
Actual	18,492	18,732	19,328	18,830	18,988	19,217	19,988	20,152			

Graduate/Professional Enrollment

	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13		2019-20
Projection	7,252	7,285	7,318	7,352	7,452	7,552	7,597	7,642	7,687		8,002
Actual	7,252	6,970	7,090	7,086	7,112	7,112	7,181	7,127			

Full-Time Faculty

	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13		2019-20
Projection	1,920	1,920	1,947	1,974	2,002	2,043	2,088	2,133	2,180		2,545
Actual	1,920	1,942	2,028	2,057	2,096	2,165	2,220	2,291			

Research Expenditures (in millions)

	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12		2019-20
Projection	$298	$317	$335	$355	$377	$399	$423	$449	$476		$768
Actual	$298	$307	$324	$332	$329	$352	$360	$373			
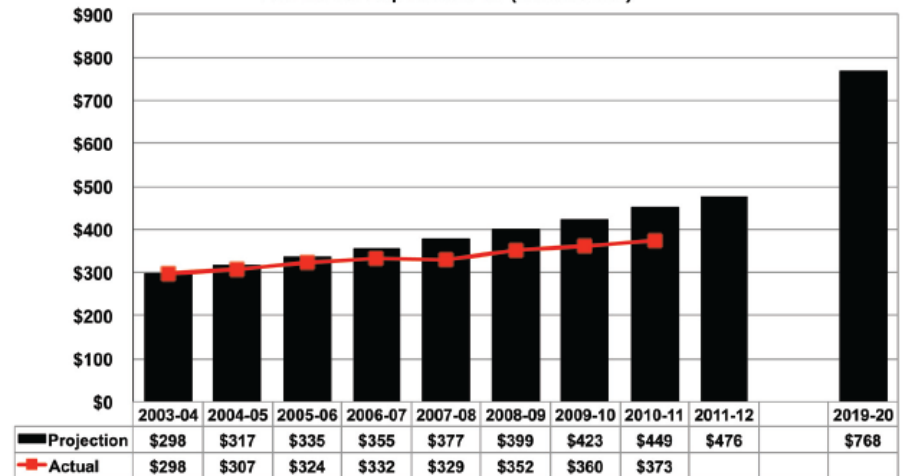
Smart Growth: Distribution of Effort

USNWR Ranking and Public University	Student-to-Faculty Ratio
1. University of California (Berkeley)	17:1
2. University of California (Los Angeles)	17:1
3. University of Virginia	16:1
4. University of Michigan	16:1
5. University of North Carolina	14:1
6. College of William and Mary	12:1
7. Georgia Tech University	17:1
8. University of California (Davis	16:1
9. University of California (San Diego)	19:1
10. University of Wisconsin (Madison)	17:1
University of Kentucky	**17.5:1**

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Questions & Comments

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October 13, 2012

2011 Board Retreat and Other Planning: Recap and Progress

Ensuring Kentucky's Promise

UK Board of Trustees

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October 13, 2012

2011 Priorities and Planning

- Enhance and expand the undergraduate educational experience in terms of student quality, academic programming, and opportunities for more Kentuckians and students from other states and background to learn and grow at the University.

- Renew and rebuild the core of the nearly 150-year-old campus.

- Affordability and Access

- Work/Life Environment

Student Success – Fall 2012 Class

Enrollment Trend

Year	Enrolled	Resident	Non-Resident
2007	3,865	2,850	1,015
2008	4,110	3,111	999
2009	4,153	3,256	897
2010	4,328	3,316	1,012
2011	4,139	3,066	1,073
2012	4,645	3,185	1,460
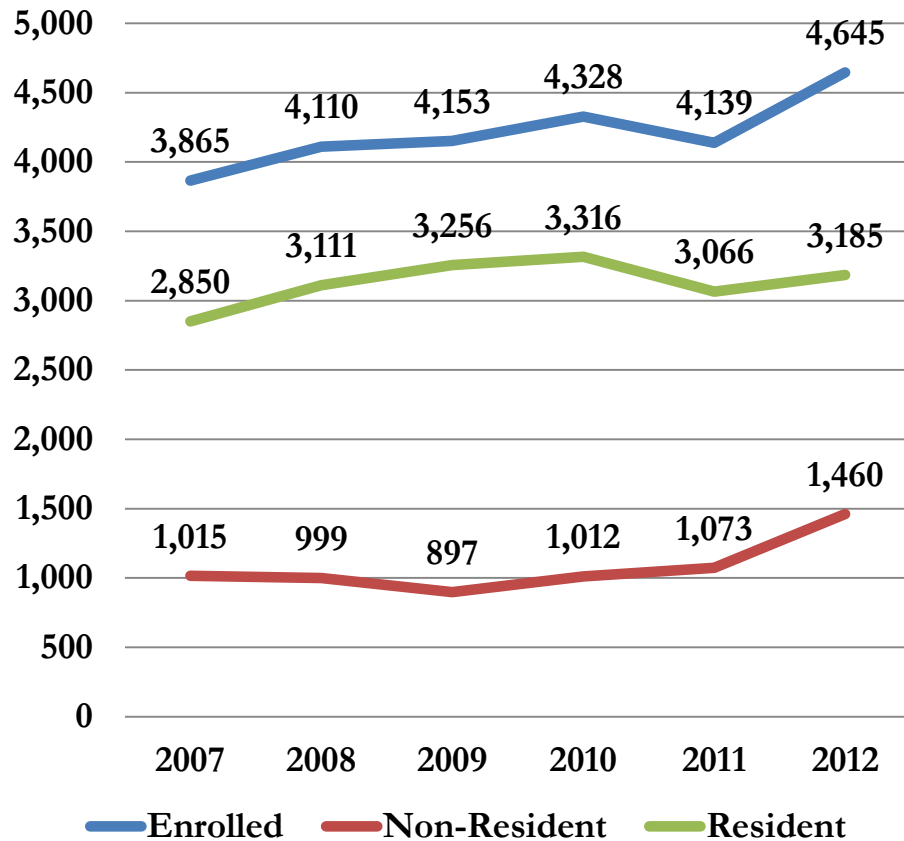
Underrepresented Student Enrollment

Year	African American*	Hispanic	International
2007	255	44	20
2008	347	62	32
2009	403	78	44
2010	418	111	47
2011	422	115	56
2012	533	166	110
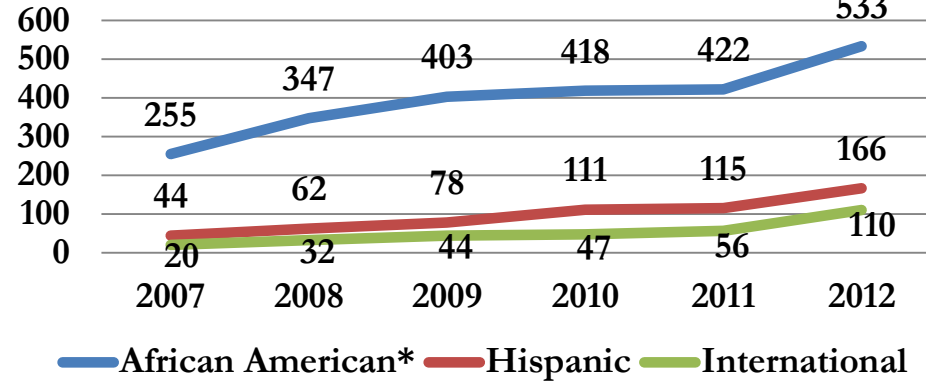
National Merit Scholars**

Year	Scholars
2007	28
2008	37
2009	27
2010	32
2011	29
2012	71

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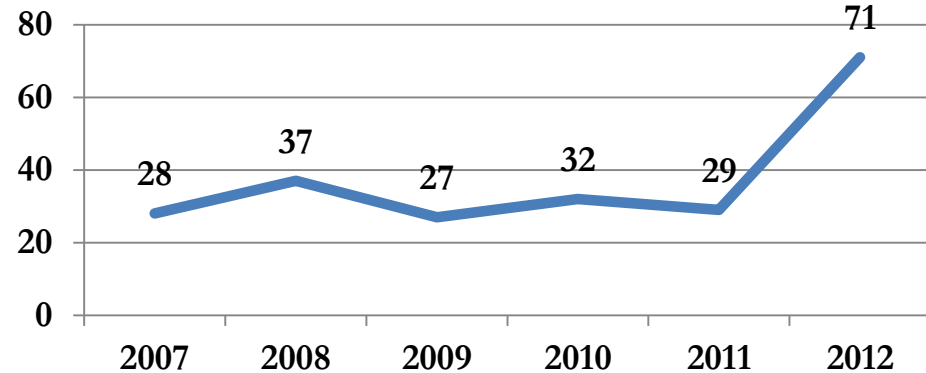
*Number includes students who reported two or more races, one of which was "Black or African American."

**Includes National Achievement Scholars

Student Success – Graduate School

Graduate & Professional Enrollment
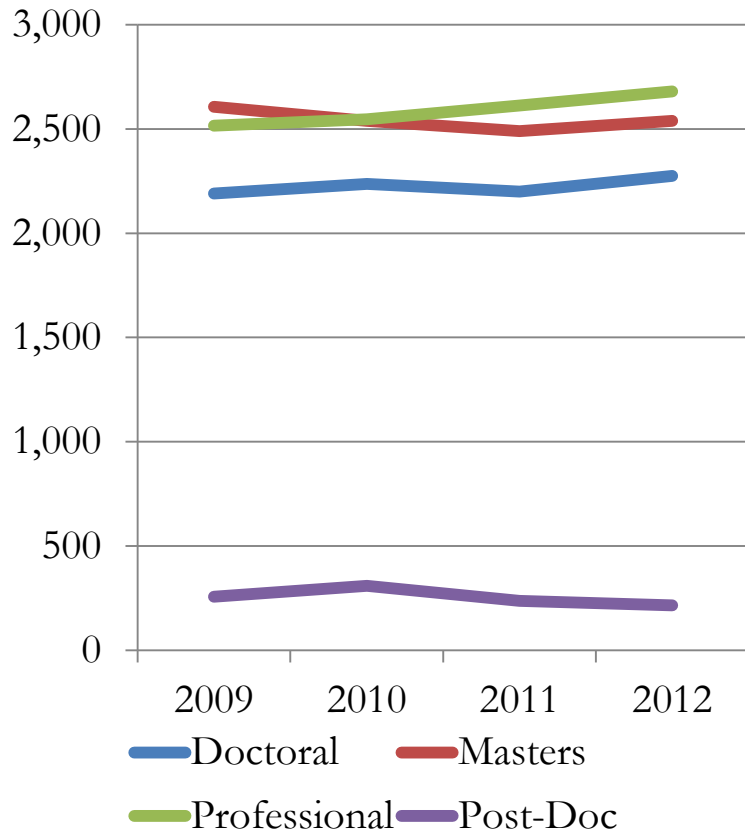
Student Credit Hour Comparison

Total Rev: $206.3m
Net Rev: $168.7m

Total Rev: $55.2m
Net Rev: $35.5m
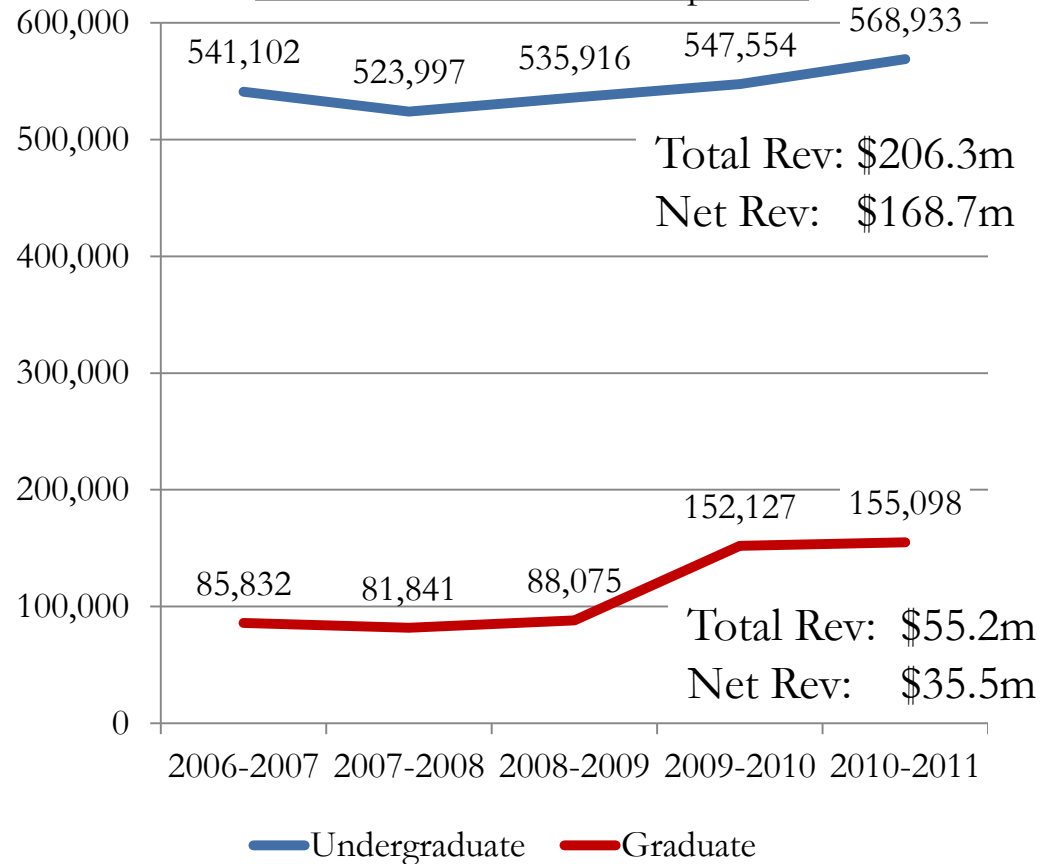
FY 2010 R&D Expenditures
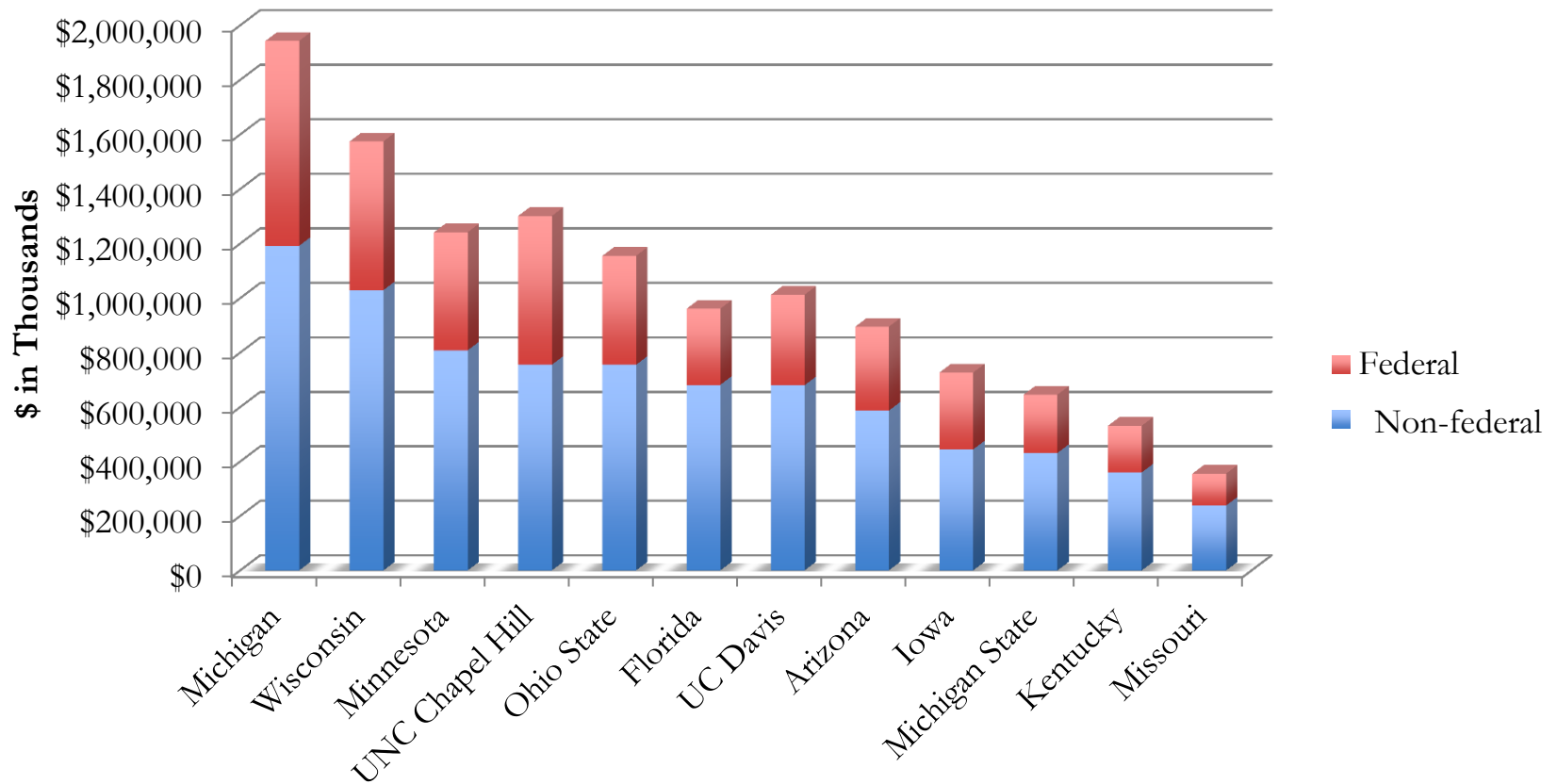
Research Metric 3: Sponsored Programs Expenditures per Net Assignable Square Foot (NASF)

Purpose: Reflects productivity of research space
Higher Number is Favorable
Formula: Sponsored Programs "Recorded" Expenditures
Non-class lab NASF

UK = 58

Mean = $372 Total Costs per NASF

Legend:
- Direct Costs
- Indirect (F&A) Costs
- Median All Schools
- Median Public Schools
- Median Private Schools

Fiscal Year 2010

May 2011   10

AAMC
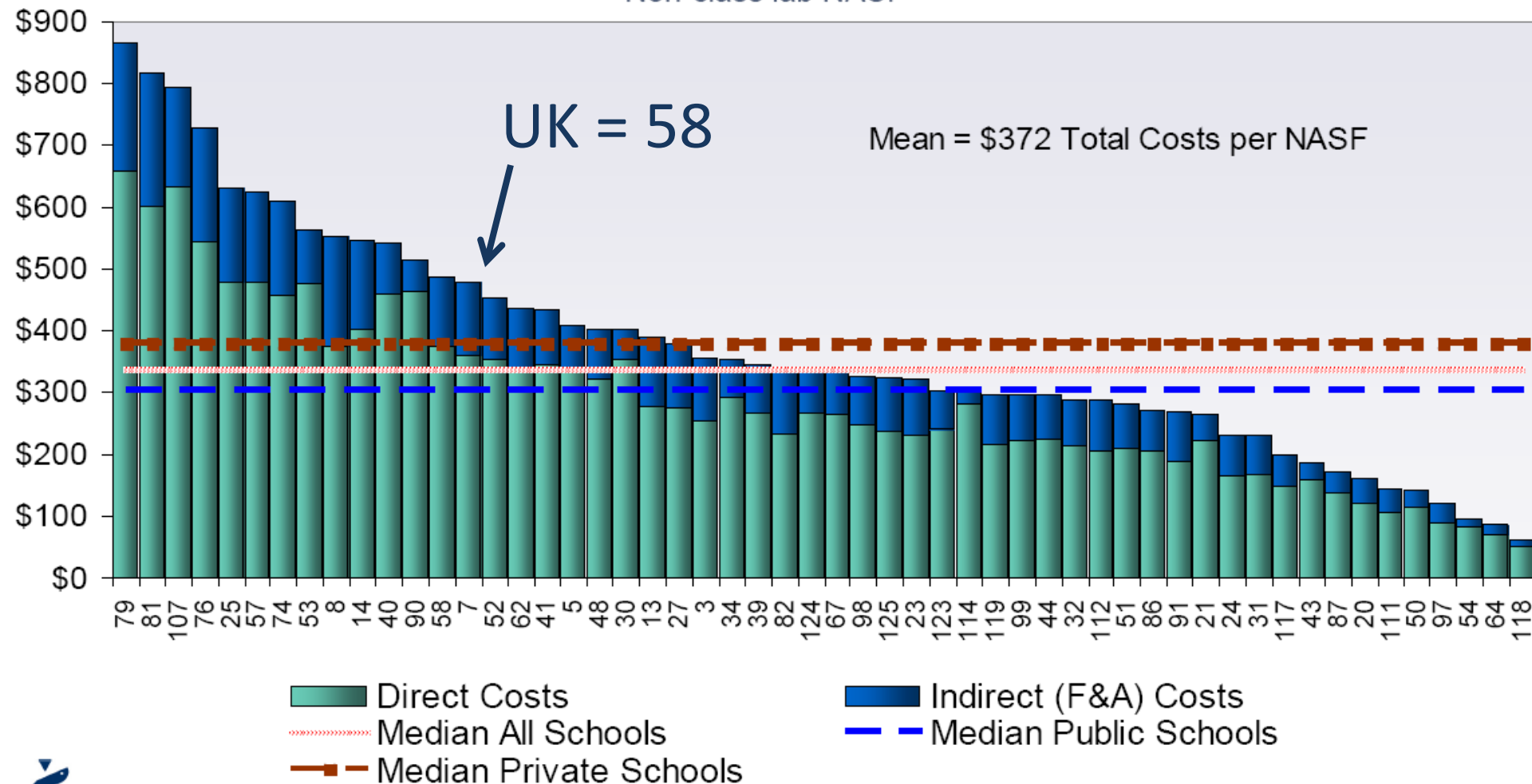
Student Success – Campus Safety

The $4.8 million project includes:

- Video management system

- Centralized access control system

- Identification badges

- Early warning speakers

2011 Priorities and Planning

- Student Success

  – Undergraduate education

  – Graduate education and research

  – Campus safety

- **Retention**

Retention – Student Success by Cohort
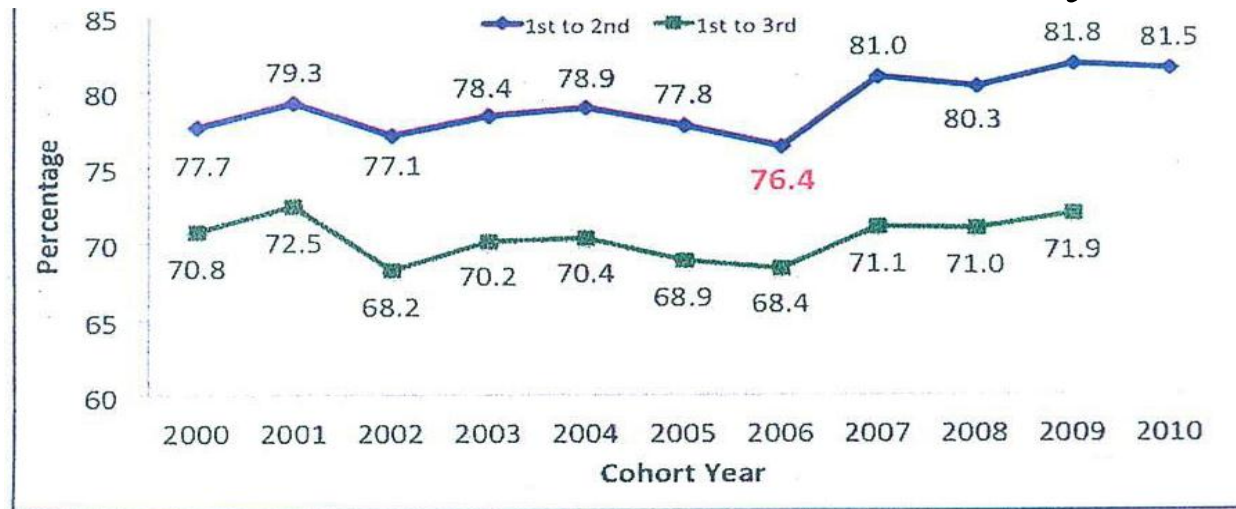
Figure 1. 1st to 2nd and 1st to 3rd Year Retention for the 2000-2010 cohorts.

Areas for Improvement? Selected themes from the Sophomore Attrition Survey	Academic Advising	Major Selection	Access to Competitive Majors	Course Availability	Difficulty with Courses
Areas for Improvement? Selected themes from the Graduating Senior Survey	Changed Major/Lost Credit	Work Conflicted w/ Class	Course Availability	Family Conflict	Tuition and Cost

Student Engagement: Comparison to Carnegie Peers

Benchmark of Effective Educational Practices	Freshmen	Seniors
Academic Challenge	⬆	⬇
Active & Collaborative Learning	⬆	⬌
Student-Faculty Interaction	⬆	⬌
Enriching Educational Experiences	⬇	⬇
Supportive Campus Environment	⬆	⬇

⬆ UK outperformed peers

⬇ UK was outperformed by peers

⬌ No statistical difference

Provost's Office Re-Organization

Provost

Chief of Staff

Assoc Provost for Faculty Advancement

Assoc Provost for Finance & Operations

Assoc Provost for Clinical & Translational Science

Markey Cancer Center Director*

Sr. Vice Provost for Student Success

Assoc Provost International Programs

Sr. Vice Provost for Academic Planning, Analytics and Technologies

Colleges:

Agriculture	Dentistry	Law
Arts & Sciences	Design	Libraries
Business & Economics	Education	Medicine
Communication & Information	Engineering	Nursing
	Fine Arts	Pharmacy
	Graduate School	Public Health
	Health Sciences	Social Work

* Dotted line report to EVPHA and Dean of Medicine

Provost's Office Re-Organization
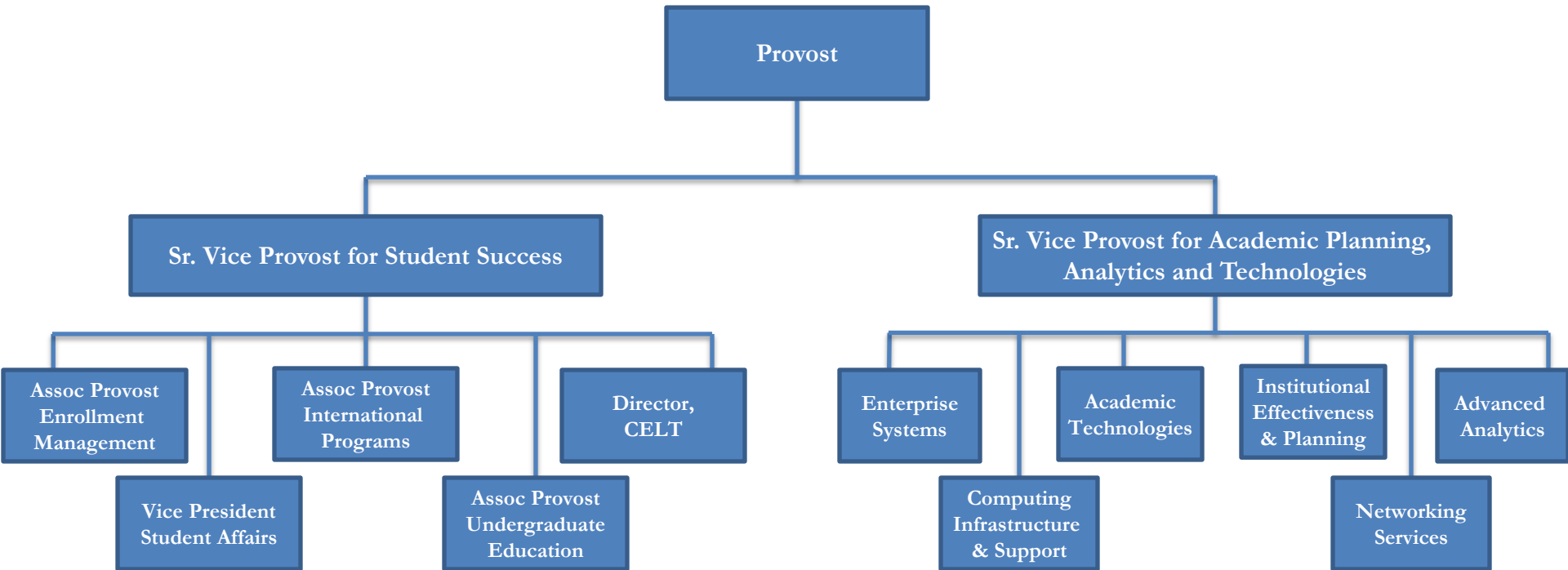
2011 Priorities and Planning

- Student Success

- Retention

- **Infrastructure**

2008-12 UK Major Capital Construction by Funding Source

Project	UK Funds	UKHC Funds	UK Bonds	State Bonds	State Grant	Federal	Private	Project Total
Expand & Upgrade Livestock Disease Diagnostic Lab				$28,500,000				**$28,500,000**
Construct Biological Pharmaceutical Complex Building	$14,335,101			$119,892,000	$385,611		$385,611	**$134,998,323**
Fit-up 4th & 5th Research Floors Bio-Pharm Building	$15,523,141				$12,476,859			**$28,000,000**
Construct Patient Care Facility		$215,538,719	$350,000,000				$7,300,000	**$572,838,719**
Digital Village Building #2	$2,013,475				$8,328,125		$8,328,125	**$18,669,725**
Replace Wildcat Lodge Student Housing (Wildcat Coal Lodge)							$8,050,000	**$8,050,000**
Construct CAER Laboratory Building #3	$2,151,620				$7,000,000	$11,832,685		**$20,984,305**
Renovate 4th Floor Sanders-Brown Center on Aging						$6,428,471		**$6,428,471**
Renovate Track and Field Facility	$5,900,000						$7,100,000	**$13,000,000**
Construct UK/Nicholasville Road Flood Mitigation	$2,003,866					$6,011,597		**$8,015,463**
Acquire/Renovate Academic Facility - University Lofts Facility	$15,000,000							**$15,000,000**
Renovate/Upgrade Softball Complex							$9,700,000	**$9,700,000**
Renovate/Expand Soccer Facilities							$7,000,000	**$7,000,000**
Student Health Facility			$25,000,000					**$25,000,000**
	$56,927,203	$215,538,719	$375,000,000	$148,392,000	$28,190,595	$24,272,753	$47,863,736	**$896,185,006**

Note: State Grants include RCTF Capital Match

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2008-12 UK Major Capital Construction by Funding Source
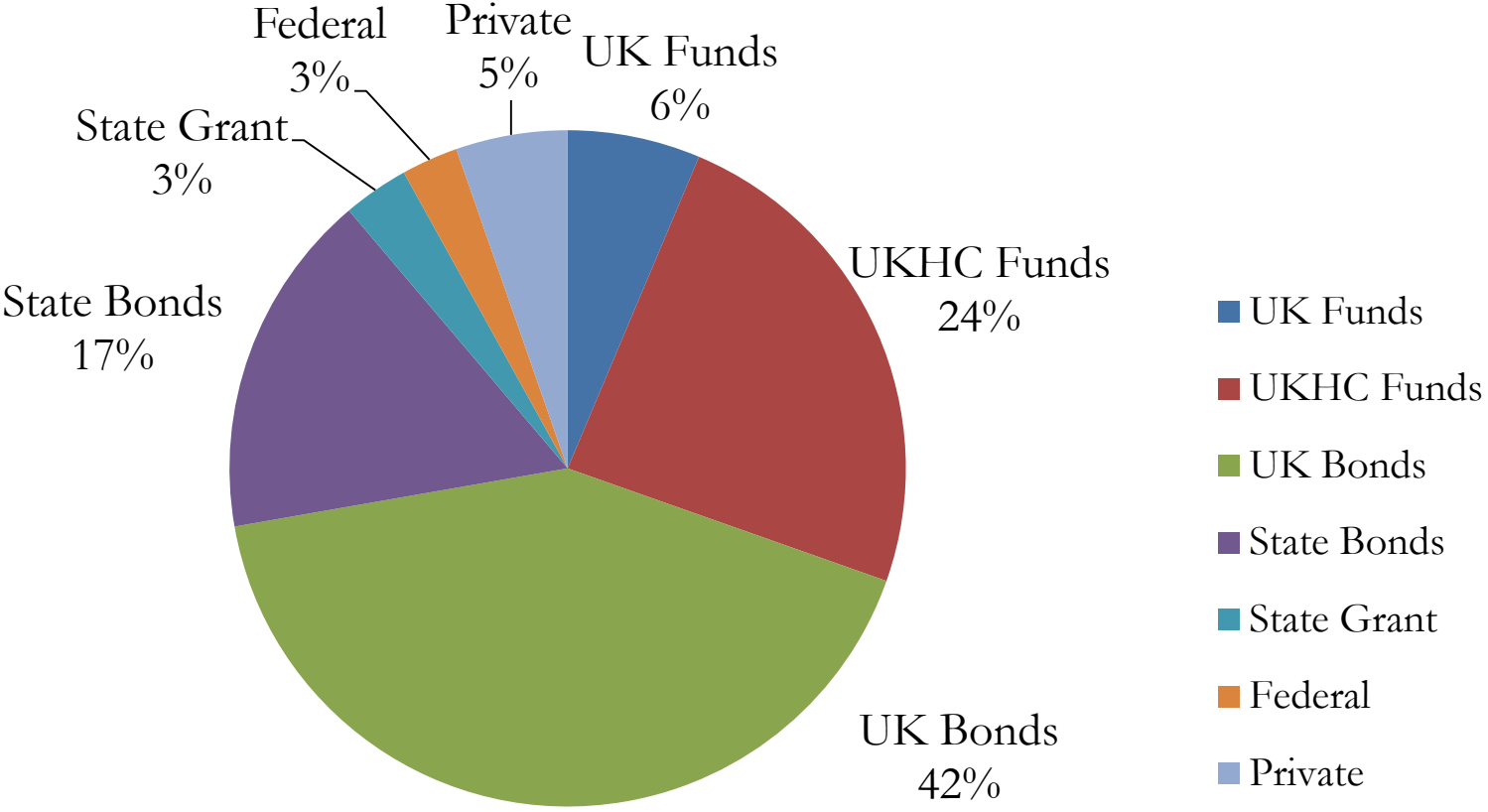
Note: State Grants include RCTF Capital Match

Infrastructure

- 2008-2012 Construction

- Public/Private Partnership with EdR

- Debt Study
  - Currently at 3.7% of revenues
  - An additional $200 million would move our debt level to 4.1% of revenues
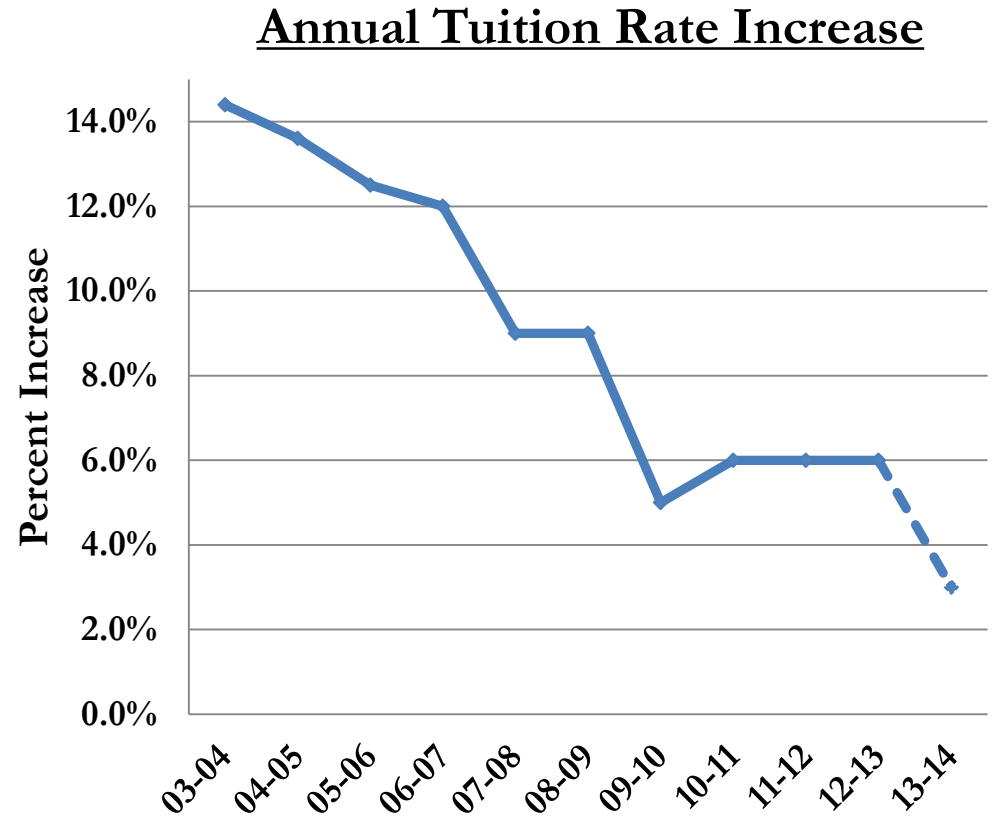
- Building Priorities

2011 Priorities and Planning

- Student Success

- Retention
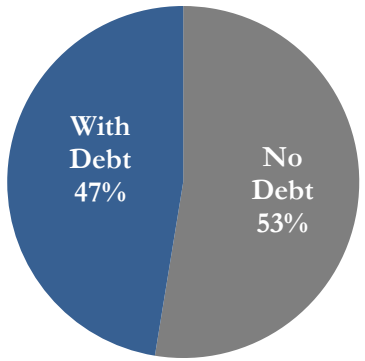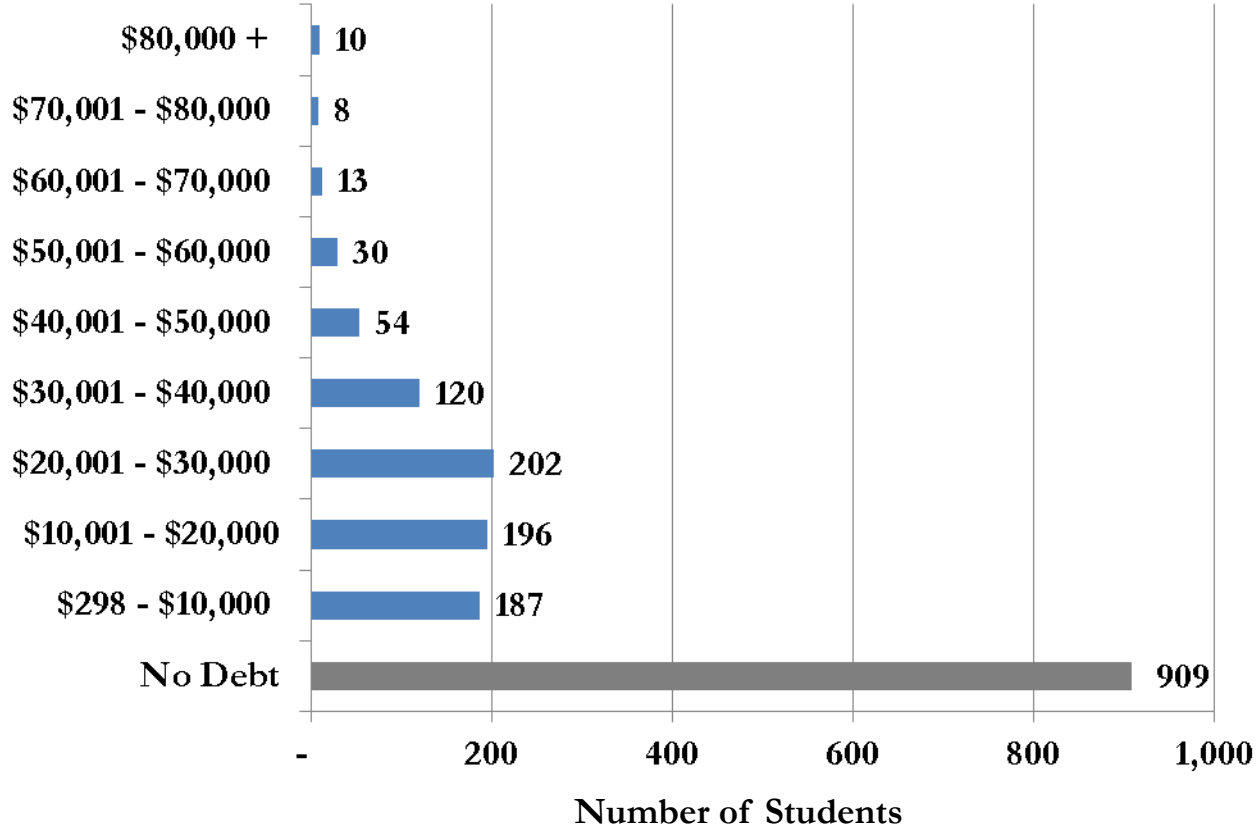
- Infrastructure

- **Access and Affordability**

Access & Affordability – Tuition & Fees

	Under-graduate Resident	Percentage Change	
		Annual	4 Year Average
03-04	$ 2,274	14.4%	
04-05	$ 2,583	13.6%	
05-06	$ 2,906	12.5%	
06-07	$ 3,255	12.0%	13.1%
07-08	$ 3,548	9.0%	11.8%
08-09	$ 3,868	9.0%	10.6%
09-10	$ 4,062	5.0%	8.8%
10-11	$ 4,305	6.0%	7.3%
11-12	$ 4,564	6.0%	6.5%
12-13	$ 4,843	**6.0%**	**5.8%**
13-14*	$ 4,983	**3.0%**	**5.3%**
Preliminary			

Annual Tuition Rate Increase

Average Debt of Resident Baccalaureate Graduates from the Fall 2006 Entering Freshmen (full-time resident) Cohort

KY Residents = 3,415 (81.5%)
- **1,759 students graduated after 5.5 years (51%)**
  - **53% of graduates had no student loans**
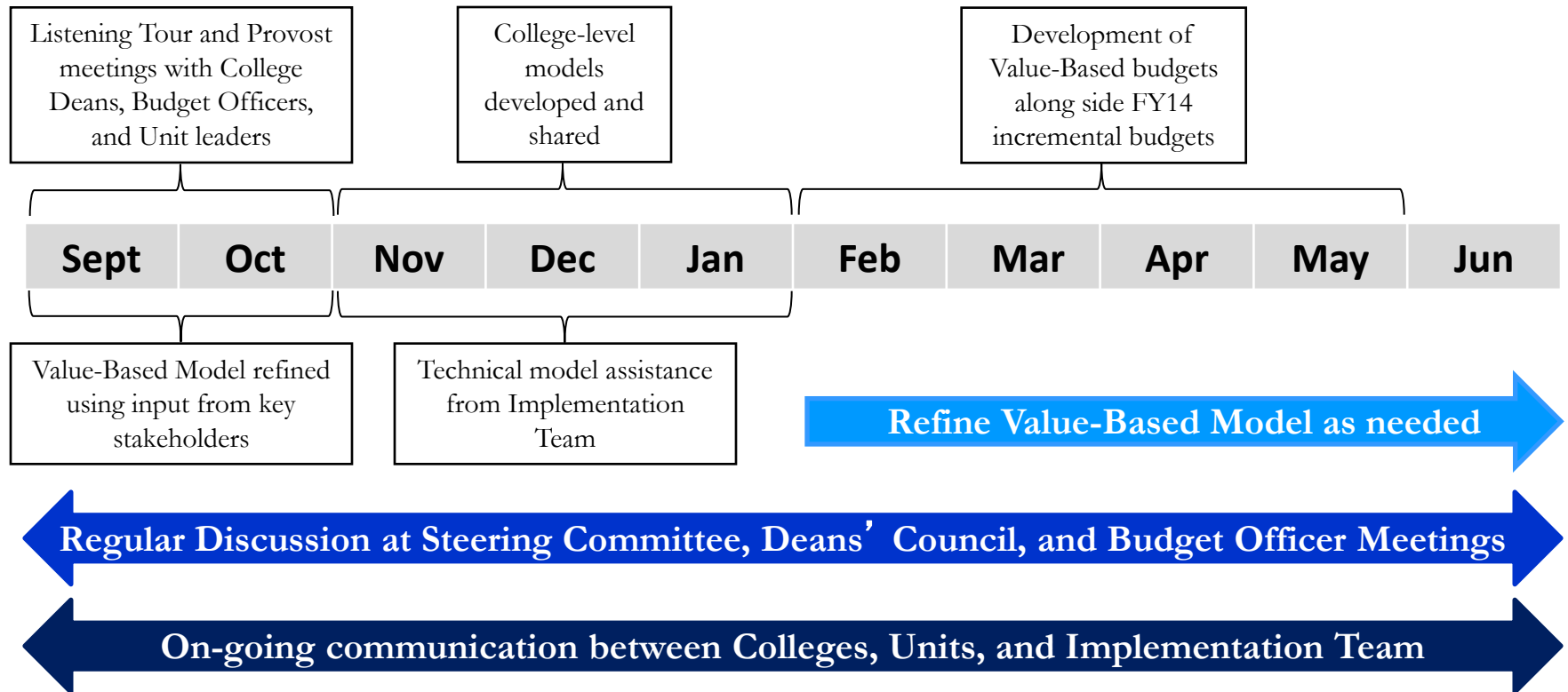 - **47% of graduates with loans had average debt of $23,500**

2011 Priorities and Planning

- Student Success

- Retention

- Infrastructure

- Access and Affordability

- **Work Environment**
  - **Faculty performance**
  - **Employee evaluations**
  - **Manager training**

Faculty Performance

R3 (Review, Rewards and Retention) Report
- Review
  - Process that truly evaluates performance and assists in professional development
  - Promotes advancement throughout the career
  - Post-tenure review
- Rewards
  - Rewards aligned with performance
  - Recognition of contributions in all areas (teaching, research and service)
- Retention
  - Competitive salaries with peer institutions

Associate Provost for Faculty Advancement
- GT Lineberry, PhD – Engineering
- Responsibilities
  - Comprehensive faculty development programs
  - Assist in faculty advancement to full promotion
  - Chair development program

Faculty Performance
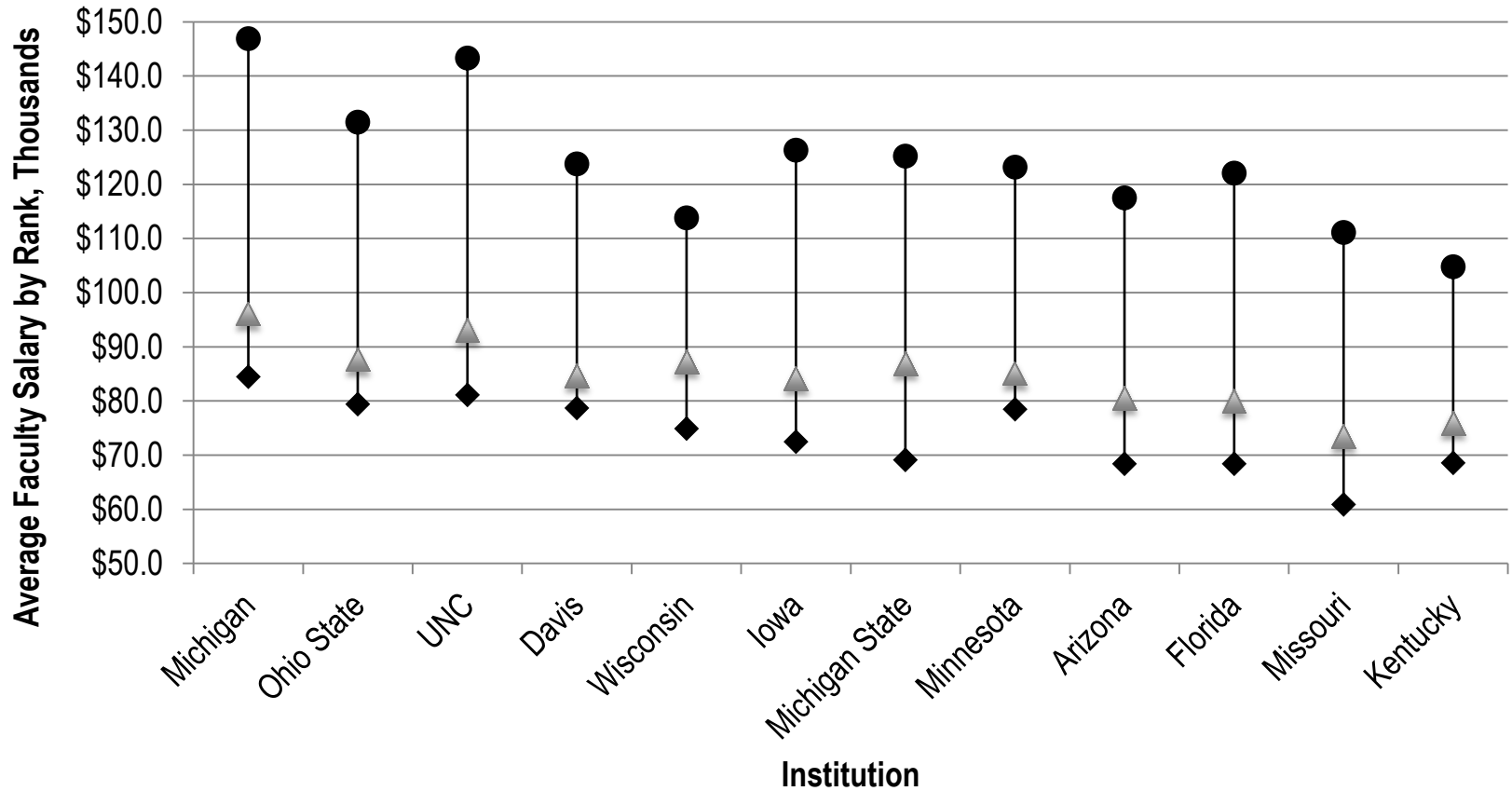
2011 Priorities and Planning

- ## **Work Environment**
  - **Faculty performance**
  - **Employee evaluations**
  - **Manager training**

Start Date	Description	End Date
September	Communication from HR to management	October
September	Meetings with Budget Officers, Deans Council, HR Facilitators	October 5
October 18	Communication from President to all staff	October 18
October 18	Communicate training WBT available	October 18
November 1	Conduct division / department workshops	January 15, 2013
	Completion of Campus PEs	February 28, 2013
February 2013	Conduct Healthcare workshops	May 2013
	Completion of Healthcare PEs	June 30, 2013

2011 Priorities and Planning

- Student Success

- Retention

- Infrastructure

- Access and Affordability

- Work Environment

- **Values-Based Budget Model**

Values-Based Budget Model

- Aligns revenues and expenses
- Revenues are attributed to unit that earns them
- Expenses (both direct and administrative & service) are attributed to units
- Incentivizes colleges to be entrepreneurial
- Allows for longer-term (3-5 year) planning
- Current model is "incremental budget model" and results in managing to expenses.

Value-Based Model Implementation Timeline

| Listening Tour and Provost meetings with College Deans, Budget Officers, and Unit leaders | College-level models developed and shared | | Development of Value-Based budgets along side FY14 incremental budgets | |

Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun

| Value-Based Model refined using input from key stakeholders | Technical model assistance from Implementation Team |

Refine Value-Based Model as needed →

← **Regular Discussion at Steering Committee, Deans' Council, and Budget Officer Meetings** →

← **On-going communication between Colleges, Units, and Implementation Team** →

Value-Based Model "Parallel Process" Year

Questions and Comments

UK Board of Trustees

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The 21st Century University

Ensuring Kentucky's Promise

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UK – A First Choice Institution

- First choice in the state and region, for the best and brightest.

- First choice in the state and region, for cutting-edge research and creative scholarship.

- First choice in the state and region, for life-saving patient care and service.

The Kentucky Effect

"… leaders used to be judged by how well they responded to a crisis. Now, they are judged by how well they anticipate one …"

IBM Advertisement

The Burning Platform

Regulation and economic pressures

- Citizen demand for accountability
- State and federal funding reductions
- Concerns about access
- Middle skill job loss, high skill job growth
- Need and desire to cap tuition

Competitive pressures

- Governors launching university alternatives
- Venture capitalists funding online programs, MOOCs
- Persistent pressure from for-profits, elites
- Traditional students choosing community colleges

FY 2010 R&D Expenditures
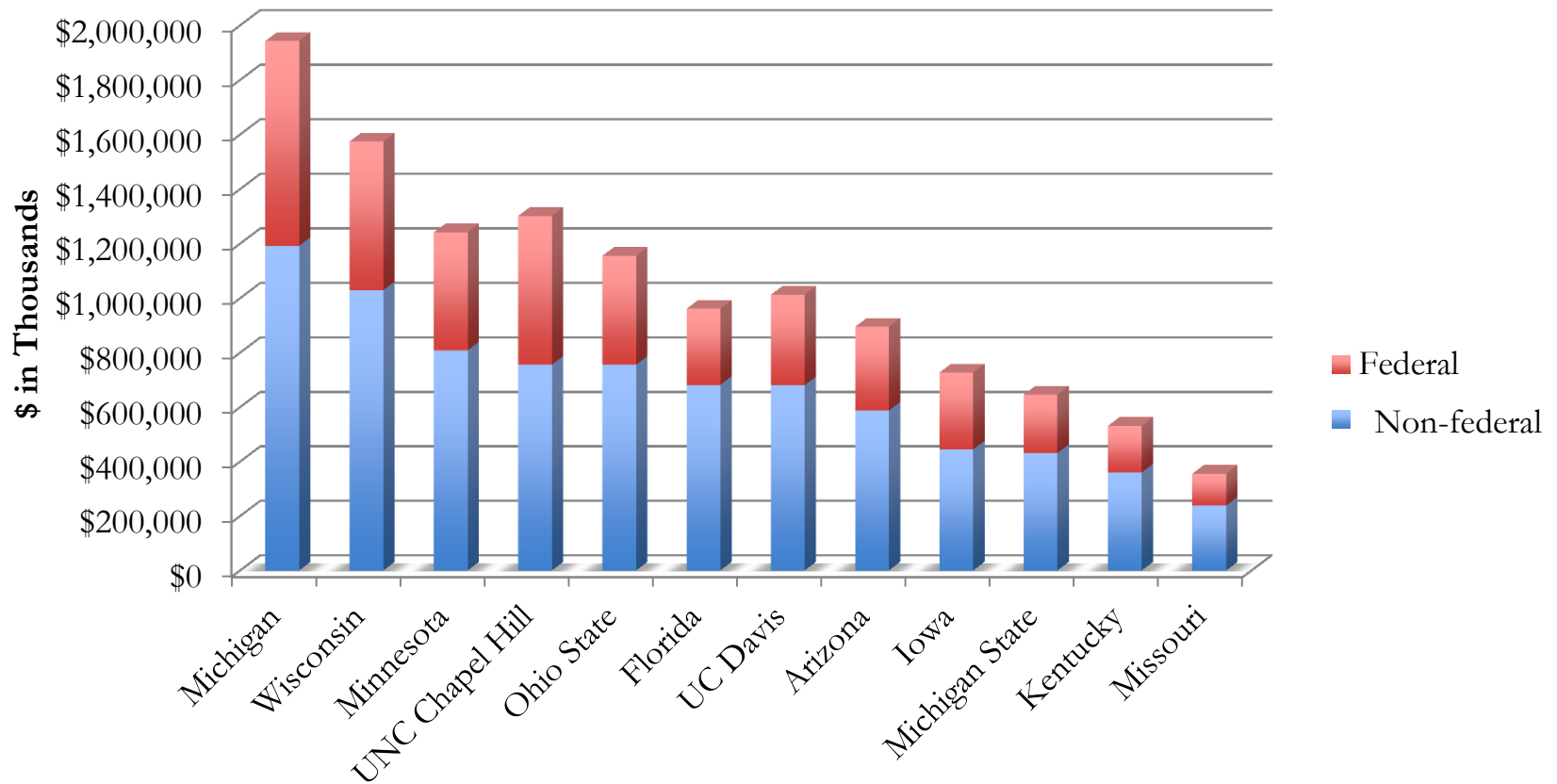
Federal Nondefense R&D Under BCA Caps With and Without Sequestration (in billions of constant FY 2012 dollars)
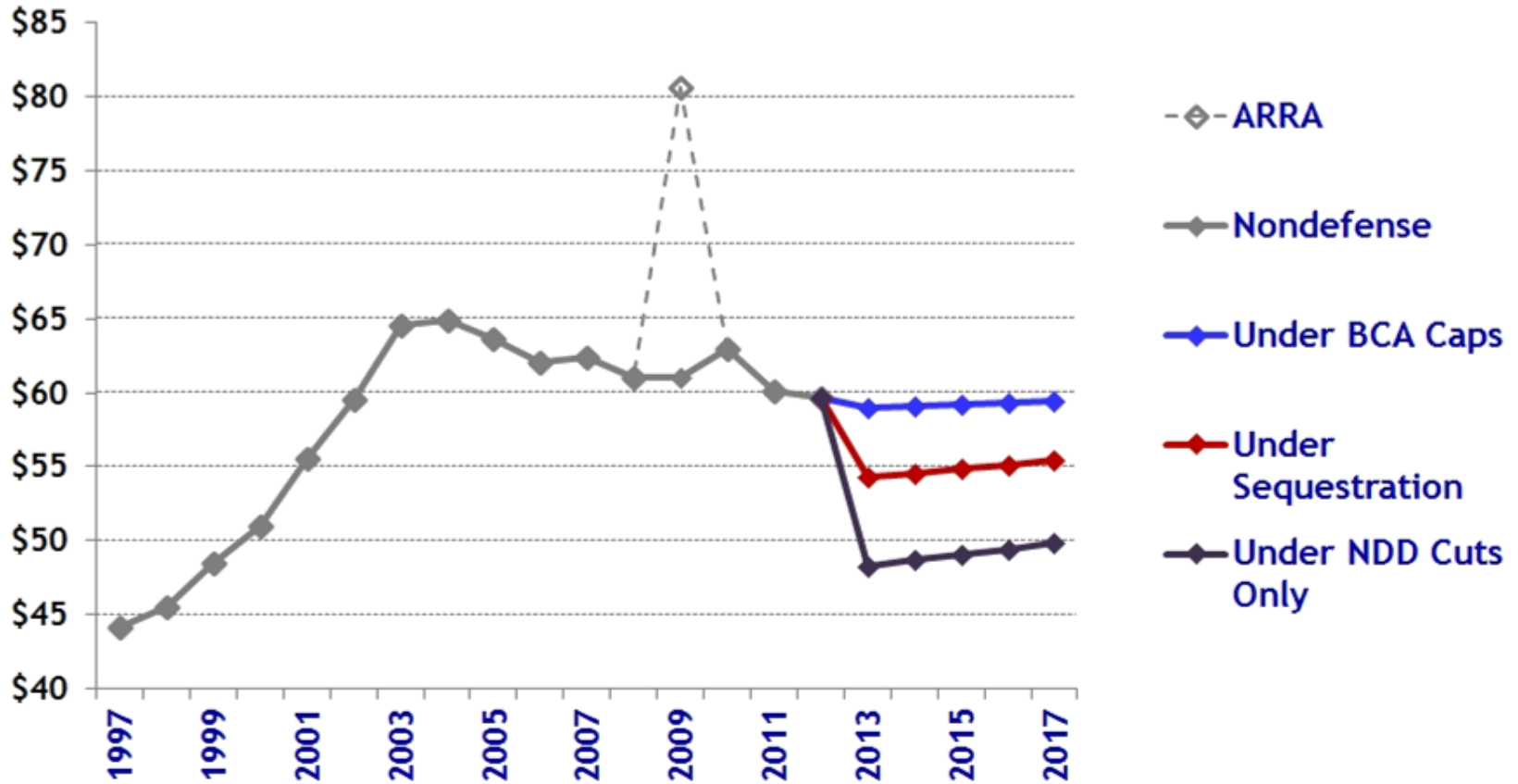
The Future of Research

NIH Clinical and Translational Science Award ($24M)
- One of only 60 in the U.S. (Elite Club)
- A national research consortium
- Positions UK for conducting "big", transformative research
- Requires significant internal investment beyond grant
- Pittsburgh just invested $100M in "Informatics"

NCI-Designated Cancer Center application ($7.5M +)
- $90M investment
- 36 faculty hires and counting
- At least 9 colleges involved
- Sets stage for NCI-Comprehensive status and more network grants

The Future of Research

Center for Applied Energy Research
- NIST, KY, UK-funded energy laboratory ($21 M)
- New approaches to use existing resources ("clean coal" technologies)
- Renewable energy (biofuels, solar)
- Energy storage devices (batteries, capacitors)
- International collaborations leading to new research revenue

College of Design
- River Cities
- Houseboat to Energy Efficient Residences

Center for Visualization and Virtual Environments
- Virtual Opera Sets

Anthropology and Art History
- Prehistoric Roman Settlement

The Future of Research

- Interdisciplinary Research Teams
- Convergence of Biological Sciences, Physical Sciences and Engineering
- Computational approaches to complex problems
- Alternative sources of research funding

Technology and Education

- Massive online open courses (MOOCs)
  - Fall 2011 Stanford AI class: 140,000 enrolled, 23,000 completed. Not a single Stanford student in the top 400
  - Coursera hosts 200 courses from 33 schools, 1.3 million students. Berkeley, Brown, Columbia, Emory, Ohio State, Florida, Vanderbilt, John Hopkins, Princeton, Rice, Stanford, Michigan, Virginia, Washington, Duke

- Hybrid technologies
  - Lecture capture, blended learning, flipped classrooms, smart boards, projection, tablets

Technology and Facilities

- Foster interactive learning

- Collaboration is the key

- Three groups of three at each table

- Combine discussion, hands on, experiments, group work

- White boards, projection screens

- Web based delivery

- Mobile computing devices and wireless

- With a flipped class, the lecture is listened to in the dorm room and the class is for active participation and *deeper learning*
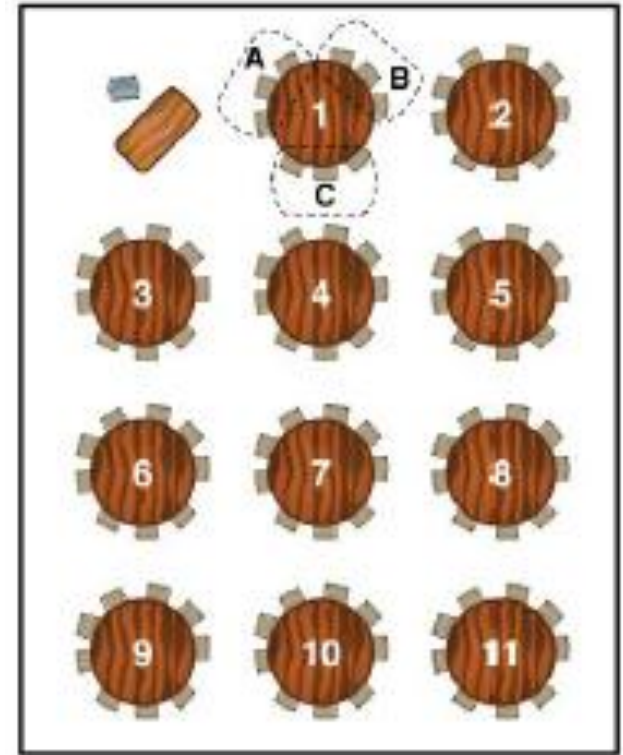
Something for everyone

- MOOCs make great content available for free
  - Self-starters can gain skills without attending. Will employers value this?

- Fully online university programs
  - Adult, working learners can weave advanced education into their busy lives

- Hybrid approaches
  - Students who need more preparation can access learning materials 7x24, perhaps in high school
  - Fast-tracking students can progress rapidly at their own pace
  - Working undergraduates gain convenience and flexibility

Where are we?

Percent of Credit Hours Online, 2010-11

Institution	Percent
Morehead	29%
KCTCS	26%
Western	19%
Eastern	16%
K-State	15%
Murray	12%
Northern	12%
Louisville	6%
UK	5%

Capitulate? Or Compete?

Regulation and economic pressures

- Citizen demand for accountability
- State and federal funding reductions
- Concerns about access
- Middle skill job loss, high skill job growth
- Need and desire to cap tuition

Competitive pressures

- Governors launching university alternatives
- Venture capitalists funding online programs, MOOCs
- Persistent pressure from for-profits, elites
- Traditional students choosing community colleges

Our Unique Strengths

Capitulate? Or Compete?

Regulation and economic pressures

- Citizen demand for accountability
- State and fe…
- Concerns a…
- Middle skil…
- Need and c…

Competitive pressures

- Governors launching university alternatives
- Venture capitalists funding online programs,
- …fits, elites
- …mmunity

UK Strengths

- 150 years of history, strong brand
  - Healthcare enterprise, athletic programs
- Superb faculty, wide array of disciplines
  - Ability to attract top talent, breadth of program offerings
- Access and affordability
  - 53% graduate with no debt, debt load for the rest is below national average
- Advantageous geography
  - Bluegrass region, Lexington Center, proximity to major markets

The Burning Platform

Regulation and economic pressures

- Citizen demand for accountability
- State and federal funding reductions
- Concerns about access
- Middle skill job loss, high skill job growth
- Need and desire to cap tuition

Competitive pressures

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Our Unique Strengths

Response

KENTUCKY

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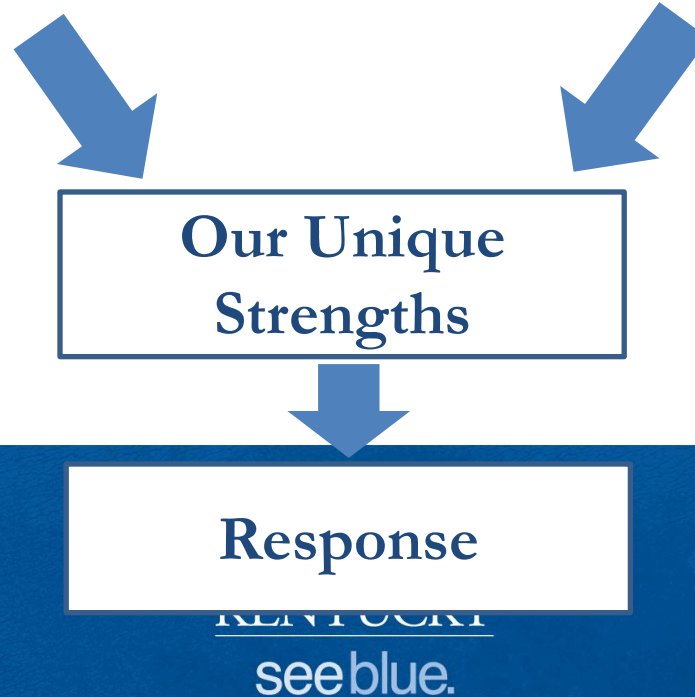
Questions to ask

- Are there other threats on our burning platform?

- Where do you want us to focus our energy?

- What are you hearing in your communities about the expectations of the University of Kentucky?
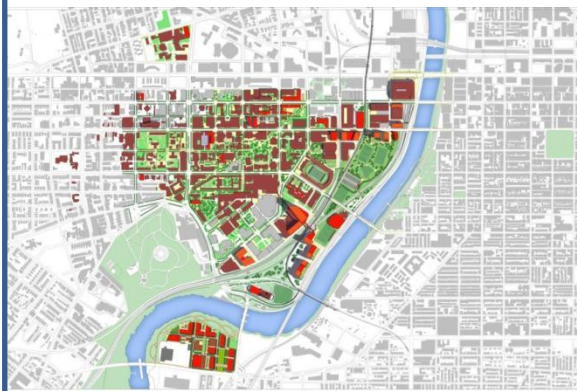
- What are your questions for campus?

TEAM

Sasaki Associates – Boston, MA

RossTarrant Architects – Lexington, KY

National Planning Firm of the Year 2012- American Planning Association

UNIVERSITY OF PENNSYLVANIA
MISSISSIPPI STATE UNIVERSITY
UNIVERSITY OF TEXAS AT AUSTIN
AUBURN
OHIO STATE UNIVERSITY
UNIVERSITY OF CALGARY
SINGAPORE UNIV. OF TECHNOLOGY
& DESIGN

SCHEDULE

August 2012 to Spring 2013

MASTER PLAN PROCESS

- Guide Change and Transformation

- Engage a broad range of stakeholders

- Integrated and Comprehensive

- Maximize linkages and partnerships

- Connect People, Places, and Ideas

- Foster Stewardship and Sustainability

- Master plan will embody the strategic priorities of the University

Committee and Stakeholder Input

Date	Group	Time	Location	Meeting Counts
Tuesday, September 4, 2012	Columbia Heights	5:30 to 7:00	Alumni House	23
Wednesday, September 12, 2012	LFUCG/UK Meeting	10:00 to Noon	103 Main Building	29
Wednesday, September 12, 2012	UNAC	5:30 - 6:30	Alumni House	13
Thursday, September 13, 2012	University of Kentucky	3:00 - 5:00	203 Student Center Addition	24
Monday, September 17, 2012	Community Organizations	10:00 to 11:30	Alumni House	19
Monday, September 17, 2012	Neighborhood Associations Group I	5:30 to 7:00	Alumni House	40
Tuesday, September 18, 2012	Neighborhood Associations Group II	5:30 to 7:00	Alumni House	34
Tuesday, September 18, 2012	Student Workgroup	11:30 to 1:00	Blazer Commons	18
Wednesday, September 26, 2012	Neighborhood Associations Group III	5:30 to 7:00	Alumni House	21
Thursday, September 27, 2012	Council Members	4:00 to 6:00	Downtown, Government Bldg.	16
Tuesday, October 02, 2012	Retail Owners & Merchants	5:30 to 7:00	127 Wethington Building, Commons Room	14
Tuesday, October 02, 2012	UK Deans Council	3:30 to 5:00	103 Main Building	
Wednesday, October 3, 2012	Landlord Associations	5:30 to 7:00	127 Wethington Building, Commons Room	29
Tuesday, October 16, 2012	Faith Communities	5:30 to 7:00	Alumni House	
Tuesday, October 30, 2012	Shadeland Neighborhood	7:00 to 8:00	Crestwood Christian Church	

Meetings with Neighborhoods

- **Three well attended meetings in September**

- **Presented overview of the masterplan**

- **Discussed our Phase 2A housing plans**

- **Discussed Greek Park concept**

- **Presented webpage and ways to provide input**

- **Listened to needs and concerns**

Neighborhood Stated Issues

- **Declining Quality of Certain Neighborhoods**

- **Decrease in Owner-Occupied Homes in Neighborhoods**

- **UK Alcohol Policies**

- **Student Off-Campus Behavior**

- **Parking (On and Off Campus)**

- **Traffic (Cars, Bikes, Pedestrians)**

- **Transition Zone**

Neighborhood Suggestions

- **Expand UK's 'Live Where you Work' Prog**

- **Collaborate with City and Stakeholders**

- **Create a Transition Zone between campus**

- **Expand the reach of the Off-Campus Housing Office**

- **Retain More Students and Social Organizations On Campus**

- **Improvements to Gateways into Campus**

Driving Tour Info
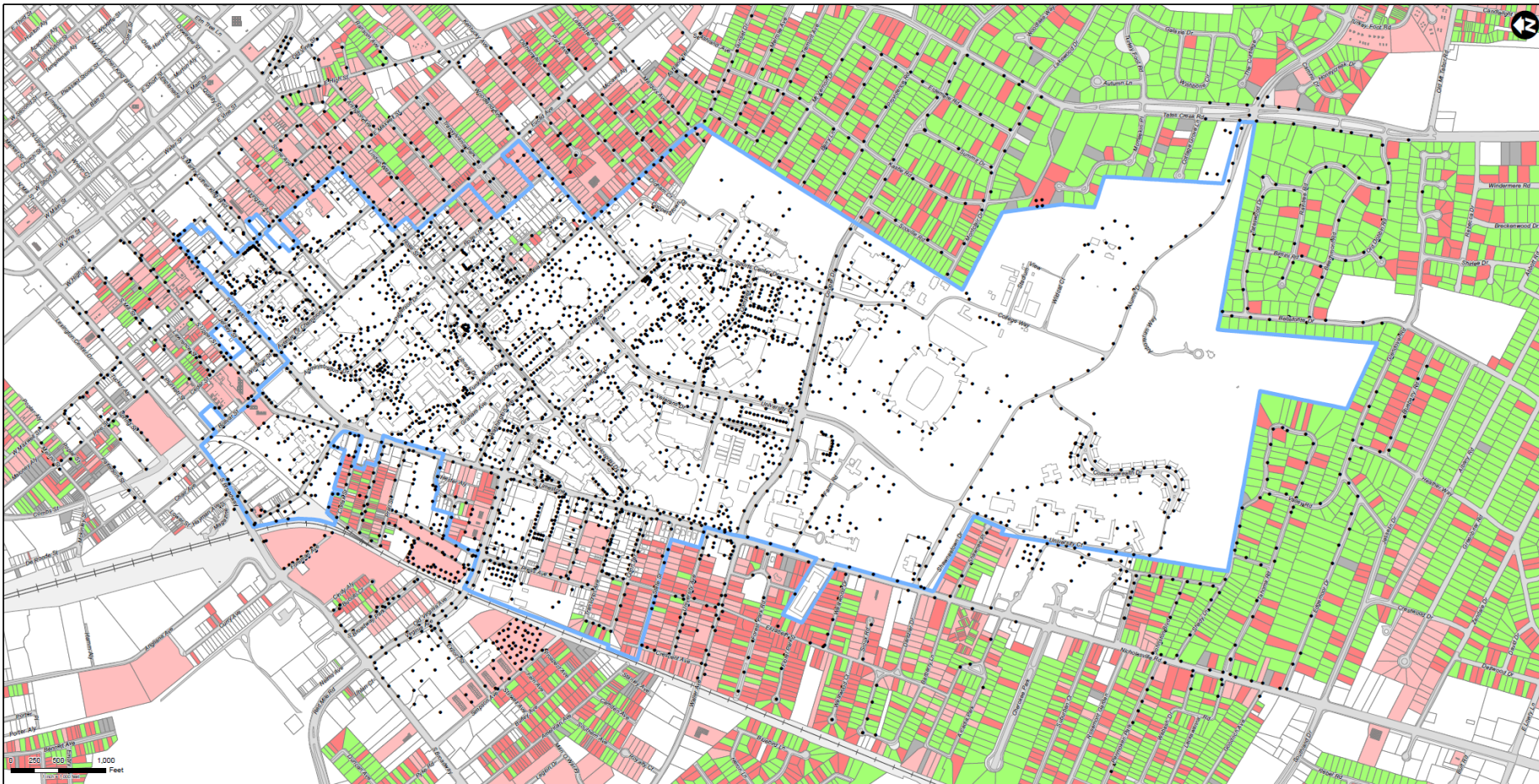
RESIDENTIAL PROPERTY OCCUPANCY

University of Kentucky Vicinity

Lexington, Kentucky

Driving Tour Focus Areas
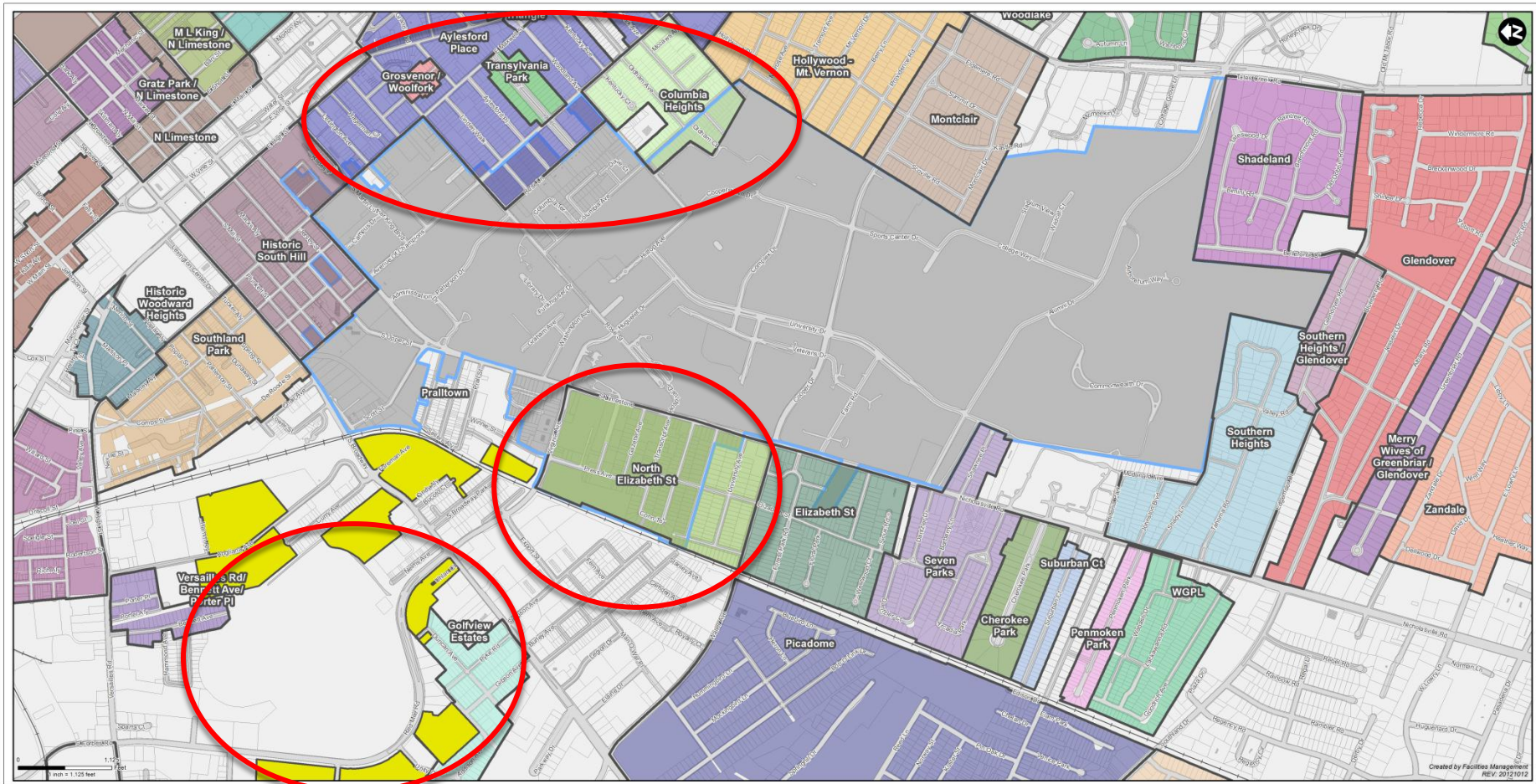
Aylesford/Maxwell Street
A. Historic homes face changing nature of absentee ownership
B. Apartment incursions/multi-units in older single family structures
C. Greek Incursions
D. Rental apartment code enforcement/deterioration of housing quality
E. Changing demographics; students to more urban poor?
F. Traffic/parking
G. Euclid Avenue commercial

Columbia Heights/Hollywood/Montclair
A. UK Acquisition boundary
B. Smaller single family homes confronted with vinyl box additions
C. Backs up to campus - Athletics & Cooperstown areas
D. Protection & stabilization

Translyvania Park
A. Stability
B. Protecting Older/Single Family Homes
C. Connection of Maxwell St/Euclid Ave

South Hill
A. Historic neighborhood/Preservation/Stability
B. Rising levels & amounts of private student housing on S. Broadway
C. Long-term concern about changes in zoning on individual properties (office, etc.)
D. Future commercial growth along Limestone and Maxwell Street
E. Police & code enforcement issues
F. Good Samaritan future/Jersey Street lot future
G. Nearby chruches & their plans
H. Surface parking lot plans
I. Rupp Arena/Civic Center parking lot future

University/State Street Area/North Elizebeth St
A. Lack of city infrastructure: lighting, curbs & sidewalks
B. Neighborhood radically transformed by student rentals & vinyl additions
C. Post-NCAA gathering area of student & community disturbance
D. Conversions to other uses/offices, etc.
E. Traffic cut through from Waller to Virginia Avenue
F. UK Acquisition boundary
G. Growth/Expansion of UK Campus/HealthCare

Pralltown
A. Historic African American neighborhood with significant changes (teardowns & replacements) in the last two decades
B. How would future UK construction on Scott Street mesh with low rise units in adjacent Pralltown?
C. Resident/student conflicts?
D. Significant private student developments/concentrations across railroad tracks adjacent to neighborhood

Seven Parks
A. Still has good concentration of owner occupancy homes
B. Fearful of students moving increasingly south of Waller Ave into their neighborhood
C. UK Commonwealth Village
D. Old county neighborhood with lack of infrastructure
E. Drainage issues
F. Football game's parking and mess, etc.
G. Concern of vinyl box additions & now "teardowns & replace"

NEIGHBORHOODS

University of Kentucky Vicinity
Lexington, Kentucky

UK

Parcel
Neighborhood Association
Private Student Housing
UK Campus

Neighborhood Tour: Specific Issues

Columbia Heights/ Hollywood/Montclair

1. UK acquisition boundary
2. Smaller single family homes confronted with vinyl box additions
3. Backs up to campus – Athletics and Cooperstown areas
4. Protection and stabilization

University/State Street Area/North Elizabeth St

1. Lack of city infrastructure: lighting, curbs and sidewalks
2. Neighborhood radically transformed by student rentals and vinyl additions
3. Post NCAA gathering area of student and community disturbance
4. Conversions to other uses/offices etc.
5. Traffic cut through from Waller to Virginia Avenue
6. UK Acquisition boundary
7. Growth/Expansion of UK Campus/HealthCare

South Broadway/Red Mile Road

1. Major amounts of building or new private student housing
2. Lack of nearby services and retail
3. Uncertainty of what this will mean to older student areas
4. LFUCG concern about density

Community Tour: Talking Points

Neighborhoods

❖ Inappropriate architecture in established neighborhoods

❖ Number of apartments in original single family homes

❖ General decline of property in older neighborhoods

❖ "Vinyl box" additions

❖ Demolition of older structures

❖ Parking issues

❖ Code enforcement

New "Private" Apartments (South Broadway corridor)

❖ Density and number of units

❖ Lack of services in area

❖ Safety of students walking

  ❖ Major roadways

  ❖ Railroad crossings