University of Kentucky Research Enterprise

Status Priorities Investments

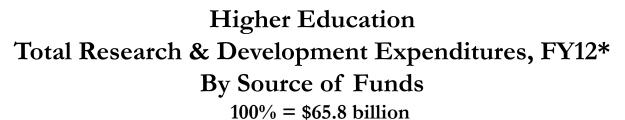


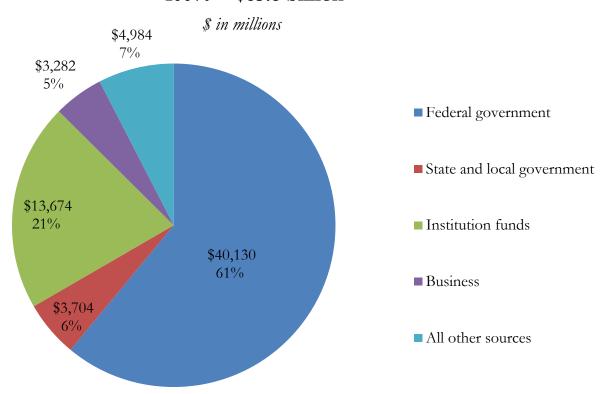
It's still not recovering

FEDERAL RESEARCH ENVIRONMENT



Total higher education research expenditures were \$65.8 billion in FY12*; more than 60% was funded by the federal government





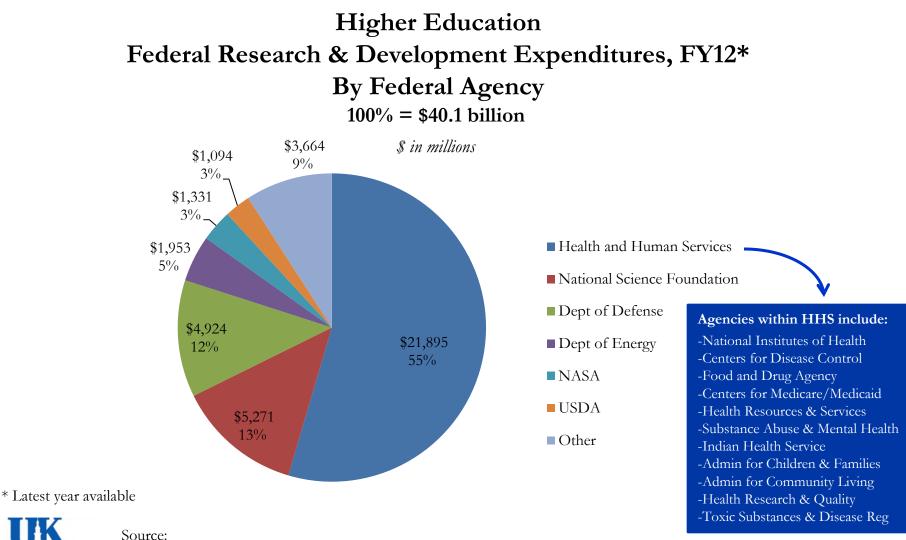
* Latest year available



Source:

2012 – NSF, National Center for Science & Engineering Statistics, Higher Education Research and Development Survey 2012, Table 1

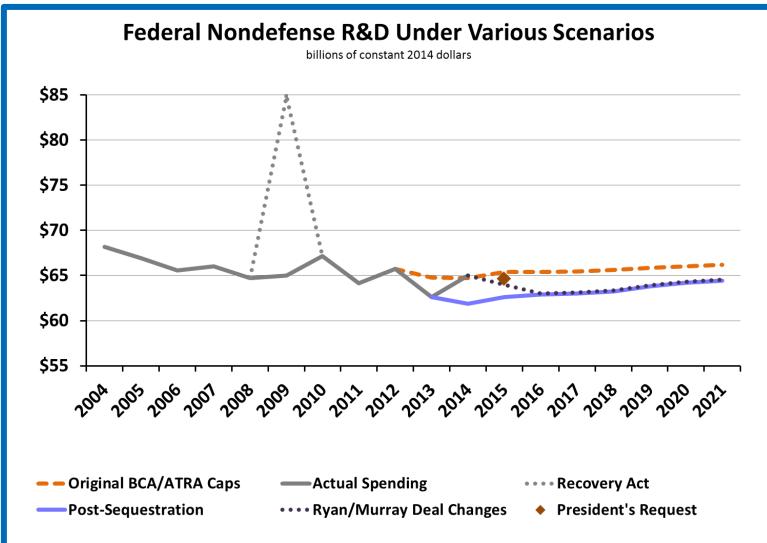
Just over half of the federal component is funded by Health and Human Services, of which NIH is the biggest contributor



KENTUCKY

2012 - NSF, National Center for Science & Engineering Statistics, Higher Education Research and Development Survey 2012, Table 3

And the prospect is that funding will not exceed a flat line in even the best-case scenario





Source: AAAS R&D reports and analyses of agency and legislative documents. Adjusted for inflation using deflators from the FY 2015 request. R&D includes conduct of R&D and R&D facilities. © AAAS 2014



UK'S CURRENT RESEARCH PORTFOLIO

How we are positioned nationally

At UK, of the total FY14 Sponsored Program expenditures of \$255 million, 70% (\$177 million) was classified as research

Total Sponsored Program Expenditures, FY14

100% = \$255 million \$ in millions \$3 \$11 1% 4% \$63 25% Research Public Service ■ Instruction ■ Other \$177 70%

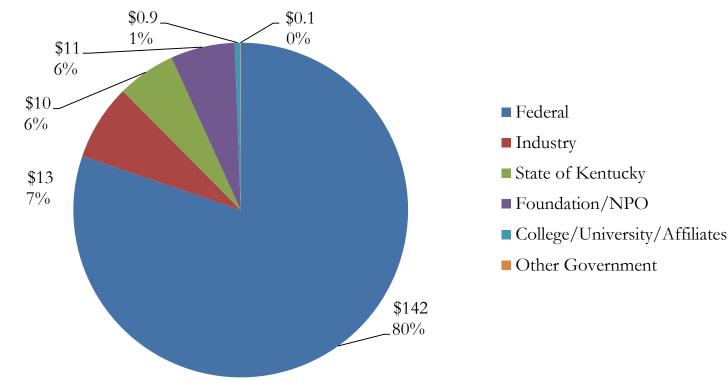


UK's research is sponsored predominantly by federal agencies

Total Sponsored Research Expenditures, FY14

By Sponsor Type

100% = \$177 million

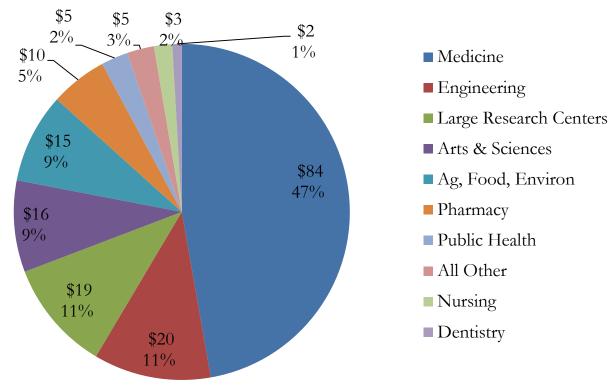


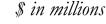
\$ in millions

The College of Medicine is the largest college in research followed by Engineering and large research centers

Total Sponsored Research Expenditures, FY14 By College

100% = \$177 million

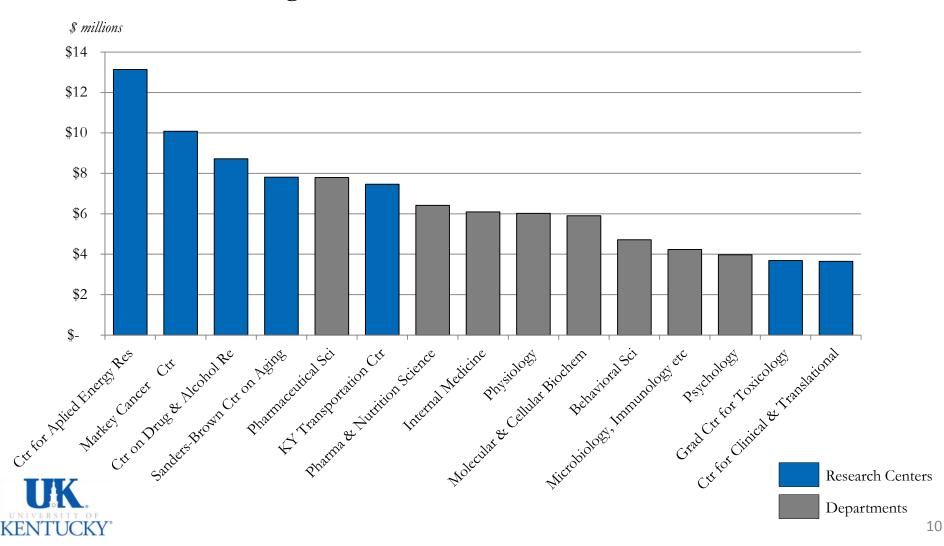






The biggest of the top 15 departments/centers, by FY14 research expenditures, are multidisciplinary research centers

Highest Volume Research Units, FY14

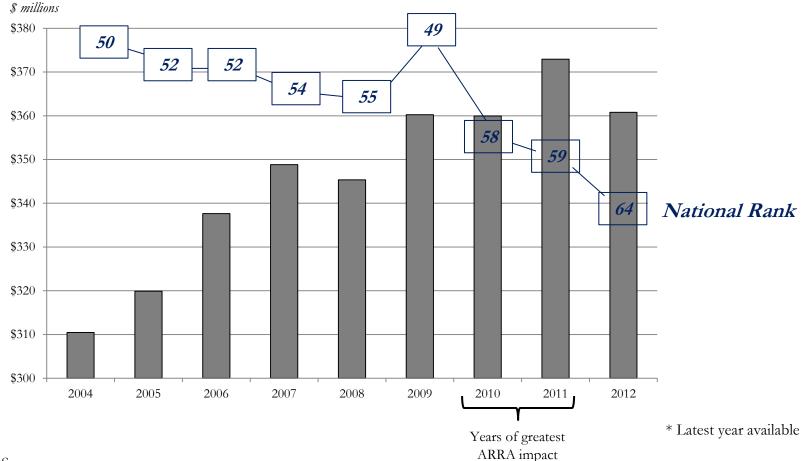


HOW DO WE COMPARE WITH PEERS



While UK's research volume has grown since 2004, its national ranking has declined

UK Research & Development Expenditures and Rank 2004-2012*

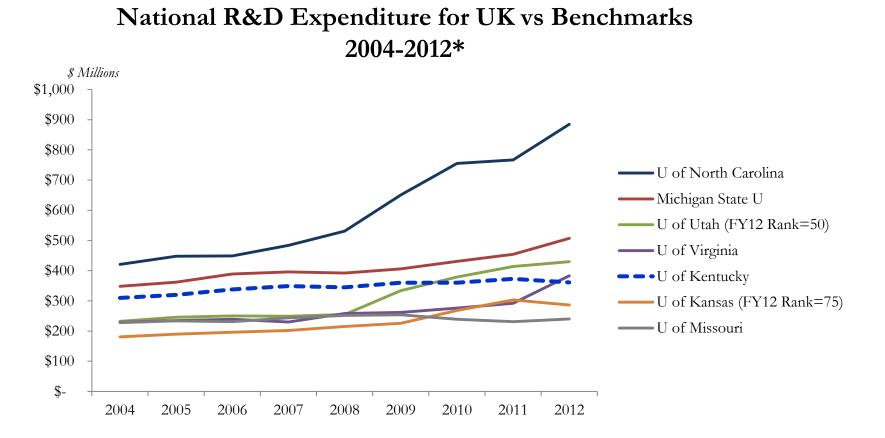


Sources:

KENTUCKY

2012 – NSF, National Center for Science & Engineering Statistics, Higher Education Research and Development Survey 2012 2004 to 2011 - NSF/National Center for Science and Engineering Statistics, Higher Education Research and Development Survey Table 13

At the same time, the R&D spend of many aspirational research university peers has increased substantially



* Latest year available

Sources:



2012 – NSF, National Center for Science & Engineering Statistics, Higher Education Research and Development Survey 2012 2004 to 2011 - NSF/National Center for Science and Engineering Statistics, Higher Education Research and Development Survey Table 13

In this competitive environment, UK's national rankings show it situated toward the bottom of a set of benchmark institutions

Higher Education R&D Rankings – UK vs Benchmarks

Institution	FY04 Research \$ (millions)	FY04 Higher Ed R&D Ran k	FY12 Research \$ (millions)	FY12 Higher Ed R&D Rank
University of North Carolina	\$417	30	\$885	11
Michigan State University	\$325	39	\$507	36
University of Utah	\$232	63	\$430	50
University of Virginia	\$229	67	\$383	59
University of Kentucky	\$298	50	\$361	64
University of Kansas	\$181	83	\$286	75
University of Missouri	\$218	69	\$240	88



Source: National Science Foundation, National Center for Science & Engineering Statistics, Higher Education Research & Development Survey, FY12, Table 4-Ranked by All R&D expenditures; NSF HERD ranks 2004 tab 27

UK RESEARCH IMPERATIVE



UK must be the research university for Kentucky...

- Make thoughtful strategic decisions on our research investments
- Focus on solving Kentucky's biggest and most complex problems
- Invest in areas of strength that support this mission
- Continue to develop and enable the multidisciplinary teams it takes to tackle these problems

...Only UK has the strength and the breadth of programs to do this for our state



Rank	Name – School of Medicine	NIH Funding (in millions)		
29	Northwestern U at Chicago	\$169		
30	Case Western Reserve U	\$165		
31	U of Chicago	\$160		
32	Albert Einstein College of Medicine	\$156		
33	U of Iowa	\$147		
34	UT Southwestern Medical Center	\$146		
35	U of Maryland Baltimore	\$141		
36	U of Rochester	\$140		
37	U of Utah	\$134		
38	U of Illinois	\$131		
39	U of Massachusetts Medical School Worcester	\$129		
40	Ohio State U	\$128		
41	U of California Irvine	\$126		
42	U of Florida	\$123		
43	Weill Medical College of Cornell U	\$112		
44	U of Virginia	\$110		
45	Indiana U-Purdue U at Indianapolis	\$106		
46	U of Miami School of Medicine	\$104		
47	Boston U Medical Campus	\$102		
48	Medical College of Wisconsin	\$89		
49	Wake Forest U Health Sciences	\$84	÷	
50	Cleveland Clinic Lerner Com-CWRU	\$82		
51	Dartmouth College	\$82		
52	U of Texas Health Science Center Houston	\$79		
53	Medical U of South Carolina	\$78		
54	Virginia Commonwealth U	\$77		
55	U of Texas Medical BR Galveston	\$76		
56	U of Kentucky	\$76		

UK HealthCare impact on research

NIH FUNDING

\$76.4M Current amount

+ 9.6M Recent grant awards

 \sim \$86.0M Total

Possible new rank = 49

Positive Indicators

KENTUCKY TRIFECTA CME EVENT

SATURDAY, OCTOBER 25 at 8:00 A.M. Biopharm Complex, Room 124 789 South Limestone Street, Lexington

The College of Medicine has a "trifecta" of national federal funding. We are one of 22 medical centers in the United States that:

- · earned Clinical and Translational Science Award
- · received NCI designation for our Cancer Center, and
- have a federally funded Alzheimer's Disease Center

Experts will discuss the importance of this "trifecta."

FACULTY PRESENTERS



B. Mark Evers, MD "Markey Cancer Center NCI Designation One Year Evaluation: Impact on the institution, region, and

the institution, region, and state; and future plans*

Director, Markey Gancer Center Professor and Vice Chatr for Research, Department of Surgery University of Kentucky College of Medicine Lexington, Kentucky Linda Van Eldik, PhD "What's New In Alzheimer's Disease: Clinical Trials at the Sanders-Brown

Center on Aging" Director, Sanders-Broten Center on Aging and Alzbeimer's Disease Center Professor, Department

Anatomy and Neurobiology University of Kentucky College of Medicine Lexington, KY

Philip Kern, MD



"The UK Center for Clinical and Translational Science – part of the UK Triple Crown"

Associate Protest for Clinical and Translational Sciences

Director, Harnstable Brown Diabetes and Obesity Center Director, Center for Clinical

and Translational Sciences University of Kentucky

College of Medicine Lexington, KY

 Wayne Sanderson – NIOSH grant Central Appalachian Region Educational Research Center

\$990K awarded

To register, please follow this link: https://mednet.mc.uky.edu/alumniweekend/register.aspx or contact Kristin Shattuck at kristin.shattuck@uky.edu; 859-323-5834.





UK. KENTUCKY

A continental breakfast will be served

ACCREDITATION The University of Xentucky College of Medicine is accredited by the Accreditation Council for Continuing Medical Education (ACCME) to provide continuing medical education for physicians. The University of Kentucky College of Medicine designates this five activity for a maximum of 1.5 AMA PRA Category 1. Credity]^{MI}, Physicians should only claim credit commensurate with the extent of their participation in the activity. The University of Kentucky College of Medicine presents this activity for educational purposes only. Participants are expected to utilize their own expertise and judgment while engaged in the prescue of medicine. The content of the presentations is provided solely by presentare who have been selected for presentations because of recognized expertise in their field.





- Investing \$15.5M in UK's research infrastructure
- Mark Williams PCORI grant
 Effectiveness in Transitional Care
 - A \$15M contract over three years with \$6M coming to UK

FACU

How do we do this?

WE NEED TO FOCUS INVESTMENTS-PEOPLE, FACILITIES AND INFRASTRUCTURE



Other institutions are making sharp, competitive moves. Some examples:







Making Cancer History*



The University of Southern California recruited Drs. Arthur Toga and Paul Thompson plus their 100+ person scientific team running the Lab of Neuro Imaging at UCLA (\$12M annual budget). U/Penn was rumored to be courting them as well.

For its Knight Cancer Institute, Oregon Health & Science University recruited Dr. Charles Blanke from The University of British Columbia (\$40M in funding). OHSU is in securing \$500M in donations to match \$500M put up by Phil Knight of Nike.

MD Anderson recruited Dr. Ronald DePinho from Dana Farber Cancer Institute as President of MD Anderson's Cancer Center. A 55-person team, and their funding, followed him to Houston.

CHLA recruited Dr. Bradley Peterson from Columbia University Dana Farber Cancer Institute as inaugural director of the Institute for the Developing Mind. He brought 18-20 researchers and their funding.

Additional examples include:



The University of Florida has created a plan to rise to national "preeminence" by recruiting top talent for its research strategy. It is backed by state funding and almost \$1B in private fundraising.





Since its inception, the University of Utah's USTAR has attracted 50 leading researchers from MIT, Harvard University, UCLA, Case Western, University of Arizona, Oak Ridge National Laboratory, and other top research institutions

Northeastern University is planning to build a state-of-the-art, 220,000 square foot, Science and Engineering research building scheduled to open in 2016. This facility will provide space for Northeastern's ongoing faculty hiring initiative.



And UK itself has engaged in such competitive moves



- Recruited Dr. Mark Evers from the University of Texas Medical Branch along with many colleagues from his laboratory
- Dr. Evers leads the Markey Cancer Center, which under his leadership has become the only NCIdesignated Cancer Center in Kentucky

Fulfilling our land grant mission by solving Kentucky's most complex and intractable problems is what excites and motivates our best researchers



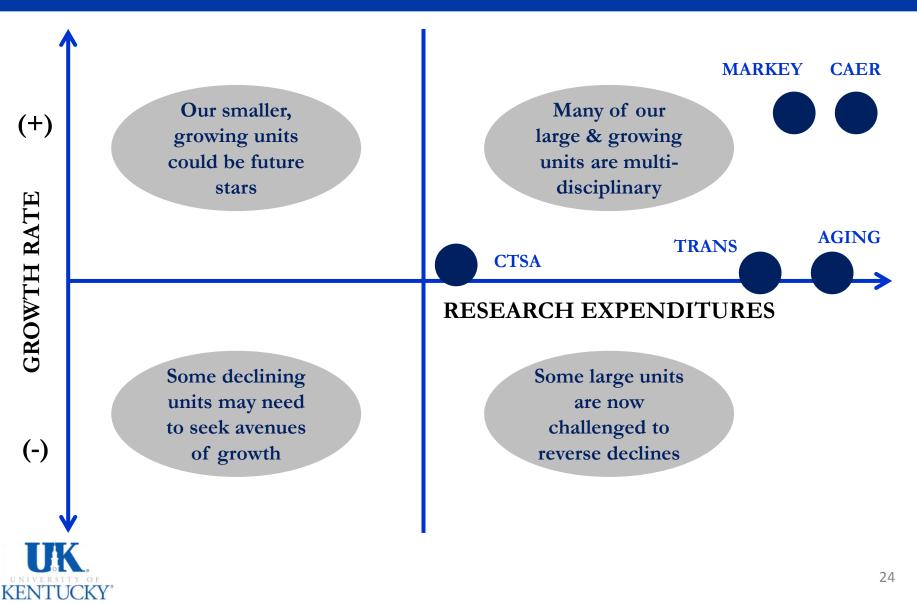
These investments pay across campus...



- Recruited Dr. Kunlei Liu from the Babcock & Wilcox Company along with with a \$1.5 million investment from EON-US (now LGE/KU) to start carbon capture program for coal fired power plants.
- Dr. Liu founded industrial consortium (CMRG) in 2008, receiving \$1.8 million annually in support.
- Dr. Liu has built a group of 39 researchers, including 6 coop students, and \$28 million in active grants.



Centers, organized around multidisciplinary teams, are large and growing



College of Medicine data reveal the power of multidisciplinary teams in generating high levels of research funding per square foot

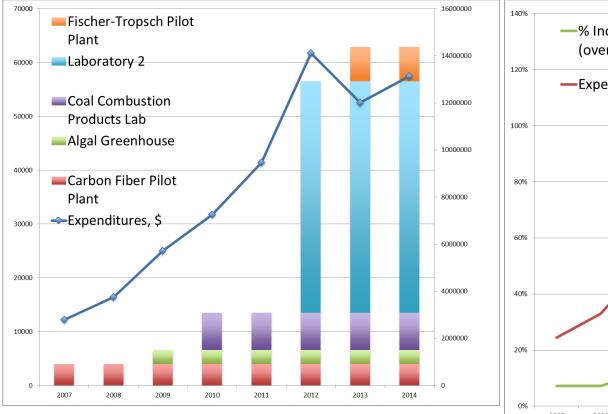
COM Department/Center/Team	Res \$/Ft ²	
Center on Aging	363	
Toxicology	318	
Nutritional Sciences	241	
Anatomy & Neurobiology	227	Multidisc Centers/
Physiology	211	
Markey Cancer Center	166	
Microbiology & Immunology	138	
Internal medicine	102	

ciplinary Teams

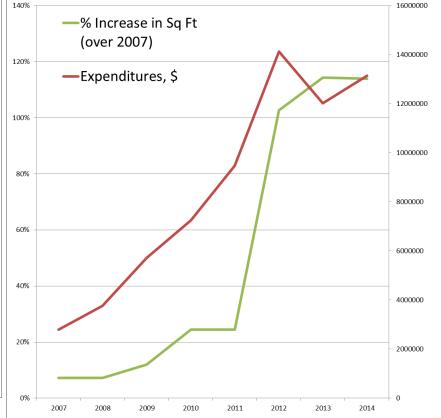
The Markey Cancer Center underscores the strategic point. This rapidly growing center holds some space in reserve to accommodate expected increases in research activity.



The CAER, which is on a steep growth curve, also demonstrates the strong correlation between space and research volume



Space Increments vs Research Expenditures



% Increase in Space vs Research Expenditures



Quality of Space Matters



Current College of Medicine space = 253,654 sq. ft.

- 41% of space was built between 1931 and 1979
- 26% was built between 1980 and 2002
- 33% was built between 2003 and 2009

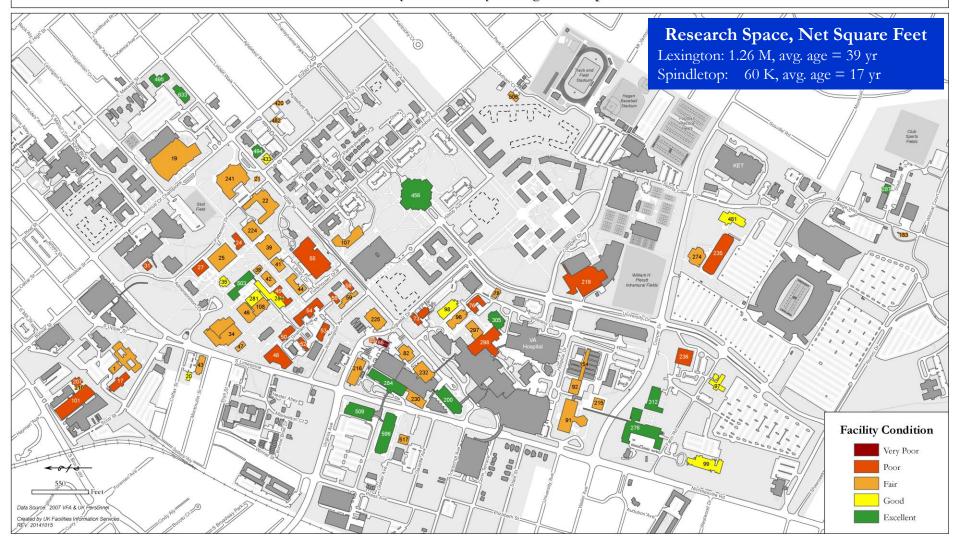
KENTUCKY

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Research Buildings Facility Condition

- University of Kentucky Lexington Campus -



- What clearly-defined focus areas for UK research will enable us to address the needs of the Commonwealth, build on our strengths, and achieve distinctiveness relative to our peers?
- What resource commitments will be needed to grow our capabilities and relative position in our designated focus areas?
- What implementation approaches are necessary to ensure the enduring progress of our research enterprise?

Successfully bring all of these components together CENTER OF BIOMEDICAL RESEARCH EXCELLENCE ON OBESITY AND CARDIOVASCULAR DISEASES

