

Transformation:
a thorough or dramatic change
in form or appearance.



see blue.™

1

40
months



see blue.™

2

84
projects



seeblue™

3

4.4
million sq. ft.



seeblue™

4



A blue rectangular slide with a white border. The text "\$1.36 billion" is centered in a large, white, sans-serif font. At the bottom left is a small logo with the text "see blue" and "seeblue.com". At the bottom right is the text "see blue." followed by a small number "5".

\$1.36
billion

see blue
seeblue.com

see blue. 5

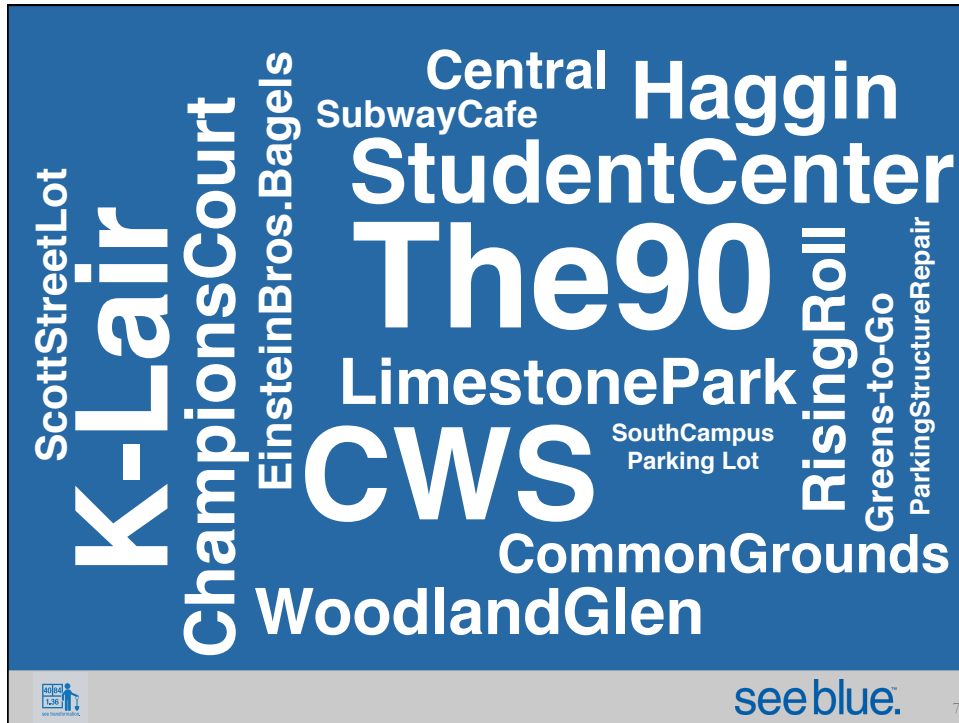


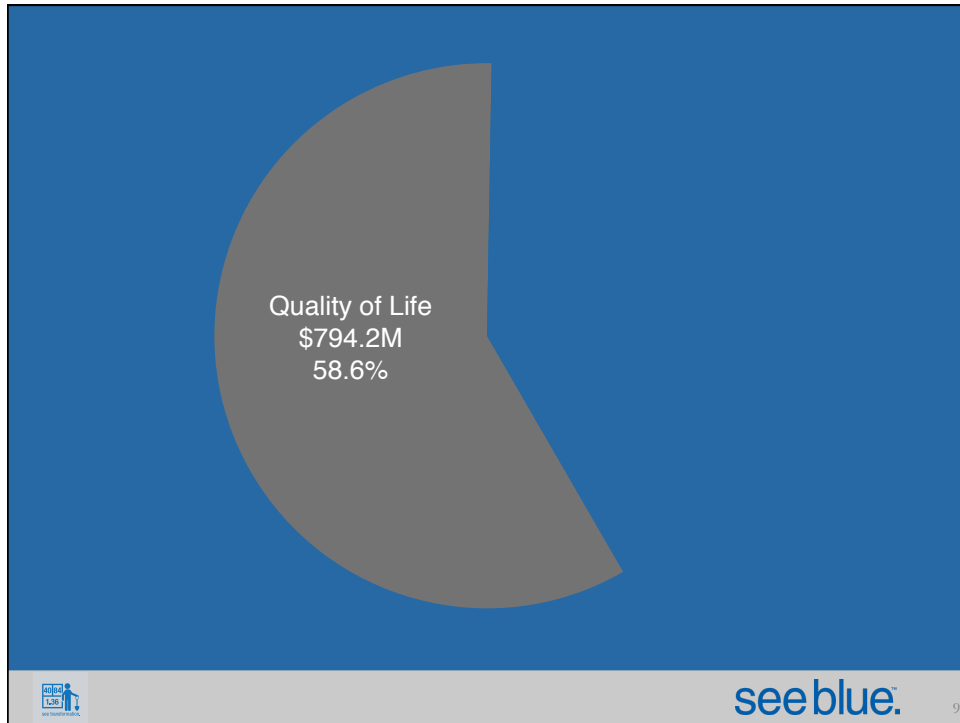
A blue rectangular slide with a white border. The text "Quality of Life" is centered in a white, sans-serif font, enclosed within a white oval outline. At the bottom left is a small logo with the text "see blue" and "seeblue.com". At the bottom right is the text "see blue." followed by a small number "6".

**Quality
of Life**

see blue
seeblue.com

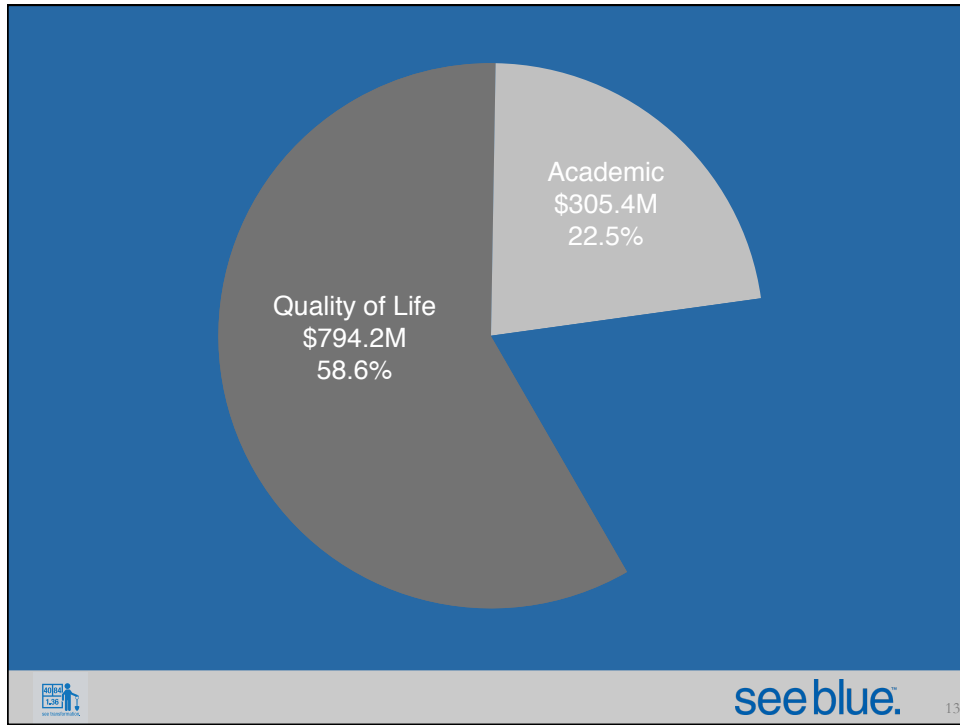
see blue. 6





The word "Academic" is written in a large, bold, white sans-serif font, centered within a white oval outline. The background is a solid blue color. In the bottom left corner, there is a small logo for 'seeblue' with the text 'seeblue.™' below it. In the bottom right corner, the text 'seeblue.™' is displayed in a larger font, followed by a small number '10'.

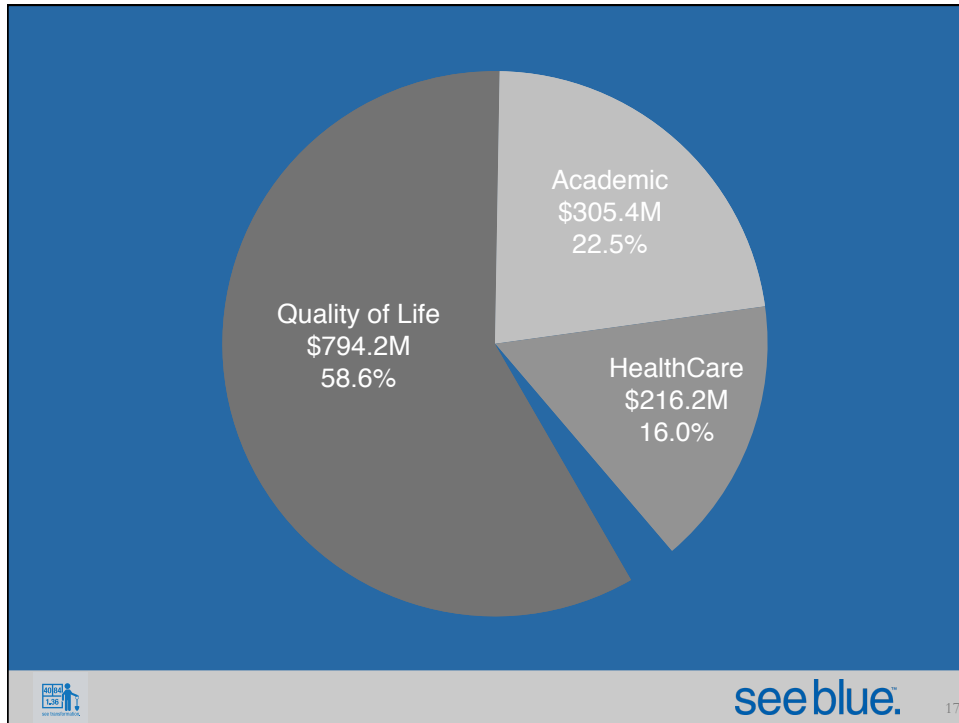






14 projects
353K sq. ft.
\$216.2 million

The 'see blue.' logo is in the bottom right corner, and a small icon is in the bottom left.

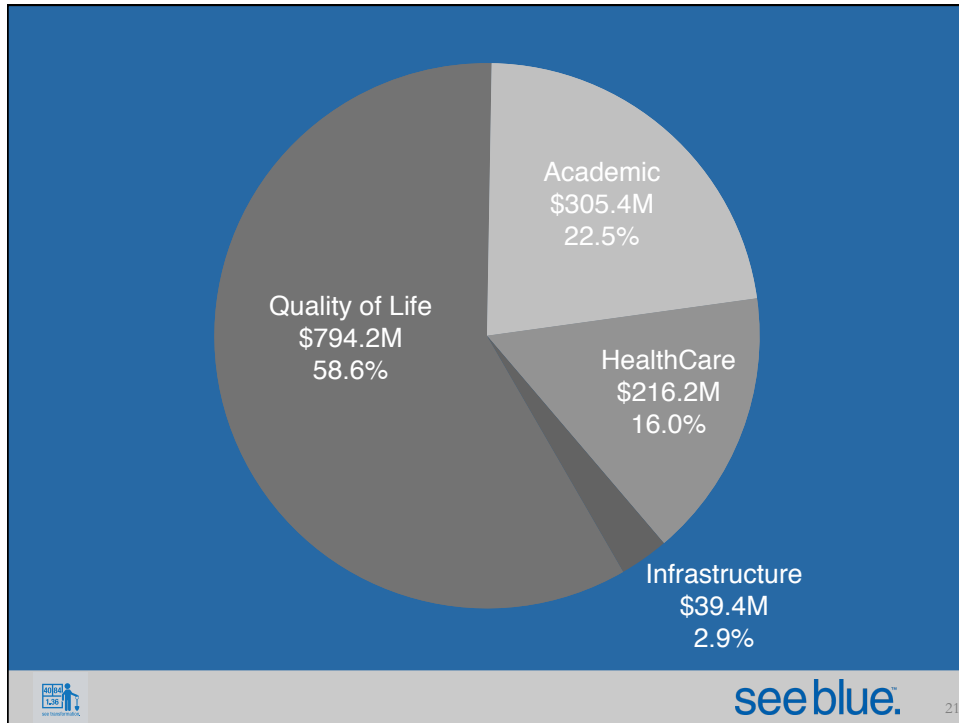


The word "Infrastructure" is displayed in a large, bold, white sans-serif font, centered within a white oval shape. The background is a solid blue color. The footer of the slide features the 'see blue.' logo and the number 18.



13 projects
\$39.4 million

The 'see blue.' logo is in the bottom right corner, and a small icon is in the bottom left.



Capacity:
The ability or power to do.

The slide features a solid blue background with the text in white. The footer includes the 'see blue.' logo and the number 22.

44%



Debt



see blue.

23

44% + 32%



Partners



see blue.

24



44%+32%+11%+9%+4%

State & Federal



see blue.™

27

100%



see blue.™


28

Impact on Debt




29

$ \begin{array}{r} - \\ + \\ - \\ \hline \end{array} $	<p>\$732M <i>Outstanding debt as of June 30, 2011</i></p> <p>\$204M <i>Debt retired July 2011 to June 2014</i></p> <p>\$604M <i>New debt issued or anticipated since July 2011</i></p> <p>\$160M <i>Debt to be paid in next 3 years</i></p> <hr style="border: 1px solid white;"/> <p>\$972M <i>Projected outstanding debt as of July 2017</i></p>
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30

see transformation.



see blue.™

31

see tomorrow.

- ✦ landscape plan
- ✦ infrastructure plan
- ✦ deferred maintenance plan
- ✦ preservation



see blue.™

32

**see blue.
see transformation.
see tomorrow.**



see blue.™ 33