Minutes of the Meeting of the Board of Trustees of the University of Kentucky, Tuesday, June 9, 2009.

The Board of Trustees of the University of Kentucky met at 1:00 p.m. (Lexington time) on Tuesday, June 9, 2009 in the Board Room on the 18th Floor of Patterson Office Tower.

A. Meeting Opened

Ms. Mira Ball, chair, called the meeting to order at 1:05 p.m. and asked Ms. Pamela May, secretary of the Board, to call the roll.

B. Roll Call

The following members of the Board of Trustees answered the call of the roll: Mira Ball (chair), Stephen Branscum, E. Britt Brockman, Penelope Brown, Jo Hern Curris, Dermontti Dawson, Ann Haney, James F. Hardymon, Pamela T. May, Everett McCorvey, Billy Joe Miles, W. Tyler Montell, Sandy Bugie Patterson, Phillip Patton, Erwin Roberts, Frank Shoop, JoEtta Wickliffe, and Ernest Yanarella. Absent from the meeting was Charles R. Sachatello. Ms. May reported that a quorum was present.

The university administration was represented by President Lee T. Todd, Jr., Provost Kumble Subbaswamy, Executive Vice President for Finance and Administration Frank Butler, Executive Vice President for Health Affairs Michael Karpf, and General Counsel Barbara W. Jones.

The university faculty was represented by Chair of the University Senate Council David Randall.

Members of the various news media were also in attendance.

C. Consent Items

Ms. Ball called attention to the consent items on the agenda: Minutes, PR 2, and 29 FCRs under the Finance Committee report. She asked for questions, corrections, or any additional information about the items. Mr. Branscum moved approval of the consent items. Ms. Haney seconded the motion, and it carried without dissent. (See consent items listed below at the end of the Minutes.)

Minutes – April 21, 2009

- PR 2 Personnel Actions
- FCR 1 Gifts and Pledges to the Animal Biosafety Level 2 Containment Facility
- FCR 2 Ashland Inc. Gift
- FCR 3 Dr. Paul Ashton Gift
- FCR 4 Gifts to the Virginia T. Barrow Chair in Brain Disease Research
- FCR 5 Gifts and Pledge to the Bale Boone Symposium in the Humanities Fund
- FCR 6 Patricia J. Buster Fund Pledge

- FCR 7 Thomas B. and Bettie T. Deen Gift
- FCR 8 Elizabeth Dumez Gift
- FCR 9 Edward C. Elliott, M.D. Gift
- FCR 10 Gifts and Pledges to the Gaines Center Lafayette Seminar Endowment
- FCR 11 Nicholas S. Hellmann, M.D. and Susan Desmond-Hellmann, M.D. Gift
- FCR 12 Gifts and Pledges to the Kay Seeley Hoffman Research Endowment
- FCR 13 John D. Johnson, M.D. Pledge
- FCR 14 Kentucky Medical Services Foundation Gifts and Pledges to the Neurology Research Chair
- FCR 15 Kentucky Medical Services Foundation Gifts and Pledges
- FCR 16 The Kentucky Thoroughbred Owners and Breeders Association Pledge
- FCR 17 Elizabeth Ritchey Yost Lea Estate Gift
- FCR 18 G. Dan and Ginger Martin Gift and Pledge
- FCR 19 Gifts and Pledges to the Alberto Mazzoleni, M.D. Professorship/Chair in Cardiology
- FCR 20 Gifts to the College of Pharmacy Building Fund
- FCR 21 Michael D. Rankin, M.D. Pledge
- FCR 22 Dr. Ronald J. Saykaly Gift and Pledge
- FCR 23 Dr. Ronald J. Saykaly Pledge for the Saykaly/Garbulinska Fund
- FCR 24 Gifts to the Swift/Longacre/Scaife Fellowship in Classics
- FCR 25 Hildegard Rosa Shapiro Estate Gift
- FCR 26 Gifts to the Mitzi Strode Ovarian Cancer Research Fund
- FCR 27 Gifts and Pledges to the Dennis M. Tekrony Fund for Seed Science Research
- FCR 28 Gifts and Pledges to Create the Byron Young, M.D. Research Endowment for Neurosurgery Residents
- FCR 30 Martha B. Reynolds Estate Gift

D. President's Report (PR1)

President Todd talked about 4-H in Kentucky. He reported that 4-H was founded in Kentucky in 1909 and noted that it is celebrating its Centennial. It is a tremendous organization that touches every county in the state of Kentucky. There are over 200,000 young Kentuckians participating in 4-H every year. They do everything from learning about livestock, entrepreneurship, new science, math, and technology.

President Todd introduced the Dean of the College of Agriculture Scott Smith, the state 4-H President Matt Ledford, the state 4-H Vice President Richard Mason, and the state 4-H Treasurer Caroline Applegate. He noted that the state 4-H Secretary Jessica Arnett was unable to attend the meeting. He mentioned that Mr. Mason and Ms. Applegate are undergraduate students at UK.

President Todd expressed pleasure in having the 4-H representatives at the meeting and asked the Board to give them a round of applause. He said that 4-H has supplied a lot of great leaders for the state of Kentucky and told the students that he expected to see them in leadership positions. He thanked Dean Smith and the 4-H representatives for attending the meeting.

President Todd said that he would highlight certain items in PR 1 but encouraged the Board to read all of the important items in the report.

UK Forms \$24 Million Carbon Research Group with Industry, Government

The UK Center for Applied Energy Research (CAER) has created a consortium with government agencies and electric utilities to seek cost-effective technologies to reduce and manage carbon dioxide emissions from coal-fired power plants. It is anticipated that Kentucky state government and the industrial partners will provide \$24 million over 10 years to support the research. The founding members of the consortium are E.ON US, Duke Energy, Kentucky Power Company, East Kentucky Power Cooperative, and the Electric Power Research Institute. All of these members are partners in this effort to look at carbon sequestration and make coal the economic driver that it should be for the state of Kentucky.

Rodney Andrews and the CAER staff are doing extremely well. They are drilling an 8,000 foot hole in Hancock county to see if they cannot sequester CO2. The program had a \$6 million investment from industry as well. Industrial support for the area of energy is very positive for UK.

Three Students Named Beckman Scholars, Will Conduct Mentored Research

UK had three students named 2009 Beckman Scholars. The university is very fortunate to be one of probably 15 universities in the country that have Beckman awards. The students must be selected by the foundation, and the foundation provides funding to allow the students to do undergraduate research. The students presented papers and were tremendous with their presentations.

UK Sports Teams Surpass NCAA Target for Academic Progress

The NCAA released its Academic Progress Rate report this spring, showing that all 22 of UK's sports teams surpassed the NCAA target score. President Todd received a letter from President Miles Brand of the Southeastern Conference congratulating the UK basketball team for being in the top 10 percent in APR measures.

Three UK Students Receive Fulbright Scholarships for Study Abroad

Three UK students will receive government-funded Fulbright Scholarships for graduate study and research abroad for the 2009-10 academic year. This is a strong recognition of UK students and of the faculty who teach them.

Two UK Alzheimer's Disease Researchers Ranked in the Top 100 Worldwide

Two UK Alzheimer's researchers are ranked among the top 100 researchers in the world. This research is under the leadership of Dr. William Markesbery. It does a lot of good for a lot of people.

National Battery Manufacturing Research, Development Center to be Established
A national battery manufacturing research and development center will be established
near CAER in the Spindletop Hall area. This is a joint effort between the state of
Kentucky, UK, and the University of Louisville with Argonne Laboratory. It is a federal

laboratory to be located in Lexington to look at battery development for hybrid cars, which is an area that needs a lot of attention in the United States.

UK Symphony Orchestra's CD wins Rave Review in Fanfare

UK's symphony orchestra has a CD that has been reviewed in *Fanfare*. The symphony is under John Nardolillo's leadership and is a tremendous group. Dr. Nardolillo and Dr. McCorvey are two highlights of UK's School of Music. They are doing so very well.

Gatton Team Tops National Powers in Supply Chain Competition

UK's Gatton College of Business and Economics' team has won previous awards in a *Wall Street Journal* competition. Recently, the team took top honors at an undergraduate supply chain competition hosted by Michigan State University's Eli Broad College of Business. This competition is extremely important for all manufacturing companies.

Student Wins Goldwater Scholarship

UK junior Lesley Jaye Mann was named a 2009 Goldwater Award winner again. Ms. Mann is from Calhoun, Kentucky where the population is about 1, 000. When she was looking at universities, she realized that she could not make a small university big, but she could make a big university feel small. She came to the University of Kentucky and found that she could find her niche at UK and be comfortable coming from a town of 1,000 people.

UK Formally Launches Chapter of Phi Kappa Phi Honor Society

UK launched a chapter of Phi Kappa Phi Honor Society. Dr. Douglas Scutchfield, Dr. Philipp Kraemer, and Provost Subbaswamy were instrumental in forming the chapter on UK's campus. Phi Kappa Phi is the nation's oldest, largest, and most selective all-discipline honor society which UK had not had before. The president of the national society is at Eastern Kentucky University, and he conducted the ceremony on UK's campus.

UK Students take First, Second Places at 'Idea State U'

UK students took first and second place at the Idea State U competition for business plans. One of the awards was for more than \$21,000 toward a business endeavor. These are dollars that are available for students to begin thinking about starting their own businesses, which is extremely important.

Faculty and Staff Awards and Achievements

Dr. McCorvey was presented with a Kentucky Star Award. He continues to be recognized and is to be congratulated for receiving the award and for all the leadership that he provides.

E. 2009-2014 Strategic Plan

President Todd said that it was his pleasure to introduce Provost Subbaswamy who would make a presentation on the 2006-09 Strategic Plan Progress Report, PR 3, and some other items, including the introduction of three new deans who were present. He thanked Provost

Subbaswamy for his leadership. He also thanked the search committees and Kris Hobson, institutional staff officer for the Provost's Office, for their hard work with the appointments of the new deans. Ms. Hobson had to conduct five dean searches in a 12-month period which is phenomenal.

Provost Subbaswamy thanked President Todd for the opportunity to take stock of where the university has been and also take a look at where the university will be headed. He began his PowerPoint presentation by giving a concluding report on the current Strategic Plan which was 2006-09, a three-year plan. He reminded the Board that he was commuting from Bloomington, Indiana while writing this three-year plan, which followed the Top-20 Business Plan that was just completed. He pointed out that there is nothing statically different about the goals and that UK is a land-grant university with a Top-20 vision. He reviewed the following five goals in the plan:

- 1. Enhance the university's stature among its peers.
- 2. Prepare students for leadership in the knowledge economy and global society.
- 3. Enhance the intellectual and economic capital of Kentucky through growth in research.
- 4. Embrace and nurture diversity.
- 5. Engage Kentuckians through partnerships to elevate quality of life.

These were the goals, and there were measures across six domains which reflect what goes into the Business Plan itself:

- 1. Undergraduate education
- 2. Graduate and professional education
- 3. Faculty Development
- 4. Research
- 5. Engagement
- 6. Staff Development

It has been a "year for the records" as Vice President for Institutional Research Connie Ray coined the term. Below are some highlights of the three-year Strategic Plan:

- 1. Record 11,120 undergraduate applications.
- 2. Record high 81 percent retention rate for first-year undergraduate students.
- 3. Record 347 first-year and 1,234 total undergraduate African-American students.
- 4. New general education program entering pilot phase.
- 5. First-ever internationalization Strategic Plan completed. Many parts have already been implemented, and the undergraduate international application pool has already tripled as a result the plan.
- 6. Record 2,096 full-time faculty, due to clinical expansion.
- 7. Record 757 (est.) research and professional doctorates awarded.
- 8. Grant and contract awards up 9 percent now compared to last year.
- 9. UK achieved the Carnegie "Curricular Engagement" classification. This speaks to

infusion of the undergraduate and graduate curricula with the notion of partnership with communities as well.

Provost Subbaswamy presented a map showing the impact of engagement activity across the Commonwealth. He explained the color coding which shows the level of activity in terms of engagement and partnership with the communities. UK covers the whole state. There are a number of partnerships within all of eastern Kentucky as well as the western region of the state.

Provost Subbaswamy talked about the measures of progress and explained the coding of a star, an arrow, and a square on the chart:

A star means UK achieved the three-year target.

An upward arrow means UK made progress but not quite reached the target set.

A square means UK did not change or advance.

The ACT/SAT score on incoming students is an input measure. There was slight progress in the measure; however, the university does not want to be too selective. As a landgrant university, the access mission is taken seriously, and UK does not want to abruptly stop taking Kentucky students with underachieving ACT/SAT scores.

The high school GPA is something that UK does not directly control. The university does not want to become too selective too suddenly.

Progress was made in the student to faculty ratio, but unfortunately, the budget reductions have affected that. Until the budget picture improves and more faculty are hired, the student to faculty ratio will continue to suffer. As illustrated in the budget presentation, another 29 faculty vacancies were lost. The student to faculty ratio really deserves a lot of attention.

The target set for six-year graduation rates for African American students was achieved. The progress is still short for all undergraduates, but it takes six years to achieve that target. Provost Subbaswamy reminded the Board that this is a cohort measurement, and the university can only do so much in three years in terms of moving the numbers forward.

The measure for education abroad participants increased quite a bit, but it did not quite reach 600 as targeted.

A lot of progress has been made on doctorates and professional doctorates awarded, and the goal was achieved.

The goal was also achieved for the total number of full-time faculty although that number may drop. Hopefully, the clinical expansion will keep that total number very respectable in making positive progress.

The targets set for the percent of female and minority full-time faculty, both in terms of African Americans and all minorities, were achieved.

Unfortunately, progress has not been made with the average instructional faculty salary. For two years in a row, including the coming year, there will not be any merit increases for faculty and staff. Unfortunately, this will probably continue to fall behind a little bit.

The target for national or international faculty awards was achieved. Faculty productivity really has served the university well.

Several measures for engagement were established, which means that goal was achieved.

A staff enhancement plan was implemented that included some salary adjustments, along with some benefit increases that were part of the Business Plan.

Progress was made in terms of minority executive, administrative, and management staff, and the goal set for all minorities was achieved.

To summarize the three-year plan, there were 23 measures of progress of which 11 targets were achieved, six had progress, and six did not have progress nor declined. Some of those things were directly related to the university's philosophy of not being too selective while others are related to the budget situation.

Provost Subbaswamy asked if there were any questions about his report, and there were no questions from the Board.

F. 2009-2014 Strategic Plan

Provost Subbaswamy then gave a PowerPoint presentation on the 2009-2014 Strategic Plan for consideration of adoption by the Board. He said that this plan is unlike the three-year plan, which was developed in a hurry. This plan has been a highly collaborative project. It has been about a year-long process. It started with the retreat of provost and presidential staff, all the deans, and the members of the University Committee on Academic Planning and Priorities. There were extensive meetings and extensive public presentations throughout the year. There was a lot of input from a lot of people, and then ultimately, it was presented to the University Senate at the May meeting. This plan had a great deal of participation throughout the university, including Human Resources and the Staff Senate. President Todd was convinced that it should go from a three-year plan to a five-year plan because a lot of initiatives take that long, and that window of time works much better. This particular five-year time frame will take the university through the accreditation cycle with the university's accrediting body, the Southern Association of Colleges and Schools.

This plan aligns with the Top-20 Business Plan. With the financial situation changing, many of the 2012 targets that were set in the Business Plan would not work. A few things were learned about some of the metrics; therefore, there was a slight realignment of the Business Plan that was a part of the whole process. The new Strategic Plan is aligned with the revised Top-20 Business Plan. There was some fine-tuning of the mission, vision, and value statement, and ultimately, the plan ended up with the five goals, 21 objectives with various strategies to achieve

those objectives, 79 strategies, and about 32 metrics that will be monitored. Some targets have already been set for a five-year window to be achieved.

The mission statements merely reaffirm the university's land grant mission as serving the Commonwealth of Kentucky, and the vision is still the same vision of becoming a Top-20 public research university. The values remain the same other than refining some language.

Since the goals and all of the objectives that are within those goals were reviewed in the previous presentation, Provost Subbaswamy chose to highlight a few things throughout the report. Preparing students for leading roles in an innovation-driven economy and global society speaks to the university's educational mission. The focus so far has been on at-risk students at the low end of student entering criteria. Now, the focus will be a little bit more at high-ability students. Over the last three years, the focus has been on making sure that the university does everything in its power to keep students here and help them succeed. It is important to do the same at the high end of the student spectrum. In getting more students of high ability, it is important to keep them engaged and challenged. The honors program and many other such programs will be getting more attention over the next couple of years.

The focus will continue to be on the students' success at all levels. Retention and graduation rates are things that have to be watched constantly.

There are limitations on increasing the number of graduates, which is part of the Business Plan. This can only be done if the money is there, and one of the limitations is the Physical Plant of the university. New academic buildings are needed, and the university has not been able to get any capital projects funded on that front. The other limitation is the student to faculty ratio. Since that ratio should not be sacrificed further, additional students will not be intentionally added until resources are available to do it with integrity and with high quality. There will be more focus on quality over quantity until the economic situation improves.

In terms of research, there are three elements. The first one is to increase productivity within existing resources. The second one is to expand research capacity, which requires a new research building. The university is completely out of research buildings. The two floors of the new pharmacy building will be the last additional research space, and that space will not be ready to occupy within a year's time. After that, there is no more space. One of those floors has already been spoken for by the Cancer Center director who is bringing researchers to campus. He is desperately waiting for that space to get finished so he can carry out the recruitment that he has been charged to do. The third element is the impact and public awareness. This is something that should constantly be improved. There will be work done on making sure that the impact of the research and the public awareness of that impact are significantly expanded.

There is quite a bit of detail in this plan on how to develop the human and physical resources of the university to achieve the Top-20 goals involving both recruitment strategies and retention strategies, the utilization of IT integration, the utilization expansion of the library as a resource, and additional space as well as the quality of existing space, including sustainability with all of the elements.

Promoting diversity and inclusion continues to be a goal where a lot of progress has been made, but clearly, the inclusion part, which means that everyone can succeed well and then everyone benefits from the existence of all the diversity on campus, is something that intentionally has to be done. That involves also working on the curriculum. The new general education curriculum will intentionally take advantage of the diversity that exists on campus to enhance the understanding of the value of diversity as well as the value that it plays in a democracy as part of the general education curriculum.

In the campus and community collaborations, the goal is to build diversity and help the state as well in increasing inclusion.

The land grant mission is something that the university takes extremely serious so that faculty and staff connections with the community will be enhanced.

There will be a focus on community access to UK in terms of how the community can learn about all the resources the university can bring to the table.

External recognition and funding is also part of the university's goal.

The report was concluded by pointing out that there are about 32 different metrics. The university will specifically look at different aspects of its progress, and realistic targets will be set. Goals will be stretched within the resource context, and hard work will be done to achieve those as the university moves forward.

President Todd asked for any questions about the plan, and there were none. He complimented Provost Subbaswamy, the deans, the faculty, and the staff who put a real effort into this plan. This plan is one that the university has to work against and measure in the next few years. He recommended that the Board approve the PR 3.

On motion made by Ms. Patterson, seconded by Ms. Curris and carried, PR 3 was approved without dissent. (See PR 3 at the end of the Minutes.)

G. Appointment of Dean of the College of Arts and Sciences (PR 4)

Provost Subbaswamy said that it was a pleasant duty to introduce three new deans. He informed the Board that there had been five dean openings, two having received Board approval previously. He reported that there were five national searches, and in every case, the top choice enthusiastically accepted the offer. All of the candidates are highly entrepreneurial. They have gone after resources and not waited for resources to come to them.

PR 4 recommends that the Board of Trustees appoint Dr. Mark Lawrence Kornbluh as dean of the College of Arts and Sciences effective August 1, 2009. Dr. Kornbluh is currently at Michigan State University. He is an interdisciplinary scholar who has spent the last 15 years working to develop the field of expanded technology use in humanities and social sciences. He was one of the founding editors and executive director of H-Net: Humanities and Social Sciences Online, which is the world's largest online scholarly society. He has been a member of

numerous national and international advisory committees, including the National Academy of Science, Computer Science and Technology Board's Committee on Digital Archiving, and the National Archives and Records Administration. Dr. Kornbluh is a historian by training. Provost Subbaswamy said it was a great pleasure to recommend the appointment of Dr. Kornbluh and asked Dr. Kornbluh to say a few words.

Dr. Kornbluh said that it was an enormous honor to come to the University of Kentucky and be offered the position to lead the College of Arts and Sciences and its remarkable faculty. He said that he looks forward to working with President Todd and Provost Subbaswamy. Dr. Kornbluh received a round of applause.

With the Board's concurrence, Chair Ball said there would be one vote taken on the three dean appointments (PR 4, 5, and 6) following Provost Subbaswamy's recommendations and introductions.

H. <u>Appointment of Dean of the College of Communications and Information Studies</u> (PR 5)

Provost Subbaswamy said that PR 5 recommends that the Board appoint Dr. H. Dan O'Hair as dean of the College of Communications and Information Studies effective August 1, 2009. Dr. O'Hair is coming to UK from the University of Oklahoma. He is a member of numerous scholarly organizations, having recently served on the Executive Council for the National Communication Association. He has served on the editorial boards of 30 research journals and was editor of the Journal of Applied Communication Research, published by the National Communications Association. His primary research interests have been in the areas of organization and health communication with more recent efforts in risk and crisis communications. He is the director of the Center for Risk and Crisis Management at the University of Oklahoma. He has also authored and edited 16 books in the areas of communication, risk management, health, and terrorism. Provost Subbaswamy said he was honored to have Dr. O'Hair accept the position of dean of the College of Communications and Information Studies and asked Dr. O'Hair to give brief remarks.

Dr. O'Hair said that he was delighted to attend the meeting and be part of the UK family. When he was asked to consider applying for the position, he had certain preconceived notions about the University of Kentucky. All of them were good, especially the great basketball tradition. He said that the College of Communications and Information Studies is highly ranked each time they do rankings, but he was not sure about the university and its academic standing and tradition. The more he drilled into UK's website and the more documents that he read about this great institution, he learned that it holds itself accountable. It sets lots of goals just as the ones that the provost mentioned, but it is insistent now about being accountable. That is impressive to people that want to continue to rise in the ranks, and that is what impressed him about UK. He appreciates the confidence in his potential for making a contribution at this great institution. Dr. O'Hair received a round of applause.

I. Appointment of Dean of the College of Education (PR 6)

Provost Subbaswamy said it was his pleasure to recommend the appointment of Dr. Mary John O'Hair as dean of the College of Education, effective August 1. Dr. O'Hair currently serves as professor and vice provost for School and Community Partnerships at the University of Oklahoma. In addition, she is the founding director of Oklahoma's K20 Center for Educational and Community Renewal, which serves as a statewide interdisciplinary educational research and development center and a conduit between the university and industry researchers and over 500 schools and communities in Oklahoma. This is background that should serve well the Commonwealth of Kentucky and not just the university.

Dr. O'Hair received a bachelor's degree from Texas Tech University and an Ed.D. from New Mexico State University. She has published numerous articles and books on interactive learning communities, leading systemic change, and organization learning. Dr. O'Hair serves on Microsoft's U.S. Partners in Learning Board of Advisors and is an advisor for the National School Reform Faculty.

Dr. O'Hair thanked Provost Subbaswamy and said that it is exciting to be at the University of Kentucky and to be able to work with President Todd, Provost Subbaswamy, the other deans, and also the faculty in the College of Education. She said it was exciting for her to find a college that not only had national but international programs and a reputation of very innovative, creative, world known faculty. She said that she was engaged and truly pulled and drawn to UK because of the feeling that every student is encouraged to make a difference and to identify, analyze, and help solve problems in their local and global communities. It is exciting to be a part of a College of Education and a university that is making a difference. She said that she is very pleased to be at the University of Kentucky and knows that the motto "See Blue" is really true. UK looks for the potential and helps students gain their potential and dreams. She said that she has observed that the university acts blue, takes actions, and applies cutting-edge research to impact the schools and communities, and that is very impressive. She thanked everyone for allowing her to be a part of the university. Dr. O'Hair received a round of applause.

Chair Ball asked for a motion for PR 4, 5, and 6. Ms. Haney moved approval. Dr. Yanarella seconded the motion, and it carried without dissent. (See PR 4, 5, and 6 at the end of the Minutes.)

President Todd said that he is extremely excited to have the deans at the university and looks forward to working with them.

J. <u>Appointment/Reappointment of Board of Directors -- University of Kentucky</u> Mining Engineering Foundation, Inc. (PR 7)

President Todd said that PR 7 recommends the appointment and reappointment of Board of Directors for the Mining Engineering Foundation. He asked the Board for approval of the appointment of Harry Childress, David Gay, Dennis Kennedy, Tom Myers, David Rasnick, Joseph Sottile, and the reappointment of Dell Jaggers, Steven Leer, D. L. Lobb, Roy Palk, Fred Parker, D. J. Patton, Drexel Short, Peter Socha, and Jack Whitaker to the Board of Directors of

the University of Kentucky Mining Engineering Foundation for two-year terms. Mr. Montell moved approval. Dr. Yanarella seconded the motion, and it carried without dissent. (See PR 8 at the end of the Minutes.)

K. <u>Appointment to Board of Directors of the Fund for Advancement of Education</u> and Research in the University of Kentucky Medical Center (PR 8)

President Todd asked the Board to approve the appointment of Anita M. Britton to the Board of Directors of The Fund for Advancement of Education and Research in the UK Medical Center for a two-year term ending June 30, 2011. He noted that Ms. Britton's biography was attached and said that she is a highly respected member of the community. Mr. Shoop moved approval. Ms. Curris seconded the motion, and it passed without dissent. (See PR 8 at the end of the Minutes.)

L. <u>Appointment/Reappointment of Board of Directors -- University of Kentucky</u> Research Foundation (PR 9)

President Todd said that PR 9 recommends reappointments and appointments to the Board of Directors of the University of Kentucky Research Foundation. He said that he is real pleased to recommend the appointment of Brent Seales, who is a faculty member in the computer science engineering area and is presently in France trying to unroll the scrolls electronically that were found in Pompeii. He was also pleased to recommend the reappointment of F. Richard Kurzynske, who has served for some time on the board. Mr. Branscum moved approval. Dr. Brockman seconded the motion, and it carried without dissent. (See PR 9 at the end of the Minutes.)

M. Creation of the Department of Gender and Women's Studies

Dr. Yanarella, chair of the Academic Affairs Committee, reported that the committee had seven action items to present to the Board. AACR 1 is the creation of the Department of Gender and Women's Studies. The recommendation is that the Board of Trustees approve the creation of this department in the College of Arts and Sciences, effective July 1. He said that the Board would recall that at the last meeting it approved a curriculum for this group, which has been an interdisciplinary program for some years within the College of Arts and Sciences. Through the natural evolution and progression of these programs, the critical core of faculty who have been operating under that earlier banner now has come forth with a very strong proposal for a Department of Gender and Women Studies that is under the leadership of Susan Bordo and Ellen Riggle.

Dr. Yanarella said that the background for this recommendation is pretty well lined out, and the rationale is a strong one. This proposal for a new department has been approved by the faculty of the Gender and Women Studies program and the College of Arts and Sciences Executive Committee. It has been reviewed and recommended by the Senate Committee on Academic Organization and Structure as well as the Senate Council. It is so recommended by the University Senate, and the provost also supports this recommendation. He recommended

approval of this new department. Ms. Brown seconded the motion, and it carried without dissent. (See AACR 1 at the end of the Minutes.)

N. <u>Academic Degree Recommendation (AACR 2)</u>

Dr. Yanarella said that the Academic Affairs Committee also recommends approval of the establishment of a Master of Science degree with a major in Reproductive Sciences and Doctor of Philosophy degree with a major in Reproductive Sciences to be effective in the fall 2009 semester. The background on this motion is well lined out, demonstrating the importance of this interdisciplinary program to the College of Health Sciences and its readiness to move forward with this academic degree recommendation. It has been approved by the appropriate councils and the University Senate. It has completed the 45-day review by the Council on Postsecondary Education, and the provost supports this recommendation. Dr. Yanarella moved approval. Dr. McCorvey seconded the motion, and it passed without dissent. (See AACR 2 at the end of the Minutes.)

O. <u>Academic Degree Recommendation (AACR 3)</u>

Dr. Yanarella said that AACR 3 relates to the establishment of a Master of Science in Clinical Research Design degree with a major in Clinical Research Design to be effective in the fall 2009 semester. The proposed M.S. degree in Clinical Research Design is designed to prepare practicing health care professionals and students pursuing a terminal degree to conduct population-based research and clinical trials. This is an important stride forward for the university. The program has been approved by appropriate faculty council and the University Senate, and it has completed the 45-day review by the Council on Postsecondary Education. The provost supports this recommendation. Dr. Yanarella moved approval of AACR 3. Ms. Curris seconded the motion, and it carried without dissent. (See AACR 3 at the end of the Minutes.)

P. Academic Degree Recommendation (AACR 4)

Dr. Yanarella said that AACR 4 is a motion to approve the establishment of a Doctor of Philosophy degree with a major in Epidemiology and Biostatistics to be effective in the fall 2009 semester. This program will leverage the very unique collaborative efforts between the Departments of Biostatistics and Epidemiology in the College of Public Health. While neither of these departments alone will be able to support this undertaking, together they have forged a proposal for an integrative doctoral program which will play a very significant role in the effort of this university to demonstrate its commitment to this particular area.

The program has the approval of the appropriate faculty councils. The University Senate has weighed in and has so indicated its support. It has completed the 45-day review by the Council on Postsecondary Education, and the provost also supports this recommendation. Dr. Yanarella moved approval of AACR 4. Mr. Roberts seconded the motion, and it carried without dissent. (See AACR 4 at the end of the Minutes.)

Q. <u>Change in Degree – College of Agriculture (AACR 5)</u>

Dr. Yanarella said that AACR 5 is a recommendation that the Board of Trustees approve a change in the name of the Master of Science in Career, Technical, and Leadership Education with a major in Vocational Education to a Master of Science in Career, Technical, and Leadership Education with a major in Career, Technical, and Leadership Education to be effective in the fall 2009. He explained that this recommendation is making a correction to an earlier motion that was approved by the Board with respect to this master's degree. The major of a person pursuing this degree is really a major in career, technical, and leadership education not vocational education. This undertaking is a correction of what was the original intent on the part of the faculty who brought forth the proposal. The proposal has been approved by the Graduate Council, Senate Council, and the University Senate. The provost also supports this recommendation. Dr. Yanarella moved approval of AACR 5. Dr. McCorvey seconded the motion, and it carried without dissent. (See AACR 5 at the end of the Minutes.)

R. <u>Proposed Revision to Governing Regulation: University Organization – Chairs of Departments (AACR 6)</u>

Dr. Yanarella said that AACR 6 recommends that the Board approve the appropriate changes that have taken place in Governing Regulation, Part VII, Section B.5 (GR VII) for preliminary consideration. The heart of this is the redefinition of appropriate faculty members with respect to how administrators should consult in tenure and promotion decisions. It outlines the minimum consultation requirements to include the specified participation of other full-time faculty employees in a series of departments. The changes to GR VII are outlined in AACR 6. This revision has been endorsed by the Senate Council, and the revision is intended to become effective in the academic year 2009-10. Dr. Yanarella moved approval of AACR 6. Ms. Brown seconded the motion, and it carried without dissent. (See AACR 6 at the end of the Minutes.)

S. Candidate for Degree – University System (AACR 7)

Dr. Yanarella said that AACR 7 was reviewed by the committee. He moved that the president be authorized to confer upon the individual, whose name appears in the attachment, the appropriate degree to which this individual is entitled, upon certification by the university registrar that the individual has satisfactorily completed all requirements for the degree for which application has been made and as approved by the Senate Council Chair on behalf of the elected faculty of the University Senate and the Academic Affairs Committee of the Board of Trustees.

Dr. Yanarella said that the background and rationale is quite well stated. In his almost 40 years at the university, he has sometimes had to bang his head against the rigid bureaucracy when rules were established. It is always pleasant to discover opportunities where the university is seeking to demonstrate its certain flexibility. In this particular case, the individual whose name appears on the attachment has been offered an impressive position with Sony in Japan. In order to begin processing his visa and work permit the Embassy must see his diploma to verify his graduation as soon as possible. Since he is an August degree and the next Board of Trustees

meeting is not scheduled until September 15, 2009, AACR 7 asks the Board to show necessary flexibility so this individual will be able to accept this job offer.

Mr. Montell seconded the motion, and it carried without dissent. (See AACR 7 at the end of the Minutes.)

T. <u>Academic Year Update</u>

Dr. Yanarella said that he requested, and the provost kindly consented, to offer an end of the academic year update with respect to the general education initiative. Since Provost Subbaswamy was very positive in enunciating the many elements and achievements of the year, he would focus on an update of the general education initiative.

At the special meeting of the University Senate in May, the Senate voted unanimously to approve a new general education curriculum. This had been the work of many faculty over the last four years, working in close relationship and in concert with a select number of administrators which included Provost Subbaswamy, Associate Provost for International Affairs Susan Carvalho, and Assistant Provost for Program Support Richard Greissman.

This particular effort was fraught with peril. As those on a committee who attended the summer institute held by the American Association for Universities and Colleges learned, most efforts at general education reform fail. They take almost twice as long and become simply warmed-over versions of what preceded it. The faculty and administrators who will begin this effort were intent on doing something better.

Having been there at the beginning of the creation, having the president of the university help support this initiative, and having those efforts lead to a fairly nice sum of \$75,000 to try to expedite it, he and others have been able to cut in half the amount of time that it has taken other institutions to get as far as UK has with this initiative. There still are two more years before this new curriculum will be instituted, but they will be productive years as some 60 or more faculty take advantage of the largess of the provost to initiate revisions in current courses or in entirely new courses that will become part of the new curriculum. What undergraduate students will see is that the university is dealing not merely with incremental change here but with differences in kind with respect to general education. General education is the core element of a liberal education at this university. Dr. Yanarella said that he is pleased to have a new dean to be involved in this effort, and he looks forward to the quality of undergraduate education being enhanced by the efforts made by administrators and faculty members over the last four years.

U. Finance Committee Report

Mr. Branscum, chair of the Finance Committee, reported that the committee met at 10:30 a.m. that morning with all members present as well as the majority of the Board members. The committee reviewed 38 reports.

FCRs 1 through 28 and FCR 30 were consent items. All items were gifts and pledges, including four bequests totaling \$5.3 million. The gifts and pledges are eligible to be matched by the state through the Research Challenge Trust Fund:

- \$4.2 million will be matched by the Endowment Match Program.
- \$1.1 million will be matched by the Research Capital Match Program.

On behalf of the university and the committee, he thanked the donors for their generous support to the university.

V. <u>Allocation of Endowment Match and Research Capital Match Program Funds</u> (FCR 29)

Mr. Branscum said that FCR 29 is a recommendation that the Board approve the allocation of the endowment match and research capital match program funds. The 2008 Kentucky General Assembly authorized \$33.33 million of state bonds for UK through the Research Challenge Trust Fund. The Trust Fund may be used for the traditional Endowment Match Program and the new Research Capital Match Program.

The new capital research program provides funds for research-related capital projects. The Board of Trustees is to determine the allocation of funds between the two programs. There is a dollar-for-dollar matching requirement for both programs.

Based on anticipated and received gifts, pledges and grants, the administration recommends allocating \$21,926,570 to the Research Capital Match Program and \$11,406,430 to the Endowment Match Program.

Upon approval by the Board, the university will report the allocation of funds to the Secretary of the Finance and Administration Cabinet, the President of the Council on Postsecondary Education, the Capital Projects and Bond Oversight Committee, and the Interim Joint Committee on Appropriations and Revenue.

On behalf of the Finance Committee, Mr. Branscum recommended approval of FCR 29. Dr. Brockman seconded the motion, and it carried without dissent. (See FCR 29 at the end of the Minutes.)

W. <u>Endowment Match Program Submission of Previously Accepted Gifts and Pledges (FCR 31)</u>

Mr. Branscum said that FCR 31 is the Endowment Match Program Submission of Previously Accepted Gifts and Pledges. The Council on Postsecondary Education requires that the Board of Trustees acknowledge its responsibility for UK's participation in the Endowment Match Program, including compliance with the CPE guidelines and annual reporting requirements.

The administration requests that the Board of Trustees approve submitting \$5.25 million of previously accepted gifts and pledges for matching funds from Kentucky's Endowment Match Program. The gifts and pledges are listed in the FCR. Including these gifts and pledges, the university will have matched \$18.9 million of the available \$33.3 million of research challenge trust funds to date. On behalf of the Finance Committee, he recommended approval of FCR 31. Mr. Dawson seconded the motion, and it passed without dissent. (See FCR 31 at the end of the Minutes.)

X. 2009-2010 Operating and Capital Budget (FCR 32)

Mr. Branscum said that FCR 32 is the Operating and Capital Budget. Vice President for Planning, Budget, and Policy Analysis Angie Martin presented the Operating Budget to the committee. The budget totals \$2.4 billion, a net increase of \$213 million. As President Todd so eloquently stated in his accompanying budget address, "This is an imperfect budget, but it is designed to advance this institution in a time that is far from perfect." Mr. Branscum commended Ms. Martin for all the work that she and her staff did in preparation of the budget. He asked President Todd to give highlights and comments about the budget to the Board.

President Todd said that he would not go through the presentation that Ms. Martin gave at the committee meeting; however, he did want to add a few comments. He thanked Mr. Butler, Ms. Martin, the budget team, Provost Subbaswamy, and Mr. Sergio Melgar who worked so well, along with the faculty and staff, on the budget. He said that this budget has been a team effort, and he has been impressed over the last 12 months with how the faculty and staff have kept their positive attitude during this period of time.

The new deans are excited to be at UK. They are coming to the university knowing that there will not be budget increases for the fiscal year 2009-10. He told the story about the Dean of the College of Design Michael Speaks who came to UK from Southern California University. President Todd told Dean Speaks that it was embarrassing to have a Business Plan funded by the legislature but then have that money taken back in the next sessions. Dean Speaks replied that it is his job to help find more money for the university. This is an example of the kind of dean and faculty who work for the university.

President Todd reported that the research is up about 10 percent, and approximately 200 proposals have been submitted. The faculty members and staff support members in the research area are aggressive. They are going after every dollar they can find, and the university has set record after record in a time when things have been pretty flat in Washington. President Todd said that he could not say enough good things about the tenacity and the professional capabilities of the people at UK.

When Provost Subbaswamy declared war on attrition, it changed the attitude with respect to students and how they are treated at the university. The university wants all students to succeed, and that attitude has had a fiscal impact on the budget because more students come back. There is more revenue, and 5 percent of the 7 percent increase in tuition revenues is from the tuition increase itself. Two percent is from the fact that the university has more students coming back, and that is how you improve your graduation rate and students' lives.

President Todd reported that Vice President for Development Mike Richey has indicated that gifts and pledges are up 16 percent. These gifts and pledges keep going up at a time that the university really needs it, and he is thankful for that.

President Todd noted that UK HealthCare keeps marching forward and contributing to positive revenues for next year.

He said that from a budgetary point of view, the faculty and staff could easily lose their good attitude that has been at the university for the past several years. This is totally on the shoulders of the people at this institution who care so much about what happens.

President Todd said that he and others are looking for the university to have an impact on the state, and they take it seriously. There are over 30 Commonwealth collaborative efforts going on that are affecting what happens in the state of Kentucky, and he is proud of that.

He mentioned the general education curriculum change that Dr. Yanarella talked about in his report and said those things take a long time. They usually turn out pretty mediocre because nobody wants to change. He said that when Dr. Yanarella was chair of the Senate Council, he remembered Dr. Yanarella saying that the university had to make a change so it could do marketing differently, internationalize education, and make the graduates more aware of civic responsibilities. This change has a profound impact on the curriculum. It is not simple to do, and there is still work to do. He and Provost Subbaswamy are committing some additional funds in order to make this change happen. It is going to be a transformational change in the undergraduate education of this institution.

Until recently, the university was not counting how many students studied internationally and had a real international education experience that would change a lot of students' lives. The target for this goal was 600. Vice President for Institutional Diversity Judy "J.J." Jackson recently took 21 students out of the country for two weeks. Many of them had not been out of Kentucky. President Todd noted that internationalization is important, and it will teach students to be independent.

President Todd said that he heard the term collaboration twice from two different people at the hospital retreat. Collaboration is happening throughout the university now. He mentioned that UK's new Chief Information Officer Victor Kellen had talked with him about the infrastructure for Information Technology (IT) at UK. Mr. Kellen told him that he had never before been able to get everybody in a room willing to cooperate, work together, and connect together with the IT infrastructure. This collaboration will have a budget impact as it speeds up proposals and speeds up opportunities to go after interdisciplinary funding. It also speeds up the education for students by allowing them to cross the boundary from biology to chemistry over to the medical complex. Sometimes collaboration takes time and effort, and the employees of the university are making that time and effort.

President Todd talked about engagement throughout the state. The university has energy projects going on in 100 of 120 counties in Kentucky. It is doing a lot of good for the state in the

health care area, education, and economic development. He said that engagement is not a traditional thing that a lot of faculty get into because it does not always get them tenure. It does, however, change the state.

President Todd said that there were plans to put a data center at the Coldstream Research Campus and move the data center out of McVey Hall and the hospital area to create more space on campus. That project had to be cut because of the current capital situation. He noted that space is being used very wisely on campus, but there is a need for more space.

President Todd reported that the Biomedical Biological Sciences Research Building (BBSRB) was commissioned a couple of years ago, and \$22 million was generated in research during the first year of operation. The predominance of that money came from out of state. This facility is an economic development opportunity for the state. He said that the Markey Cancer Center will be occupying a floor in the BBSRB building in order to have space for new recruitments, and after that floor is completed, there will not be any new space on campus until additional capital money is provided. He emphasized that research buildings should be supported because they are an economic development effort as well as an educational effort. The university needs the budget to grow, especially in the ability to borrow capital.

Governor Steve Beshear was extremely supportive when he recently proposed in his budget not to touch K through 12 or higher education. That is amazing with the current economy the way it is. The university has been fortunate, even though it has had cuts at times, in that the House of Representatives has approved what the Governor has sent it, and what the House had put in the Senate, the Senate has either helped it, improved it, or kept it. The university was in the legislative conversation until the very last minute of a previous session, and that is important. The governor's recent budget announcement is something that the university is very pleased with because it helps keep the positive attitude. It shows that this administration is interested in higher education, and it is important to the state that higher education continues to move forward.

President Todd said that the faculty, staff, and administrators are doing a great job with what they have to work with, and he is very proud to be a part of the administration. He proposed that the Board pass the budget.

On behalf of the Finance Committee, Mr. Branscum recommended approval of FCR 32. Mr. Shoop seconded the motion, and it carried without dissent. (See FCR 32 at the end of the Minutes.)

Y. Patient Care Facility Bond Reimbursement Resolution (FCR 33)

Mr. Branscum said that Mr. Butler presented FCR 33 to committee. It is a request for the Board to adopt a resolution declaring official intent to reimburse capital expenditures for the Patient Care Facility from a future bond issue. Due to the economic downturn and financial market declines, the administration recommends amending the financing plan for the facility to avoid liquidating the University Hospital Quasi-Endowment Fund at this time. Passage of this Resolution preserves the option of reimbursement of up to \$100 million of project costs from a

future bond issue. He noted that the Board of Trustees will be asked to approve the proposed bonds prior to issuance. On behalf of the Finance Committee, he recommended approval of FCR 33. Dr. Brockman seconded the motion, and it passed without dissent. (See FCR 33 at the end of the Minutes.)

Z. 2010-2016 Capital Plan and 2010-2012 Capital Request (FCR 34)

Mr. Branscum said that the university is required to submit a six-year capital plan to the Capital Planning Advisory Board by April 15 of each odd-numbered year. Pursuant to the university's Administrative Regulation, the Capital Plan and the Capital Request are reported to the Board at its April or June meeting. He pointed out that the 2010-16 Capital Plan is presented on pages 1 through 8 in the Board Agenda Book. The 2010-12 Capital Request includes the projects listed for the first biennium.

Mr. Branscum explained that the submission of the Capital Plan is the first-step in obtaining required legislative authorization for any project which costs \$600,000 or more, equipment estimated to cost \$200,000 or more, and leases with an annual value of \$200,000 or more. The Board will continue to approve each capital project prior to initiation.

On behalf of the Finance Committee, he recommended approval of FCR 34. Mr. Dawson seconded the motion, and it passed without dissent. (See FCR 34 at the end of the Minutes.)

AA. <u>Lease/Purchase of Medical Equipment (FCR 35)</u>

Mr. Branscum said that FCR 35 recommends that the Board approve the \$25 million UK HealthCare Enterprise Medical Equipment Lease Pool for 2009-10. This pool will assist with cash-flow management as UK HealthCare proceeds with several cash-intensive capital projects such as the construction of the Patient Care Facility.

The university's Debt Committee has determined that this request is consistent with the university's Debt Policy. On behalf of the Finance Committee, he recommended approval of FCR 35. Ms. Haney seconded the motion, and it carried without dissent. (See FCR 35 at the end of the Minutes.)

BB. <u>Disposal of Personal Property (FCR 36)</u>

Mr. Branscum reminded the Board that the Kentucky Revised Statutes require the Board to approve disposal of equipment and other surplus personal property. The Board is requested to approve an annual plan for the routine disposal of obsolete or surplus property. The various methods of disposal are listed in the attachment to FCR 36. On behalf of the Finance Committee, he recommended approval of FCR 36. Ms. Curris seconded the motion, and it carried without dissent. (See FCR 36 at the end of the Minutes.)

CC. Patent Assignment Report (FCR 37)

Mr. Branscum said that Vice President for Research James Tracy presented the quarterly Patent Report. The university has filed 29 patent applications; 11 patents were issued; and, the university has received \$1.5 million of patent income. On behalf of the Finance Committee, he moved acceptance of report. Mr. Dawson seconded the motion, and it carried without dissent. (See FCR 37 at the end of the Minutes.)

DD. Capital Construction Report (FCR 38)

Mr. Branscum said that Vice President for Facilities Management Bob Wiseman presented the Capital Construction Report for the quarter ending March 31, 2009. During this three-month period, there were two new contracts; one contract was completed; one contract was amended; and there were 17 change orders greater than \$25,000.

The two new contracts were:

- a \$1.4 million contract with JRA Architects for the Digital Village Building #2 project; and
- a \$1.7 million contract with Denham Blythe Inc., for the Convert Hunt Morgan Space to Class Lab project.

The \$3.3 million contract with Denham Blythe Co. for the Expand Chemistry Physics project was completed.

On behalf of the Finance Committee, he recommended acceptance of FCR 38. Ms. Haney seconded the motion, and it passed without dissent. (See FCR 38 at the end of the Minutes.)

EE. <u>Proposed Amendment to Governing Regulations: Faculty Appointment,</u> Promotion, and the Granting of Tenure (HRCR 1)

Judge Patton, chair of the Human Resources Committee, reported that the committee met that morning to consider the second reading of HRCR 1. He reminded the Board that the first reading passed at the April 21 Board meeting. This recommendation amends the Governing Regulations dealing with faculty appointment, promotion, and granting of tenure. The prior rule stated that each department may adopt a written policy. This amendment states that each department shall have a written policy. The other change is that the existing regulation requires that the provost get a written recommendation from the dean of the Graduate School when considering initial appointments, promotions, etc., which is a time-consuming process. This amendment makes it optional. The provost and the dean will still confer that they have to have a written document.

On behalf of the committee, Judge Patton moved adoption of the second reading of HRCR 1. Mr. Roberts seconded the motion, and it carried without dissent. (See HRCR 1 at the end of the Minutes.)

FF. Student Affairs Committee Report

Ms. Haney, chair of the Student Affairs Committee, reported that the committee met that morning. Assistant Vice President for Student Affairs and Director of Residence Life Jim Wims introduced Linzy Ball, the newly elected President of the Residence Student Association (RSA), and Elise Albro, the newly elected Vice President of RSA. The RSA is a system of self-governance in all residential halls. It is designed to promote community amongst the students, to promote communication between the students and administration, and to plan social, educational, and recreational activities.

The RSA is made up of an executive board that works with other university residence halls. It monitors other university residence hall governments and communicates with the local, state, regional, and national levels. RSA won quite a few awards during the 2008-09 school year, and at the regional conference, they were named the School of the Year. They also were named the most spirited group at the national group, which is one of the more coveted awards. They are passionate and spirited about what they do.

As a result of all their successes, they have been selected to host the regional conference for residence halls in November 2009. That conference will bring over 500 students from across the Atlantic region to UK's campus.

RSA is very active. In the 2008 fall semester, they sponsored 16 events for residence hall students. In the spring, they sponsored 14 events. This fall they intend to become even more involved with K Week activities and will host a Move-in Block Party on South Campus when students first arrive.

The Sustainability Coordinator for Residence Life Shane Tedder gave a presentation to the committee. The committee was most impressed and pleasantly surprised by all of the activities that he has happening on campus. A brief listing of those activities follows:

- Sustainability Living-Learning Community in Holmes Hall.
- Eco Representative Program is a peer-to-peer outreach program that sets up information about sustainability programs on the campus.
- Wildcat Wheels Bicycle Library is where students as well as faculty and staff can check out a bike for a few days or the full semester to keep them from driving across campus. A New York Times article recognized this program as a Top 10 sustainability program in the United States.
- Residence Life Recycling program.
- Sustainable Campus Internship Program.
- Sustainability Lecture Series.

- Earthdays in the Bluegrass is a program during the month of April. It is a program for the community as well as the campus.
- UK Greenthumb is a campus-wide sustainability organization.
- 2009 Solar Decathlon Team involved a \$100,000 grant to build a modular home that was sustainable and could be packed, moved to Washington, DC, and reconstructed for national competition.

Mr. Tedder talked about the President's Sustainability Advisory Committee that was approved in March 2008. He mentioned the Statement on Sustainability Policy that was adopted in December 2009 and an Environmental Stewardship Fee that had been implemented. He informed the committee that a new UK Sustainability Coordinator position was approved in the spring 2009.

Mr. Tedder also talked about a social network analysis model that must be comprised of the following components: an ecological impact, an economic vitality, and social justice. This network has various groups or organizations linked with each other that allows them to access activities and do more to increase sustainability on campus.

Mr. Montell gave a Student Government Association (SGA) update to the committee. He and Vice President Grant Mills developed a business plan for the 2008-09 academic year. It was called the "Campus 365 Comprehensive Plan," and it was an active plan.

Mr. Montell also worked on components such as transportation. SGA worked with Parking and Transportation to come up with a "one phone number" system for students to contact Campus Police and the Safe Cats organization.

SGA now has a representative who attends the Senate Council meetings. They worked with the Senate Council in establishing a Dead Week policy that was accessible to faculty as well as staff. They learned that you get work done by going through proper channels.

Diversity is an ongoing interest for SGA on campus. They came up with the Innovate Incentive Program for student organizations. This allows organizations to apply for assistance and collaboration, to put on events, and to continue current programming by letting students run their programs instead of SGA designing programs and dictating them.

The SGA collaborated to work with the student green fee initiative.

Community involvement was an initiative with the Greek organizations to help clean up surrounding neighborhoods and show the positive side of students on campus. Another goal is to do a monthly newsletter that would go to the neighborhood residents updating them on activities.

SGA was interested in increasing interests in Student Government and Student Government voting. This year students implemented online voting, and approximately 20 percent of the student body was involved in Student Government elections. This is a huge increase over past years.

Mr. Montell reported that SGA inherited a small deficit in their budget; however, he hopes to leave his predecessor with a little surplus.

On behalf of the Student Affairs Committee, Ms. Haney expressed appreciation to Mr. Montell for all of the work he did this past year. He has been a very cooperative and interesting individual to work with, and he will be missed next year.

GG. University Health Care Committee Report

Mr. Hardymon, chair of the University Health Care Committee, reported that the hospital annual retreat was held on Monday, June 8 with Board of Trustees members and health care personnel in attendance. Retreat items were mainly covered in the morning with five colleges in UK HealthCare and three centers represented. The University Health Care Committee met in the afternoon. Four of the five committee members and the four advisory members were present.

The committee received an update on the building project. The project continues to be on schedule, and the bids continue to be under budget. The committee feels good about the update on the project.

The committee had a discussion about the new vendor policy, approved a report from the credentials committee, had a presentation on the need for a revised Strategic Plan that mainly emphasized how nationwide health care reform could or would drive our future, and received an explanation on the build-up of the UK HealthCare budgets for 2010.

As for financials, April did make a profit at income from operations line, and there is an \$8 million profit through the ten months of fiscal year 2009.

The month of May looks good with 2,800 discharges, which is the highest discharge for any month during this business year. The average number of discharges per day is back to over 90. When there are over 90 discharges per day, the hospital begins to leverage its operation and makes more operating income.

There are 90 plus discharges for the first week of June. Hopefully, even with the yearend closing charges, there will be more than an \$8 million profit at the operations line for the year.

Mr. Hardymon expressed appreciation to Dr. Karpf and Sergio Melgar for their patience with him through the downturn. He said that it was tough for everyone, but they got through the tough times. Things are turning positively.

HH. <u>Approval for Administrative Regulation: Practice Plans for Health Science</u> Colleges and University Health Services (UHCCR 1)

Mr. Hardymon said that UHCCR 1 recommends approval of an Administrative Regulation (AR) for practice plans for health science colleges and university health services.

The faculty practice plans are a means to account for, manage, and distribute funds generated by faculty from patient care and other activities that generate funds from third parties. Currently, there are eight different ARs that pertain to faculty practice plans. As a result, there has been little coordination among the various plans, making oversight difficult. This AR provides a common plan or process for all health science college practice plans and University Health Services to cover basic plan requirements. This gives them oversight and a process that they should use. On behalf of the committee, Mr. Hardymon moved approval of UHCCR 1. Ms. Patterson seconded his motion, and it carried without dissent. (See UHCCR 1 at the end of the Minutes.)

II. <u>Approval of Annual Agreement between University of Kentucky and Kentucky Medical Services Foundation, Inc. for FY 2010 (UHCCR 2)</u>

Mr. Hardymon said that the agreement between the Kentucky Medical Services Foundation (KMSF) and the University of Kentucky is an annual agreement. This agreement was approved on an annual basis by the Board until 2006, when the approval was delegated to university management unless a material change was proposed. Three years later, the Board is reviewing a very material change, and it is a good one.

KMSF recently purchased property consisting of an office park in Lexington. A very large percent of the property is occupied by the university health care and other programs. The cost to operate the property has exceeded the available university rent in the old agreement. Therefore, there is a need for a new agreement and a need for more coordination between casualty insurance programs within this property and some other properties. This is a needed revision.

Mr. Hardymon noted that the agreement will not be brought back to the Board every year, only when there is material change. On behalf of the committee, he made a motion to approve UHCCR 2. Ms. Haney seconded his motion, and it carried without dissent. (See UHCCR 2 at the end of the Minutes.)

JJ. Investment Committee Report

Ms. Wickliffe, chair of the Investment Committee, reported that the Endowment investment pool had a market value at April 30, 2009 of \$656 million. Consistent with the overall market decline, the Endowment has lost an estimated -25.6 percent for the ten months ended April 30th.

While the Investment Committee is concerned about the significant decline in the value of the Endowment, it is important to remember that the time horizon for the Endowment is perpetuity; therefore, the Endowment has the benefit of time to recoup the recent market losses. Additionally, spending distributions from the Endowment are calculated at 4.5 percent of the average market value over a 36-month period that ends December 31, so distributions in the current fiscal year have not and will not be impacted. Spending distributions for fiscal year 2010 will actually increase slightly by 0.8 percent due to the trailing 36-month calculation. Spending distributions in fiscal year 2011 are expected to decrease.

The Investment Committee met that morning to review manager performance and conduct other business. The committee approved the Endowment Investment Policy, which is formally reviewed and approved on an annual basis. The committee made no changes to the target asset allocation of the Endowment. As reported previously, in June 2008 the committee approved significant changes to the asset allocation, increasing the exposure to alternative investments by 23 percent. At that time, the committee approved new allocations to absolute return and real return investments and increased the allocations to private equity and real estate. Upon full implementation of the target asset allocation, the university will have a 36 percent target allocation to alternative investments, which is comparable to the university's nineteen benchmark institutions assigned by the Kentucky Council on Postsecondary Education.

The target asset allocation is expected to produce an average annual return of 8.2 percent over the long-term, which is considered to be ten years or more. If achieved, the 8.2 percent annual return would allow the university to support the 5.0 percent annual spending and management fee withdrawals and maintain the inflation-adjusted value of the Endowment.

The committee obtained an update on the implementation of the target asset allocation, which involves three phases. Phase 1 was completed in early 2009 and involved implementing new non-US and real return strategies whose values had declined more than existing US equity and fixed income investments that were sold to fund the new strategies. Phase 2 will begin later this month and involves the implementation of several new absolute return and real return strategies that will be funded in quarterly installments over the following year in order to "dollar cost average" the transition. Phase 3 will occur over the next few years as private equity and real estate commitments are made and capital calls are funded.

Ms. Wickliffe thanked the members of the committee and said that it has been a super committee. This has been a year that hard decisions had to be made, and the members were very supportive. They have studied and listened, and they tried to do their best. She also praised staff members Frank Butler, Henry Clay Owen, Susan Krauss, and Donna Counts. She said that President Todd was beyond belief. She recalled a statement that she made to him when the Board hired him. It was, "If you mess up, that means that I have messed up." So far, President Todd has not disappointed her, and she does not think he ever will.

KK. Athletic Association Board of Directors Report

Mr. Dawson, a trustee representative on the board, reported that the Athletic Association Board met May 11, 2009. In the meeting, President Todd acknowledged Dr. Alan DeSantis for his service as the University of Kentucky's faculty representative to the NCAA and introduced Dr. Joe Fink who will be the new faculty representative. Dr. Todd also expressed gratitude for the contributions the Athletics Department has made to the university.

Athletics Director Mitch Barnhart commended the student-athletes for their outstanding academic performance. All 22 sports surpassed the NCAA target score, and 12 of the 22 sports exceeded the national average for public universities in their sports on the annual Academic Progress Report.

On April 29, the Athletics Department held its 7th annual Catspy's program, honoring five teams and 28 individuals. Mr. Dawson said that he was a presenter at the celebration, and it was a great time for the students as well as everyone in attendance.

Mr. Barnhart also congratulated several teams for their progress including the softball team that earned its first NCAA bid in school history, the swimming and diving teams that ended their seasons ranked in the top 25, and the women's golf team for participating in post-season play for the first time in over a decade.

Mr. Barnhart spoke briefly about the new CBS/ESPN agreement and explained how it will not only benefit the Athletics Department but the university as a whole. This year, the Athletics Department will pledge an additional \$500,000 to the university for scholarship support. This will increase Athletics total annual transfer to \$1.7 million to campus for scholarship support. Mr. Barnhart also updated the Athletics Board on the facility project, reporting that the RFP has been sent out, and three responses were received.

LL. <u>Business Partnership Foundation Board Report</u>

Ms. Patterson reported that the Business Partnership Foundation Board met twice during the academic year. At the October 2008 meeting, Dean Devanathan Sudharshan introduced the new board member; M. S. Viji as the founder of the President A.P.J. Abdul Kalam India Studies Endowment at the University of Kentucky. Dr. Viji's first \$1 million will be directed towards the Gatton College of Business.

At that meeting, Dean Sudharshan reminded the board of the February 2008 approach by Hitachi to provide custom-executive education. He reported that the college was completing its first program with them. Besides custom programs, the college is ready to present general enrollment programs.

At the April meeting, President Todd provided an overview of the budget and its implications for the university. He stressed that the Gatton College building continues to be the number one academic building priority.

Dr. Barry Adams and his team from Digital Teaching Academy, Apple Computer, presented a fascinating report about their research on the technology based learning needs of millennials. He told a story about being on the University of Florida campus and seeing a student with ear plugs. When asking the student what he was listening to, the student replied which ear. The student was listening to music in one ear and a lecture in his other ear. This is amazing.

A team of undergraduates unveiled a new on-line undergraduate research publication called "Gatton Student Research Publication." In addition, several student teams from the Gatton College won national and state awards this year, and the winning teams were introduced to the board.

Dean Sudharshan also acknowledged that three alumni board members were inducted into the Gatton College Hall of Fame: Jim Geisler, 1988, Elizabeth McCoy, 1981 and 1983, and Paul Rooke, 1991. She pointed out that the group is in their 40s which is amazing.

MM. Gluck Equine Research Foundation Board Report

Dr. McCorvey reported that the Equine Board met April 20, 2009. This was his first meeting as the Board of Trustee's representative. A big portion of the meeting addressed the mission of the Gluck Equine Research Center's scientific discovery, education, and dissemination of knowledge for the benefit, health, and welfare of horses and getting that message out to the public more effectively. In the College of Agriculture, 50 faculty and staff work for eight different departments in the equine area. Eight new horse-oriented faculty have been hired since the equine initiative began in 2005.

President Todd told the Equine Board that having an equine program in Lexington is important to the area. He thanked the Equine Board members, the deans, and the staff in the equine area for their contribution to the university. He mentioned UK's partnership with other equine programs within Kentucky and worldwide. He noted that UK will gain international exposure through the 2010 Alltech games through this partnership.

In the review of recent educational activities, Dr. Ed Squires, executive director of the Gluck Foundation, acknowledged Dr. Nancy Cox for her help as interim executive director prior to recruiting him for the position. Dr. Squires talked about the need for the Equine Center to give people more reason to come there. Since it is not a clinical program, it makes it harder for people to wander into the Gluck Center. He noted that they are doing a lot of outreach programs, including education programs throughout the state. He specifically mentioned the Kentucky Breeders Seminar in Louisville, Kentucky, the Equine Parasitology Symposium that will happen at the Gluck Center, and Equine Career Day, which is an equine initiative sponsored by a student group. Dr. Squires said that the goal is to educate people in the industry and hopefully generate funding through programs as well.

In development, Virginia horse owner Hildegard Shapiro donated \$500,000 to the Gluck Center for endowments for the reproductive system of infected stallions. Dr. Squires hopes this money will be matched by the Research Challenge Trust Fund. He pointed out that the Equine Center is one of the first centers to be contacted when equine emergencies happen around the world. He gave the example of the stallions dying in Wellington, Florida a few months ago. The Equine Center was one of the first places contacted. Dr. Squires emphasized that the Gluck Center's role in research is not only in Kentucky but worldwide.

A new monthly electronic newsletter is being developed, and it will be called the Bluegrass Equine Digest. It will have a lot of information about people, places, and things, research and lab highlights, infectious disease and immunology, reproduction, pathology, musculoskeleton, pharmacology/therapeutics/toxicology, genetics and genomics, parasitology, etc. It will be a very informative website. They have been able to create a "donate now" button on the website which will be helpful, and one can also get a horseman's visa enhancement card through the Equine Center.

As the parent of a daughter who owns a horse, Dr. McCorvey said that it was a very informative meeting for him, and he is learning a lot about horses.

NN. The Fund for Advancement of Education and Research in the University of Kentucky Medical Center (The FUND)

Ms. Ball reported that the regulations specify that the chair of the Board of Trustees must be the representative on The FUND Board. The FUND Board is chaired by Provost Subbaswamy with two elected members from outside the university.

The FUND was established in 1959 as a nonprofit corporation to promote, advance, and support the educational, research, charitable, and other purposes of the University of Kentucky Medical Center. It is the corporate entity that accepts and ensures accountability for the unrestricted revenues associated with the professional services provided by faculty who are members of the practice plans in the colleges of Dentistry, Health Sciences, Nursing, and Pharmacy and by the physicians in the University Health Service.

The 2009-10 unrestricted FUND budget, as approved by The FUND Board at its annual meeting on May 19, is \$16.6 million. Of this amount, \$13.3 million, or 80 percent, is generated by clinical programs in the College of Dentistry with the remaining amounts generated by the University Health Service, the Colleges of Pharmacy, Nursing, and Health Sciences, and interest earnings. The 2009-10 restricted FUND budget is \$3.13 million, and \$2.98 million, or 95 percent, is donated from KMSF to the College of Medicine for purposes of enhancement of programs in that college.

OO. University of Kentucky Research Foundation (UKRF) Report

Judge Patton reported that the UKRF Board of Directors met on May 13. The Board adopted a budget for fiscal year 2009-10, elected officers and the executive committee, and received reports from President Todd and Vice President for Research James Tracy.

Judge Patton said that despite the economic downturn, UK had spent approximately \$337 million in research activities in fiscal year 2008. UK is quickly becoming a leader in undergraduate research. There were 33 students accepted to present their research at the National Conference on Undergraduate Research. Of those 33, 28 were Kentuckians. This is a time that a lot of universities are pulling back. For example, the University of Michigan just had 10 participants at the conference. For UK to have 33 students accepted is fantastic.

In addition to the election of officers and the adoption of the budget, the board approved the allocation of an additional \$120,000 to assist Kentucky Technology Inc. and the UK Coldstream Research Campus in their ongoing economic development activities.

PP. The University of Kentucky Mining Engineering Foundation Report

Dr. Yanarella reported that the Mining Engineering Foundation Board met November 7, 2008 and celebrated its 25th anniversary. He said that he had heard reports from a number of individuals, including the College of Engineering Dean Thomas Lester, who congratulated the Mining Engineering Foundation on 25 years of great success and Rick Honaker and the faculty of Mining Engineering for a stellar year, especially highlighting research productivity which is among the best at the university.

Marc Mathews commented on the auditor's report. He reported that the report expressed a clean and unqualified opinion on the financial statements of the Foundation for fiscal year 2008.

The Mining Engineering Department Chair Rick Honaker reported that enrollment continues to increase, and employer recruiting visits have been very successful. He also noted some of the continuing needs in the area of modernizing the 20 year old Rock Mechanics Laboratory and developing a classroom-style mine design room with 20+ computer stations and an instructor station with projection capabilities.

Nate Waters, president of the Norwood Student Chapter of SME, detailed activities of the student group and expressed appreciation for all of the assistance and funding provided by members of the Mining Engineering Foundation to enhance the educational experience of the mining students at UK.

The Director of Student Affairs Ron Robinson reported on the Fall 2009 semester and indicated that 118 scholarship applications have been received from qualified students. Approximately 89 students have toured campus and discussed the mining program with professors and students.

The Nominating Committee presented names of individuals for consideration to serve on the Foundation Board. The Foundation Board approved those names and submitted them to the Board of Trustees, which voted to approve the nominations in PR 7.

The Fund Raising Committee reported donations of some \$95,000 since the Spring 2008 meeting.

At the April 24, 2009 meeting, President Todd played a significant role in at least two respects. He read a proclamation recognizing David A. Zegeer for over 65 years of outstanding service to the profession of mining engineering and his dedication to the communities in Kentucky and West Virginia where he has lived and worked. Dr. Yanarella said it was little bit bittersweet for him because he remembered seeing the younger Dave Zegeer a good many years ago when it was the Institute for Mining and Minerals Research, and he had a grant from the Surface Mining Control and Reclamation Act. Dr. Yanarella was involved in putting together a group of social and engineering forms that included Dave Zegeer. Mr. Zegeer certainly was an

electrifying person then and certainly has been an ardent defender of coal mining interests in this state. It was a welcome opportunity to see him honored in this fashion.

President Todd also spoke of the recent budget cuts from the state and his concern that future cuts might be coming. On the upside, he mentioned a number of ongoing energy related projects at UK focused on solar cells, lithium batteries, clean coal, Fisher Tropsch liquefaction process, and carbon capturing sequestration as well as some other topics.

Dean Lester reported that the College of Engineering is having success using the recruiting model that has been developed by the Mining Engineering Department over the past eight years.

The Mining Engineering Department Chair Rick Honaker reported that enrollment and degree production continue to increase. New research funding remains high as well.

Director of Student Affairs Ron Robinson reported that for the Fall 2009 semester 53 high school students have accepted scholarships, along with 7 students who are transferring from community colleges and universities for a total of 60 new students.

The Fund Raising Committee reported donations in the interim of some \$168,000.

Mr. Honaker reported that the foundation was on track to finish the fiscal year within budget and asked for approval of the budget proposed for fiscal year 2009-10. The Foundation Board approved the budget for following year.

QQ. Resolutions

Ms. Ball commented that this is probably the longest Board of Trustees meeting that she has had since she became chair; however, there were four very important resolutions to present to the Board. She said that the first resolution was for Mr. Hardymon. Before reading the resolution, she recognized Mr. Hardymon's wife Gay in the audience and said the Board was glad to have her at the meeting. With the concurrence of the Board, Ms. Ball said that the Board would vote on all four resolutions at the same time. She then read the following resolution for Mr. Hardymon:

WHEREAS, James F. Hardymon, member of the University of Kentucky Board of Trustees, has served his university, community, the Commonwealth of Kentucky, and the nation with dignity and wisdom, and

WHEREAS, he has served the Board of Trustees faithfully and admirably as chair of the board, as chair of the University Health Care Committee, as chair of the Finance Committee, as chair of the Executive Committee, and as a member of the Investment Committee, and

WHEREAS, he, together with his wife, Gay, have been generous donors to the university and its programs, giving the lead gift for the building on campus which bears his name, as well as the establishment of several endowed academic positions, and

WHEREAS, he earned his bachelor's and master's degrees from the UK College of Engineering and was inducted into the college's Alumni Hall of Distinction as well as the UK Alumni Association Hall of Distinguished Alumni, and

WHEREAS, he has been a member of the Business Partnership Foundation Board of Directors, a member of the UK Athletic Association Board of Directors, a member of the Markey Cancer Foundation Board of Trustees, and a member of The FUND Board of Directors, and

WHEREAS, he served as chairman and CEO of Textron, Inc., a global, multi-industry company and leader in aircraft, automotive, industrial, and finance operations, and continues to serve as a director on several major corporate boards, and

WHEREAS, he was named an Outstanding Director by The Institute of Outstanding Directors for his diligence, his preparedness, his pragmatism, and his extensive operations experience, and

WHEREAS, he served on the Executive Committee of the Kentucky Historical Society, and

WHEREAS, he served two tours of duty with the U.S. Army, and

WHEREAS, he is a strong advocate for UK and what this university means to the future of this Commonwealth and its citizens,

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees of the University of Kentucky expresses its sincere appreciation to James F. Hardymon and wishes him well in all of his future endeavors, and orders that this resolution be made a part of the Minutes of the meeting.

Mr. Hardymon received a round of applause and a standing ovation from the Board. He said that he has had his share of retirements, but these comments were overwhelming. He assured the Board that he got more out of the experience of serving on the Board than he ever gave. He thanked everyone and wished them luck in the future.

Ms. Ball said the next resolution was for W. Tyler Montell and asked former SGA President Dr. Brockman to read the resolution.

Dr. Brockman read the following resolution:

WHEREAS, Tyler Montell, student representative of the University of Kentucky Board of Trustees for the past year, has brought a sense of renewed leadership to UK's Student Government as its president for the 2008-09 academic year, and

WHEREAS, he has served the board faithfully and admirably as a member of the board's Academic Affairs Committee and the Student Affairs Committee, and

WHEREAS, as Student Government president and UK trustee, he communicated with this university's student body in an exemplary fashion, using a variety of avenues and platforms to keep students informed on initiatives of Student Government and on issues and challenges facing the overall university community, and

WHEREAS, he formerly served as president of the UK Student Senate, and

WHEREAS, during his years at the university he has fulfilled vital roles for the annual DanceBlue fundraising event, as a member of the University Leadership Summit, the Kentucky Leadership Academy, and the S.E.E.D.S. program where he served as a leader and catalyst for the cultural shift toward safety for every student and true intolerance for all forms of violence, and

WHEREAS, he earned a degree in political science from UK last month and aims to pursue a career in law and service to his fellow citizens,

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees of the University of Kentucky expresses its sincere appreciation to Tyler Montell and wishes him well in all of his future endeavors, and orders that this resolution be made a part of the Minutes of the meeting.

Mr. Montell received a round of applause and a standing ovation. He thanked the Board for sharing with him one of the best experiences of his life.

Ms. Ball asked Mr. Roberts to read the resolution for Judge Phillip Patton.

Mr. Roberts presented the following resolution:

WHEREAS, the Honorable Phillip R. Patton, member of the University of Kentucky Board of Trustees, serves the Commonwealth of Kentucky with honor and distinction as 43rd Judicial Circuit Court Judge in Glasgow, Kentucky, and

WHEREAS, he has served the Board of Trustees faithfully and admirably as a member of the Executive Committee, as chair of the Human Resources Committee, as a member of the Student Affairs Committee and the University Health Care Committee, and

WHEREAS, he continues to serve as a member of the Board of Directors of the University of Kentucky Research Foundation, and

WHEREAS, he is a graduate of the nonprofit educational organization, Leadership Kentucky, and

WHEREAS, he has served and continues to serve his community, his state, and the legal profession in countless volunteer capacities, and

WHEREAS, on three separate occasions he was selected as Outstanding Commonwealth Attorney, and

WHEREAS, he earned his bachelor's, master's, and law degrees from the University of Kentucky and is a wonderful example for students pursuing their higher education and future careers,

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees of the University of Kentucky expresses its sincere appreciation to Judge Phillip R. Patton and wishes him well in all of his future endeavors, and orders that this resolution be made a part of the Minutes of the meeting.

Judge Patton received a round of applause and a standing ovation. He said that serving on the Board has been one of the greatest honors of his life. The University of Kentucky means so much to him. When he came to UK in 1964, both his parents had died, and he had inherited \$2,000. But for the benevolence of this university in providing employment and then research assistantships, he would not have ever or even probably gone to college. He met his wife of 35 years on campus, and his best friends today are still those people he met at UK back in the 60s and 70s. He thanked everyone and the University of Kentucky.

Ms. Ball said that Jo Curris would read a resolution for JoEtta Wickliffe.

Ms. Curris said that it was an honor and privilege to offer the following resolution for adoption:

WHEREAS, JoEtta Wickliffe, member of the University of Kentucky Board of Trustees, has served the Commonwealth of Kentucky and her community in countless ways, including as a member of the trustees panel of the Council on Postsecondary Education, and

WHEREAS, she has served the Board of Trustees faithfully, admirably, and tirelessly as vice chair of the board, as secretary of the board, as a member of the Executive Committee, as chair of the Finance Committee, as chair of the Investment Committee, and as chair of the Audit Subcommittee, and

WHEREAS, she chaired the search committee which resulted in the selection of Lee T. Todd, Jr. as the 11th president of the University of Kentucky, and

WHEREAS, she has served as the Board of Trustees liaison to the University of Kentucky Joint Committee on Honorary Degrees, and

WHEREAS, she has been a member of the Business Partnership Foundation of the UK Gatton College of Business and Economics, and

WHEREAS, she is a past executive director and president of the National Federation of Business and Professional Women, headquartered in Washington, D.C., and

WHEREAS, she has served as chair, president, CEO, and director of State Bank and Trust Company in Harrodsburg, Kentucky, and

WHEREAS, she is an outstanding role model for young women in business and in service to her fellow citizens on the local, state, and national levels,

NOW THEREFORE BE IT RESOLVED, that the Board of Trustees of the University of Kentucky expresses its sincere appreciation to JoEtta Wickliffe and wishes her well in all of her future endeavors, and orders that this resolution be made a part of the Minutes of the meeting.

Ms. Wickliffe received a round of applause and a standing ovation. She said that it had been a pleasure and an honor for her to personally know each Board member. It has meant something to her that she will always have with her.

Ms. Ball called for a motion to approve the resolutions, and several members made the motion for approval. The Board unanimously seconded the motion, and the resolutions were passed without dissent.

Ms. Ball thanked Mr. Hardymon, Mr. Montell, Judge Patton, and Ms. Wickliffe for their service on the Board and to the university. She said that all of them would be missed so very much. She pointed out that three committee chairs are going off the Board.

President Todd said that he wanted to express his gratitude to these four individuals. He said that he met Ms. Wickliffe when she chaired the Presidential Search Committee, and he watched her leadership during that process. He and his wife Patsy have said many times that they could not have a better friend than JoEtta Wickliffe. The rank of service and the things she has done for the university are so much appreciated.

President Todd said that he had heard about Mr. Hardymon for many years. Mr. Hardymon is a role model that many Kentucky kids have followed. He wondered when Mr. Hardymon came to the university for the first time whether he ever expected to accomplish all the things he has accomplished and be able to do all the things that he has done for the university. President Todd said that he doubted that it crossed Mr. Hardymon's mind. The many things that he has done for the university have been tremendous. He and Gay have been extremely generous to the university, both in their resources and their efforts. Mr. Hardymon put a lot into the chairmanship of the Board. He is a role model for an awful lot of people who went through the engineering college and thought that some day they might grow up and be like Jim Hardymon. They are still trying to get there.

President Todd said that Judge Patton said it well. The debt of his caring for this institution and for this state is on his sleeve. He feels it, he shows it, he does it, and his presence will be missed at the Board meetings next year. President Todd said that he appreciated Judge Patton's service on the Board and to the university. He recalled visiting Judge and Mrs. Patton in their home in Bowling Green and watching their commitment to the community and the animals of that community, which is wonderful.

President Todd said that Mr. Montell was successful in his leadership as President of the Student Government Association. He is leaving something behind that is going to stick. He has influenced what is going forward, and it has been a pleasure to watch him, to hear him, and to see him. He also will be missed. He thanked Mr. Montell for his service and wished him the best of luck.

RR. Other Business

Ms. Ball distributed a copy of the revised schedule for the evaluation of President Todd that will take place during the summer. She said that she appreciated their attention to the schedule in getting the evaluation form back to her so the evaluation could be addressed at the September Board meeting.

SS. Meeting Adjourned

With no further business, Ms. Ball asked for a motion of adjournment, and the meeting adjourned at 3:15 p.m.

Respectfully submitted,

Pamela T. May Secretary, Board of Trustees

(PR 2, 3, 4, 5, 6, 7, 8, and 9; AACR 1, 2, 3, 4, 5, 6, and 7; FCR 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, and 38; HRCR 1; and UHCCR 1 and 2 which follow are official parts of the Minutes of the meeting.)