UNIVERSITY OF KENTUCKY
Purchasing Division

Request for Proposal
UK-1921-19
Proposal Due Date - 02/06/2019

CONSTRUCTION MANAGEMENT SERVICES
FOR THE PROJECT -
Poultry Research Facility Relocation
PROJECT NO. 2505.0
**REQUEST FOR PROPOSAL (RFP)**

**ATTENTION:** This is not an order. Read all instructions, terms and conditions carefully.

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<th>PROPOSAL NO.</th>
<th>UK-1921-19</th>
<th>RETURN ORIGINAL COPY OF PROPOSAL TO:</th>
<th>UNIVERSITY OF KENTUCKY PURCHASING DIVISION</th>
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<tr>
<td>Issue Date</td>
<td>1/17/2019</td>
<td>CM Services for the Project – Poultry</td>
<td>411 S LIMESTONE ROOM 322 PETERSON SERVICE BLDG.</td>
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<tr>
<td>Title</td>
<td>Research Facilities Relocation, Project 2505.0</td>
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<td>LEXINGTON, KY 40506-0005</td>
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<tr>
<td>Purchasing Officer</td>
<td>Mike Mudd</td>
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<tr>
<td>Phone</td>
<td>859-257-5409</td>
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**IMPORTANT: PROPOSALS MUST BE RECEIVED BY:** 02/06/2019 3 P.M. LEXINGTON, KY TIME.

**NOTICE OF REQUIREMENTS**

1. The University’s General Terms and Conditions and Instructions to Bidders, viewable at www.uky.edu/Purchasing/terms.htm, apply to this RFP. When the RFP includes construction services, the University’s General Conditions for Construction and Instructions to Bidders, viewable at www.uky.edu/Purchasing/cp/home.htm, apply to the RFP.
2. Contracts resulting from this RFP must be governed by and in accordance with the laws of the Commonwealth of Kentucky.
3. Any agreement or collusion among offerors or prospective offerors, which restrains, tends to restrain, or is reasonably calculated to restrain competition by agreement to bid at a fixed price or to refrain from offering, or otherwise, is prohibited.
4. Any person who violates any provisions of KRS 45A.325 shall be guilty of a felony and shall be punished by a fine of not less than five thousand dollars nor more than ten thousand dollars, or be imprisoned not less than one year nor more than five years, or both such fine and imprisonment. Any firm, corporation, or association who violates any of the provisions of KRS 45A.325 shall, upon conviction, be fined not less than ten thousand dollars or more than twenty thousand dollars.

**AUTHENTICATION OF BID AND STATEMENT OF NON-COLLUSION AND NON-CONFLICT OF INTEREST**

I hereby swear (or affirm) under the penalty for false swearing as provided by KRS 523.040:

1. That I am the offeror (if the offeror is an individual), a partner, (if the offeror is a partnership), or an officer or employee of the bidding corporation having authority to sign on its behalf (if the offeror is a corporation);
2. That the attached proposal has been arrived at by the offeror independently and has been submitted without collusion with, and without any agreement, understanding or planned common course of action with, any other Contractor of materials, supplies, equipment or services described in the RFP, designed to limit independent bidding or competition;
3. That the contents of the proposal have not been communicated by the offeror or its employees or agents to any person not an employee or agent of the offeror or its surety on any bond furnished with the proposal and will not be communicated to any such person prior to the official closing of the RFP;
4. That the offeror is legally entitled to enter into contracts with the University of Kentucky and is not in violation of any prohibited conflict of interest, including, but not limited to, those prohibited by the provisions of KRS 45A.330 to .340 and 164.390;
5. That the offeror, and its affiliates, are duly registered with the Kentucky Department of Revenue to collect and remit the sale and use tax imposed by Chapter 139 to the extent required by Kentucky law and will remain registered for the duration of any contract award;
6. That I have fully informed myself regarding the accuracy of the statement made above.

**SIGNED STATEMENT OF COMPLIANCE WITH CAMPAIGN FINANCE LAWS**

In accordance with KRS45A.110 (2), the undersigned hereby swears under penalty of perjury that he/she has not knowingly violated any provision of the campaign finance laws of the Commonwealth of Kentucky and that the offeror is a corporation; or an officer or employee of the bidding corporation having authority to sign on its behalf (if the offeror is a corporation):

**CONTRACTOR REPORT OF PRIOR VIOLATIONS OF KRS CHAPTERS 136, 139, 141, 337, 338, 341 & 342**

The contractor by signing and submitting a proposal agrees as required by 45A.485 to submit final determinations of any violations of the provisions of KRS Chapters 136, 139, 141, 337, 338, 341 and 342 that have occurred in the previous five (5) years prior to the award of a contract and agrees to remain in continuous compliance with the provisions of the statutes during the duration of any contract that may be established. Final determinations of violations of these statutes must be provided to the University by the successful contractor prior to the award of a contract.

**CERTIFICATION OF NON-SEGREGATED FACILITIES**

The contractor, by submitting a proposal, certifies that he/she is in compliance with the Code of Federal Regulations, No. 41 CFR 60-1.8(b) that prohibits the maintaining of segregated facilities.

**SIGNATURE REQUIRED:** This proposal cannot be considered valid unless signed and dated by an authorized agent of the offeror. Type or print the signatory’s name, title, address, phone number and fax number in the spaces provided. Offers signed by an agent are to be accompanied by evidence of his/her authority unless such evidence has been previously furnished to the issuing office.

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<td>Phone/Fax:</td>
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<tr>
<td>PAYMENT TERMS:</td>
<td>CITY, STATE &amp; ZIP CODE:</td>
<td>E-MAIL:</td>
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<td>SHIPPING TERMS: F. O. B. DESTINATION</td>
<td>TYPED OR PRINTED NAME:</td>
<td>WEB ADDRESS:</td>
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<tr>
<td>FEDERAL EMPLOYER ID NO.:</td>
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ATTACHMENT “A” – GENERAL CONDITIONS FOR CM AT RISK
ATTACHMENT “B” – AGREEMENT BETWEEN THE UNIVERSITY AND CONSTRUCTION MANAGER
ATTACHMENT “C” – SPECIAL CONDITIONS FOR CM AT RISK
ATTACHMENT “D” – CURRENT SCHEDULE
ATTACHMENT ‘E’ – BONDS AND AFFIDAVIT
ATTACHMENT “F” – STAFFING MATRIX
ATTACHMENT “G” – POTENTIAL SITES
1.0 DEFINITIONS

The term "addenda" means written or graphic instructions issued by the University of Kentucky prior to the receipt of proposals that modify or interpret the RFP documents by additions, deletions, clarifications and/or corrections.

The term "competitive negotiations" means the method authorized in the Kentucky Revised Statutes, Chapter 45A.085.

The terms "offer" or "proposal" mean the offeror's/offorors' response to this RFP.

The term "offeror" means the entity or contractor group submitting the proposal.

The term "contractor" means the entity receiving a contract award.

The term "purchasing agency" means the University of Kentucky, Purchasing Division, Room 322 Peterson Service Building, Lexington, KY 40506-0005.

The term "purchasing official" means the University of Kentucky's appointed contracting representative.

The term "responsible offeror" means a person, company or corporation that has the capability in all respects to perform fully the contract requirements and the integrity and reliability that will assure good faith performance. In determining whether an offeror is responsible, the University may evaluate various factors including (but not limited to): financial resources; experience; organization; technical qualifications; available resources; record of performance; integrity; judgment; ability to perform successfully under the terms and conditions of the contract; adversarial relationship between the offeror and the University that is so serious and compelling that it may negatively impact the work performed under this RFP; or any other cause determined to be so serious and compelling as to affect the responsibility of the offeror.

The term "solicitation" means RFP.

The term "University" means University of Kentucky.
2.0 GENERAL OVERVIEW

2.1 Intent and Scope

The University of Kentucky desires the services of an experienced and highly qualified construction management firm to provide “FULL SERVICE” construction management on the proposed project. The Construction Manager (CM) selected will become a responsible, cooperative and contributing member of the Owner's professional team for the design and construction of the project. The Construction Manager (CM) will provide assistance and advice and provide management services to the Owner and design consultants to assure the project is completed within defined budget, program and schedule.

The total scope of this project is currently $6.0 million with a total maximum construction budget of approximately $4,750,000, to include costs for Construction Management Services as well as for the award of trade contracts and RFP’s.

The contract established for construction management services will be of a pure agency relationship through Phase 4 Bidding, and then convert to a “LUMP SUM, AT RISK” contract.

The Construction Manager (CM) will not be allowed to self-perform work or bid on any of the proposed work categories. The Construction Manager will hold all construction contracts.

The number of Trade Contracts and RFP's to be issued for construction will be determined prior to bidding.

A Pre-Proposal Conference will be held at the University on 01/23/2019 at 1:30 PM in room 226 of the Peterson Service Building. Public visitor parking is available next door in Parking Structure #5. Please see Section 3.3 for additional information.

The Scope of Services is further defined in Section 7.0 of this Request for Proposal (RFP).

In addition, the following Attachments apply to this RFP:

ATTACHMENT “A” – GENERAL CONDITIONS FOR CM AT RISK
ATTACHMENT “B” – AGREEMENT BETWEEN THE UNIVERSITY AND CONSTRUCTION MANAGER
ATTACHMENT “C” – SPECIAL CONDITIONS FOR CM AT RISK
ATTACHMENT “D” – CURRENT SCHEDULE
ATTACHMENT ‘E’ – BONDS AND AFFIDAVIT
ATTACHMENT “F” – STAFFING MATRIX
ATTACHMENT “G” – POTENTIAL SITES

2.2 Background Information

The project will relocate the current program, on Coldstream Farm, to the C. Oran Little Research Center in Versailles, Kentucky. At completion, the area dedicated for research will double in size, in a modern facility with new equipment. The existing program facility was constructed in the late 1980’s and is on University property that is included in the land swap agreement between the University and Lexington-Fayette Urban County Government.
2.3 University Information

Since his arrival, President Eli Capilouto has set forth an ambitious agenda to extend and enhance our role as Kentucky’s land-grant and flagship research university. By focusing on infrastructure growth and improvement; creating opportunities for innovative teaching, learning, and academic excellence; fostering a robust research and creative scholarship enterprise; providing life-saving subspecialty care; empowering communities through service and outreach; and encouraging a transparent and shared dialogue about institutional priorities; the University of Kentucky will ensure a new century of promise for the people we impact.

Founded in 1865 as a land-grant institution adjacent to downtown Lexington, UK is nestled in the scenic heart of the beautiful Bluegrass Region of Kentucky. From its early beginnings, with only 190 students and 10 professors, UK’s campus now covers more than 918 acres and is home to more than 30,000 students and approximately 14,500 employees, including more than 2,300 full-time faculty. UK is one of a small number of universities in the United States that has programs in agriculture, engineering, a full complement of health colleges including medicine and pharmacy, law and fine arts on a single campus, leading to groundbreaking discoveries and unique interdisciplinary collaboration. The state’s flagship university consists of 17 academic and professional colleges where students can choose from more than 200 majors and degree programs at the undergraduate and graduate levels. The colleges are Agriculture, Food and Environment; Arts and Sciences; Business and Economics; Communication and Information; Dentistry; Design; Education; Engineering; Fine Arts; Graduate School; Health Sciences; Law; Medicine; Nursing; Pharmacy; Public Health; and Social Work. These colleges are supported by a modern research library system.

Research at the University of Kentucky is a dynamic enterprise encompassing both traditional scholarship and emerging technologies, and UK’s research faculty, staff and students are establishing UK as one of the nation’s most prolific public research universities. UK’s research enterprise attracted $285 million in research grants and contracts from out-of-state sources, which generated a $580 million impact on the Kentucky economy. Included in this portfolio is $153 million in federal awards from the National Institutes of Health, non-NIH grants from the Department Health and Human Services, the National Science Foundation, Department of Energy, Department of Agriculture and NASA, among others. The National Science Foundation ranks UK’s research enterprise 44th among public institutions.

With more than 50 research centers and institutes, UK researchers are discovering new knowledge, providing a rich training ground for current students and the next generation of researchers, and advancing the economic growth of the Commonwealth of Kentucky. Several centers excel in the services offered to the public. The Gluck Equine Research Center is one of only three facilities of its kind in the world, conducting research in equine diseases.

The Center for Applied Energy Research is pursuing groundbreaking discovery across the energy disciplines. CAER staff are pioneering new ways to sustainably utilize Kentucky natural resources through carbon-capture algae technology, biomass/coal to liquid products and the opening of UK’s first LEED-certified research lab to support the development of Kentucky’s growing alternative energy industry. Among the brightest examples of UK’s investment in transformative research is the Markey Cancer Center. As a center of excellence and distinction at UK, Markey’s robust research and clinical enterprise is the cornerstone of our commitment to Kentucky – fundamental to our success in uplifting lives through our endeavors and improving the general health and welfare of our state – burdened by the nation’s highest rate of cancer deaths per 100,000 people. In 2013, Markey earned the prestigious National Cancer Institute-designation (NCI) – one of 68 nationally and the only one in Kentucky.
The University of Kentucky was awarded a $20 million Clinical Translational Sciences Award (CTSA) from the National Institutes of Health (NIH). As one of only 60 institutions with this research distinction, UK was awarded the CTSA for its potential in moving research and discovery in the lab into practical field and community applications. The CTSA and NCI are part of a trifecta of federal research grants that includes an Alzheimer’s Disease Center. UK is one of only 22 universities in the country to hold all three premier grants from NIH.

Established in 1957, the medical center at UK is one of the nation’s finest academic medical centers and includes the University’s clinical enterprise, UK HealthCare. The 569-bed UK Albert B. Chandler Hospital and Kentucky Children’s Hospital, along with 256 beds at UK Good Samaritan Hospital, are supported by a growing faculty and staff providing the most advanced subspecialty care for the most critically injured and ill patients throughout the Commonwealth and beyond. Over the last several years, the number of patients served by the medical enterprise has increased from roughly 19,000 discharges to more than 36,000 discharges in 2014.

UK Chandler Hospital includes the only Level 1 Trauma Center for both adult and pediatric patients in Central and Eastern Kentucky. In addition, UK HealthCare recently opened one of the country’s largest robotic hybrid operating rooms and the first of its kind in the region. While our new patient care pavilion is the leading healthcare facility for advanced medical procedures in the region, our talented physicians consult with and travel to our network of affiliate hospitals so Kentucky citizens can receive the best health care available close to their home and never need to leave the Bluegrass for complex subspecialty care.

UK’s agenda remains committed to accelerating the University’s movement toward academic excellence in all areas and gain worldwide recognition for its outstanding academic programs, its commitment to students, its investment in pioneering research and discovery, its success in building a diverse community and its engagement with the larger society. It is all part of the University’s fulfillment of our promise to Kentucky to position our state as a leader in American prosperity.
3.0 PROPOSAL REQUIREMENTS

3.1 Key Event Dates

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<tr>
<td>Release of RFP</td>
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<td>Pre-Proposal Conference at 1:30 PM</td>
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<td>1/23/2019</td>
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<td>Deadline for Written Questions Phase 1 at 3:00 PM</td>
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<tr>
<td>RFP Proposals Due Date at 3:00 PM*</td>
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<tr>
<td>Evaluation of Phase 1 Proposals</td>
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<td>PHASE 2**</td>
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<td>Contract Award</td>
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*Decisions and Clarifications will be incorporated into the proposal documents by an addendum.

**The Phase 2 Key Events are projected dates.

3.2 Offeror Communication

To ensure that RFP documentation and subsequent information (modifications, clarifications, addenda, Written Questions and Answers, etc.) are directed to the appropriate persons within the offeror’s firm, each offeror who intends to participate in this RFP is to provide the following information to the purchasing officer. Prompt, thorough compliance is in the best interest of the offeror. Failure to comply may result in incomplete or delayed communication of addenda or other vital information. Contact information is the responsibility of the offeror. Without the prompt information, any communication shortfall shall reside with the offeror.

- Name of primary contact
- Mailing address of primary contact
- Telephone number of primary contact
- Fax number of primary contact
- E-mail address of primary contact
- Additional contact persons with same information provided as primary contact
This information shall be transmitted via fax or e-mail to:

Mr. Mike Mudd  
Purchasing Division  
University of Kentucky  
322 Peterson Service Building  
411 South Limestone St.  
Lexington, KY 40506-0005  
Phone: (859) 257-5409  
E-mail: mikemudd2@uky.edu

All communication with the University regarding this RFP shall only be directed to the purchasing officer listed above.

3.3 Pre-Proposal Conference

A Pre-Proposal Conference will be held in Lexington, Kentucky on **01/23/2019 at 1:30 PM in Room 226 of the Peterson Service Building**, to allow prospective Construction Managers an opportunity to ask questions, and clarify the University's expectations. This conference provides Offerors an opportunity for oral questions.

The following items should be noted in reference to the Pre-Proposal Conference:

Attendance at the Pre-Proposal Conference is optional. At this conference the scope of services will be discussed in detail. The University will prepare written responses to all salient questions and submit them to all Offerors after the conference. The questions and answers will be made part of the RFP and may become part of the contract with the successful Construction Managers. Oral answers given at the conference are not binding.

3.4 Offeror Presentations

All Phase 2 Finalists shall be required to make a presentation to the evaluation committee. The interviews are scheduled to be held on **2/22/19**. Actual interview times for the Phase 2 finalist will be scheduled at a later time. Also, an agenda for the Phase 2 finalist will be issued prior to the interviews.

The Financial Proposal shall be submitted only by the Offerors that are selected as Phase 2 Finalist for performing the Work. The Financial Proposal shall be a lump sum proposal to include all costs through warranty. Phase 2 Finalists must provide one (1) copy of the Financial Proposal at the interview presentation and addressed to:

Mr. Mike Mudd  
Purchasing Division  
University of Kentucky  
411 South Limestone St.  
322 Peterson Service Building  
Lexington, KY 40506-0005

Financial Proposals shall be enclosed in envelopes to the above referenced address and shall show the solicitation number and the name and address of the Offeror on the face of the envelope.

The fee shall include no less than the services requested in the RFP, and as listed below:
a. All pre-construction services and expenses
b. All field office expenses
c. All field staff expenses
d. All office equipment and supplies
e. All office maintenance and furnishings
f. All communications services including phone and internet services
g. All job-site computers, software and printers, including electronic submittals
h. All project transportation costs including vehicles and travel
i. All miscellaneous printing and photo costs for documents printed for the use of the CM’s staff
j. Costs for a thorough constructability and interdisciplinary coordination review of the Construction Documents. The Construction Manager will work with the University and the Designer of Record in identifying and preparing Bid Packages for soliciting trade representation. The University requires a minimum of seven (7) trade contracts, with more provided as appropriate.
k. Detailed cost estimates at each design phase of the project, plus a final cost estimate broken down to correspond to the respective trade contracts to be bid.
l. All overhead and profit
m. Premium from performance and payment bonds shall assume a $4,750,000 construction cost (construction costs will be the sum total of all trade contracts and the Construction Manager contract and will be adjusted after procurement of all trades).
n) Premium for General Liability insurance shall assume a $4,750,000 construction cost (construction costs will be the sum total of all trade contracts and the Construction Manager contract and will be adjusted after procurement of all trades)

3.5 Preparation of Offers

The offeror is expected to follow all specifications, terms, conditions and instructions in this RFP.

The offeror will furnish all information required by this solicitation.

Proposals should be prepared simply and economically, providing a description of the offeror’s capabilities to satisfy the requirements of the solicitation. Emphasis should be on completeness and clarity of content. All documentation submitted with the proposal should be bound in the single volume except as otherwise specified.

An electronic version of the RFP, in .PDF format only, is available through the University of Kentucky Purchasing Division web site: www.uky.edu/purchasing/bidlist.htm

3.6 Proposed Deviations from the RFP

The stated requirements appearing elsewhere in this RFP shall become a part of the terms and conditions of any resulting contract. Any deviations therefrom must be specifically defined in accordance with the transmittal letter, Section 4.3 (d). If accepted by the University, the deviations shall become part of the contract, but such deviations must not be in conflict with the basic nature of this RFP.
3.7 Proposal Submission and Deadline

Offeror must provide the following materials prior to 3 p.m. (Lexington, KY time) on the date specified in Section 3.1 and addressed to the purchasing officer listed in Section 3.2:

- One (1) copy on an electronic storage device clearly marked with the proposal number and name, firm name and what is included (technical) and six (6) printed copies of each technical proposal under a sealed cover

Note: Proposals received after the closing date and time will not be considered. In addition, proposals received via fax or e-mail are not acceptable.

Proposals shall be enclosed in sealed envelopes to the above referenced address and shall show on the face of the envelope: the closing time and date specified the solicitation number and the name and address of the offeror. The technical proposal shall be submitted in a sealed envelope and the financial proposal shall be submitted in a sealed envelope under separate cover. Both sealed envelopes shall have identical information on the cover, with the addition that one will state “Technical Information,” and the other, “Financial Proposal.”

Note: In accordance with the Kentucky Revised Statute 45A.085, there will be no public opening.

3.8 Addenda

Any addenda or instructions issued by the Purchasing Agency prior to the time for receiving proposals shall become a part of this RFP. Such addenda shall be acknowledged in the proposal. No instructions or changes shall be binding unless documented by a proper and duly issued addendum.

3.9 Offeror Response and Proprietary Information

The Request for Proposal specifies the format, required information, and general content of proposals submitted in response to this RFP. The Purchasing Agency will not disclose any portions of the proposals prior to contract award to anyone outside the Purchasing Division, the University’s administrative staff, representatives of the State or Federal Government, if required, and the members of the committee evaluating the proposals. After a contract is awarded in whole or in part, the University shall have the right to duplicate, use, or disclose all Proposal data submitted by Offerors in response to this RFP as a matter of public record.

Any submitted proposal shall remain a valid proposal for six (6) months after the proposal due date.

The University of Kentucky shall have the right to use all system ideas, or adaptations of those ideas, contained in any proposal received in response to this RFP. Selection or rejection of the proposal will not affect this right.

3.10 Restrictions on Communications with University Staff

From the issue date of this RFP until a contractor is selected and a contract award is made, offerors are not allowed to communicate about the subject of the RFP with any University administrator, faculty, staff or members of the board of trustees except: the purchasing office representative, any University purchasing official representing the University administration, others authorized in writing
by the purchasing office and University representatives during offeror presentations. If violation of this provision occurs, the University reserves the right to reject the offeror’s proposal.

3.11 **Cost of Preparing Proposal**

Costs for developing the proposals and any subsequent activities prior to contract award are solely the responsibility of the Offerors. The University of Kentucky will provide no reimbursement for such costs.

3.12 **Disposition of Proposals**

All proposals become the property of the University of Kentucky. The successful proposal will be incorporated into the resulting contract by reference.

3.13 **Alternate Proposals**

Offerors who wish may submit alternate proposals. If more than one proposal is submitted, all must be complete (separate) and comply with the instructions set forth within this document. Each proposal will be evaluated on its own merits.

3.14 **Questions**

All questions should be submitted in writing to Mike Mudd, Purchasing Officer, as noted in Section 3.1 Key Event Dates. Please address e-mail to mikemudd2@uky.edu and sbowlin@uky.edu.

3.15 **Section Titles in the RFP**

Titles of paragraphs used herein are for the purpose of facilitating ease of reference only and shall not be construed to infer a contractual construction of language.

3.16 **No Contingent Fees**

No person or selling agency shall be employed or retained or given anything of monetary value to solicit or secure this contract, except bona fide employees of the Offeror or bona fide established commercial or selling agencies maintained by the Offeror for the purpose of securing business. For breach or violation of this provision, the University shall have the right to reject the proposal, annul the contract without liability, or, at its discretion, deduct from the contract price or otherwise recover the full amount of such commission, percentage, brokerage or contingent fee or other benefit.

3.17 **Proposal Addenda and Rules for Withdrawal**

Prior to the date specified for receipt of offers, a submitted proposal may be withdrawn by submitting a written request for its withdrawal to the University Purchasing Office, signed by the Offeror. Unless requested by the University, the University will not accept revisions, or alterations to proposals after the proposal due date.

Prior to the date specified for receipt of offers, a submitted proposal may be withdrawn by submitting a written request for its withdrawal to the University Purchasing Office, signed by the Offeror. Unless requested by the University, the University will not accept revisions, or alterations to proposals after the proposal due date.
4.0 PROPOSAL FORMAT AND CONTENT

4.1 Proposal Information and Criteria

The following list specifies the items to be addressed in the proposal. Offerors should read it carefully and address it completely and in the order listed to facilitate the University’s review of the proposal.

Proposals shall be organized into the sections identified below. The content of each section is detailed in the following pages. It is strongly suggested that offerors use the same numbers for the following content that are used in the RFP.

- Signed Authentication of Proposal and Statement of Non-Collusion and Non-Conflict of Interest Form
- Transmittal Letter
- Executive Summary and Proposal Overview
- Criteria 1 - Offeror Qualifications
- Criteria 2 – Project Team Qualifications
- Criteria 3 – Services Defined
- Criteria 4 – Scheduling Ability
- Criteria 5 – Constructability and Interdisciplinary Coordination Review

4.2 Signed Authentication of Proposal and Statements of Non-Collusion and Non-Conflict of Interest Form

The Offeror will sign and return the proposal cover sheet and print or type their name, firm, address, telephone number and date. The person signing the offer must initial erasures or other changes. An offer signed by an agent is to be accompanied by evidence of their authority unless such evidence has been previously furnished to the purchasing agency. The signer shall further certify that the proposal is made without collusion with any other person, persons, company or parties submitting a proposal; that it is in all respects fair and in good faith without collusion or fraud; and that the signer is authorized to bind the principal offeror.

4.3 Transmittal Letter

The Transmittal Letter accompanying the RFP shall be in the form of a standard business letter and shall be signed by an individual authorized to legally bind the offeror. It shall include:

- A statement referencing all addenda and written questions, the answers and any clarifications to this RFP issued by the University and received by the offeror (If no addenda have been received, a statement to that effect should be included.).

- A statement that the offeror’s proposal shall remain valid for six (6) months after the closing date of the receipt of the proposals.

- A statement that the offeror will accept financial responsibility for all travel expenses incurred for oral presentations (if required) and candidate interviews.

- A statement that summarizes any deviations or exceptions to the RFP requirements and includes a detailed justification for the deviation or exception.
Note: Do not submit your standard Terms and Conditions as exceptions to the RFP Terms and Conditions. Each exception to a UK term and condition shall be individually addressed.

4.4 Executive Summary and Proposal Overview

The Executive Summary and Proposal Overview shall condense and highlight the contents of the technical proposal in such a way as to provide the evaluation committee with a broad understanding of the entire proposal.

4.5 Criteria 1 - Offeror Qualifications

The purpose of the Offeror Qualifications section is to determine the ability of the offeror to respond to this RFP. Offerors must describe and offer evidence of their ability to meet each of the qualifications listed below.

a) Please provide a brief narrative describing of the history of your firm. Identify the number of employees in your firm, and the ownership.

b) Please provide an executive summary profile of your firm indicating the total annual volume of work; an overview of the firms resources; the approximate percentage of University related work versus other project types; a breakdown of your firms volume relative to CM @ Risk, CM Agency, Lump-sum negotiated, Lump-sum hard bid, design-build, etc.; Indicate whether your firm routinely self performs any trade work and if so the relative amount of self-performed work to the total volume. Indicate what resources, if any, your firm has regarding self-performed trade work. Provide any other information necessary to describe your core business parameters.

c) Provide an organizational chart of your firm indicating the lines of authority for the senior personnel involved in performance of this contract and relationships of this staff to other programs or functions of the firm. This chart should show lines of authority to the next senior level of management beyond the project team level.

d) Has your firm had a contract terminated for default in the last five years? If so, describe such incident.

e) Indicate any other experience that demonstrates the qualifications of your firm for the performance of this contract.

4.6 Criteria 2 – Project Team Qualifications

a) Please provide an organization chart, resumes of key team members, and brief description of roles and responsibilities.

b) Complete and provide the detailed staffing chart for construction indicating the on-site staffing that you recommend to adequately provide the construction management services requested. Refer to Attachment ("F") Staffing Matrix.
b) Please describe at least 5 projects of similar scale and complexity to this project members of the team have been involved and the level of their involvement. Provide the project name, size, cost, date, firm role, team member role, and owner contact information.

c) The CM must commit that staff identified in your proposal will actually perform the assigned work and be committed for the duration. Describe the level of commitment and the ability your firm has regarding this assurance and the stability of the proposed team.

4.7 **Criteria 3 – Services Defined**  
   a) The CM should provide documentation of their understanding of the services requested in the RFP and contract documents.
   
   b) Your proposal must provide for the completion of all work necessary to accomplish the scope of work defined in this RFP. Include a complete description of the proposed approach and methodology to accomplish the work described. The plan must be in sufficient detail to convey to the evaluation team the CM’s knowledge of projects of similar scale and complexity and the CM’s knowledge of the requirements, demands, and constraints of this project.
   
   c) Explain how your firm/team approaches budgeting and budget maintenance to assure a successful completion within budget.
   
   d) Describe your firm’s Disadvantaged Business Enterprise program and strategy for achieving DBE participation as well as your strategy to promote local trade, contractor, and vendor participation this project.

4.8 **Criteria 4 – Scheduling Ability**  
   a) Explain how your firm/team approaches scheduling and schedule maintenance to assure a successful on time completion of the design and construction phases.
   
   b) Provide examples of schedules your firm has generated in support of projects of the size and complexity of this project.

4.9 **Criteria 5 – Constructability and Interdisciplinary Coordination Review**  
   a) Describe the process your firm will undertake to accomplish a comprehensive constructability and interdisciplinary coordination review of the final construction documents for Bid Packages. Confirm this process will identify constructability problems and document related conflicts which will be corrected and incorporated into bidding documents to reduce RFI’s and minimize change orders.
   
   b) Provide examples of the final products of such reviews and describe how their results can be productively incorporated into the construction documents.
5.0 EVALUATION CRITERIA PROCESS

A committee of University officials appointed by the Director of Purchasing will evaluate proposals and make a recommendation to the Director of Purchasing. The University of Kentucky will use a multi-phase evaluation process as outlined below.

The evaluation will be based upon the information provided in the proposal, the Financial Proposal, additional information requested by the University for Clarification, information obtained from references and independent sources, and oral presentations, if requested.

The evaluation of proposals will include consideration of responses to the list of criteria in Section 4.1 through 4.9. Offerors must specifically address all criteria in their response. Any deviations or exceptions to the specifications or requirements must be described and justified in the Transmittal Letter. Failure to list such exceptions or deviations in the transmittal letter may be considered sufficient reason to reject the proposal.

The evaluation of responsive proposals shall then be completed by an evaluation committee and will be evaluated strictly in accordance with the requirements set forth in this RFP, including any addenda that are issued.

Phase 1 Evaluation Process and Scoring

The evaluation committee shall review proposals and each committee member shall independently score each proposal based on the Phase 1 Evaluation Criteria contained in this document. The score as determined by each evaluation committee member will be averaged to determine the Phase 1 committee composite score for each Offeror. Insofar as it is practical, no less than two (2) Offerors will be selected to participate in Phase 2.

A minimum score to proceed to Phase 2 is 75.

The relative weight and available points/score of the criteria for Phase 1 is defined below:

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Points</th>
</tr>
</thead>
<tbody>
<tr>
<td>Qualifications - Firm</td>
<td>20</td>
</tr>
<tr>
<td>Project Team Qualifications</td>
<td>30</td>
</tr>
<tr>
<td>Services Defined</td>
<td>30</td>
</tr>
<tr>
<td>Scheduling Ability</td>
<td>10</td>
</tr>
<tr>
<td>Constructability and Interdisciplinary Coordination Review</td>
<td>10</td>
</tr>
<tr>
<td><strong>Maximum Points available for Phase 1</strong></td>
<td><strong>100</strong></td>
</tr>
</tbody>
</table>

Phase 2 Evaluation Process and Scoring

Each Offeror selected to participate in Phase 2 shall be required to participate in a Presentation before the evaluation committee and shall submit a Financial Proposal. Phase 2 finalist may also be required to submit additional information as requested by the University.

**Phase 2 Step 1** - The Phase 2 Presentations and any additional information supplied by the finalist shall be evaluated and ranked by the evaluation committee members, who shall not have knowledge of the Financial Proposal component. Each evaluator shall independently evaluate the Phase 2 non price offers and indicate a ranking (1st, 2nd, 3rd, etc…).

The evaluation committee shall then discuss and determine the ranking for each Offeror.
The relative weight and available points/score of the criteria for Phase 2 Step 1 is defined below:

<table>
<thead>
<tr>
<th>Rank</th>
<th>Points/Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st</td>
<td>100 Points</td>
</tr>
<tr>
<td>2nd</td>
<td>75 Points</td>
</tr>
<tr>
<td>3rd</td>
<td>50 Points</td>
</tr>
<tr>
<td>4th or below</td>
<td>25 Points</td>
</tr>
</tbody>
</table>

The total maximum points/scores available for the Non Price committee composite score for Phase 2 Step 1 will be 100 points/score.

**Phase 2 Step 2** - A total average Non-Price score for Phase 1 and for Phase 2 Step 1 shall be calculated for each Offeror taking part in Phase 2. The maximum points/score available for Non-Price Score will be 200. The Offerors shall have their Non-Price Score determined by applying the following formula:

\[
\text{Phase 1 + Phase 2 Step 1 = Phase 2 Step 2 Non-Price Score}
\]

**Phase 2 Step 3** - The Financial Proposals are evaluated in Phase 2 Step 3. The maximum points/score available for Offeror’s Financial Score will be 200. The Offeror proposing the lowest price/score shall receive the maximum price/score of 200 points. The Offerors shall have their price/score determined by applying the following formula:

\[
\text{Lowest price} \times 200 = \text{Offeror’s Financial Score}
\]

**Phase 2 Step 4** - The Offeror with the highest point total from Phase 2 Step 2 plus Phase 2 Step 3 shall receive the award unless the Financial Proposal is in excess of the authorized budget. If two or more of the Offerors achieve the same highest point total at the end of the final phase scoring, the purchasing officer shall request best and final proposals from each Offeror. The Offerors shall have their price/score determined by applying the following formula:

\[
\text{Non Price Score (Phase 1 and Phase 2) + Offeror’s Financial Score = Offeror’s Total Score}
\]

**Total Evaluation Scoring**

The relative importance and available points/score of the criteria for Phase 2 is defined below:

- Maximum Financial Proposal Point/Score: 200 (50%)
- Maximum Non Price Points/Score for Phase 1 and Phase 2: 200 (50%)
- Maximum Points available for Financial and Non Price Score: 400 Points
6.0 **SUPPLEMENTAL CONDITIONS**

6.1 **General Conditions**

The General Conditions of the Contract for Construction by a Construction Manager at Risk are attached as Attachment “A”.

6.2 **Contract**

The Contract between University of Kentucky and Construction Manager at Risk are attached as Attachment “B”.

The proposal shall include pricing for all phases as described herein.

6.3 **Special Conditions**

The Special Conditions of the Contract for Construction by a Construction Manager are attached as Attachment “C”

6.4 **Prevailing Wage Rates**

This is to clarify that effective Monday, January 9, 2017 the Commonwealth of Kentucky’s prevailing wage law applying to public works projects was repealed. As such, prevailing wage requirements no longer apply to this solicitation.

6.5 **Bonding**

Only Phase 2 Offerors shall submit a bid guarantee of not less than five (5%) percent of the amount of the base bid.

A 100% Performance Bond and 100% Payment Bond shall be furnished by the successful bidder. All bonding and insurance requirements are contained in the RFP and/or General Conditions.

Payment and Performance Bond Forms are provided in Attachment “E”.

It is further agreed, that in the event this Proposal is accepted by the Owner and the undersigned shall fail to execute the Contract and furnish satisfactory Payment and Performance Bond as defined in the Agreement, the Owner may at his option, determine that the undersigned has abandoned the Contract and thereupon, the Proposal shall become null and void.

The Construction Manager shall provide a Performance and Payment Bond initially in the amount of the Construction Management Service fee and, subsequently, the Construction Manager shall provide performance and payment bonds for each phase of the Work to be performed under the Contract at such time the phase of the Work is awarded, each in a penal amount equal to the dollar amount for the Work included in the applicable phase.
6.6 **Additions, Deletions or Contract Changes**

The University reserves the right to add, delete, or change related items or services to the contract established from this RFP. No modification or change of any provision in the resulting contract shall be made unless such modification is mutually agreed to in writing by the contractor and the Director of Purchasing and incorporated as a written modification to the contract. Memoranda of understanding and correspondence shall not be interpreted as a modification to the contract.

6.7 **Competitive Negotiation**

It is the intent of the Request for Proposal (RFP) to enter into competitive negotiation as authorized by KRS 45A.085.

The University will review all proposals properly submitted. However, the University reserves the right to request necessary amendments, reject all proposals, reject any proposal that does not meet mandatory requirement(s) or cancel this RFP, according to the best interests of the University.

The University also, reserves the right to waive minor technicalities or irregularities in proposals providing such action is in the best interest of the University. Such waiver shall in no way modify the RFP requirements or excuse the Offeror from full compliance with the RFP specifications and other contract requirements if the Offeror is awarded the contract.

6.8 **Appearance before Committee**

Any, all or no Offerors may be requested to appear before the evaluation committee to explain their proposal and/or to respond to questions from the committee concerning the proposal. Offeror(s) are prohibited from electronically recording these meetings. The committee reserves the right to request additional information.

6.9 **Acceptance or Rejection and Award of Proposal**

The University of Kentucky reserves the right to accept or reject any or all proposals, or part of proposals, to waive any informalities, technicalities, clarify any ambiguities in proposals, and unless otherwise specified to accept any item in the proposal. In case of error in extension of prices or other errors in calculation, the unit price shall govern.

6.10 **Construction Manager Cooperation in Related Efforts**

The University of Kentucky reserves the right to undertake or award other contracts for additional or related work. The Construction Manager shall fully cooperate with such other Contractors and University employees and carefully fit their work to such additional work. The Construction Manager shall not commit or permit any act, which will interfere with the performance of work by any other Contractor(s) or by University employees. This clause shall be included in the contracts of all parties with whom this Construction Manager will be required to cooperate. The University shall equitably enforce this clause to all parties, to prevent the imposition of unreasonable burdens on any Construction Manager.
6.11 Modification or Withdrawal of Offer

An offer and/or modification of offer received at the office designated in the solicitation after the exact hour and date specified for receipt will not be considered.

An offer may be modified or withdrawn by written notice before the exact hour and date specified for receipt of offers. An offer also may be withdrawn in person by an Offeror or his authorized representative, provided his identity is made known and he signs a receipt for the offer, but only if the withdrawal is made prior to the exact hour and date set for receipt of offers.

6.12 Rejection

Grounds for the rejection of proposals include, but shall not be limited to:

Failure of a proposal to conform to the essential requirements of the Request for Proposal.

An offer imposing conditions that would significantly modify the terms and conditions of the solicitation or limit the Offeror’s liability to the University on the contract awarded on the basis of such solicitation.

Failure of the Offeror to sign the University Request for Proposal, as part of the proposal. This includes the Authentication of Proposal and Statement of Non-collusion and Non-conflict of Interest statements.

Proposals received after the closing date and time specified in the RFP.

6.13 Construction Manager Responsibility

Any contracts that may result from the RFP shall specify that the contractor(s) is/are solely responsible for fulfillment of the contract with the University.

6.14 Method of Award

It is the intent of the University to award a contract to the qualified Offeror whose offer, conforming to the conditions and requirements of the RFP, is determined to be the most advantageous to the University, cost and other factors considered.

Notwithstanding the above, this RFP does not commit the University to contract for any requirements detailed in this document. The University reserves the right to reject any or all offers and to waive formalities and minor irregularities in the proposal received.
7.0 SCOPE OF SERVICES

7.1 Construction Manager Services Defined

The Construction Manager (CM) will provide the following services:

- Design Phase (Estimating, Budget Reconciliation, and Constructability Reviews for each phase, Schematic through Construction Documents)
- Bid and Award
- Construction, including Acceptance
- Post Construction, including Warranty.

The CM, in consultation with the Designer of Record (To Be Determined) and the University, will recommend the deliverables of project schedule consistent with Bid Packages necessary to complete the construction within the specified time. Subject to the approval by both the Designer of Record (To Be Determined) and University the CM will assume the lead in maintaining the project schedule, bidding, construction progress, facility acceptance, and all post construction activities.

A. Preliminary Project Schedule:

The proposed schedule for this project is as follows:

Schematic Design: March 1st – April 30th 2019 (2 months)
Design Development: May 1st – July 30th 2019 (3 months)
Construction Documents: August 1st – October 30th 2019 (3 months)
Bidding, Review & Award: November 1st – December 30th 2019 (2 months)
Construction: January 1st – December 31st 2020 (12 months)
Final Completion: January 1st – January 31st 2021 (1 month)

B. Proposal Submittal Requirement

Each Offeror shall provide information, documentation and other necessary materials that best demonstrates and informs the University of the firm’s abilities, professional competence, experience and expertise that will enable the firm to provide the construction management services desired. Demonstrated experience and success in promoting and achieving project MBE/WBE participation is desirable. Each Offeror is expected to examine all specifications, terms, conditions, and instructions in this Request for Proposal. Failure to do so will be at the Offeror’s risk.

C. Construction Management Team

The ultimate success of the project is dependent on the skills and expertise of the CM Project Manager and the individuals assigned to provide the services required. The proposal shall provide detailed information on the key personnel and support staff proposed to be assigned on this project. The CM Project Manager is the individual who is assigned to the project to provide overall
management during both design and construction and who has the total responsibility for the successful completion of the project. This submittal should include responsibilities of each team member along with resume and qualifications of each member proposed. The individuals named shall be available for assignment to this project. Team members proposed and/or assigned must be available for the duration of the project and cannot be changed or reassigned without the approval of the University of Kentucky. The University of Kentucky may request team members be replaced at any time.

As requested in Section 4.6(b) of this RFP, please complete the attached matrix (Attachment “F”) entitled “Construction Phase Staffing Matrix”, providing the staffing level you would recommend for the duration of construction activities.

**D. Construction Management Experience**

The proposal submittal shall include projects completed or that are still under construction that demonstrates your experience in supplying construction management services on projects of similar size, type and complexity this project. The Owner’s and the design consultant’s contact person(s) on each of the projects listed shall be provided along with current telephone numbers. The submittal should include a written narrative on how your organization managed the design and construction process on these projects. Select relevant projects. The projects selected should be projects completed by the personnel that will supply management services for this project.

**7.2 Detailed Services Defined**

**E. Design Phase Services**

The University is in the process of selecting a design team to lead the design process. A separate RFP will be issued to turnkey structures and equipment from a national firm specializing in poultry research facilities. Close coordination will be required with the turnkey firm, which will be assigned to the CM as a Trade Contract. The selected design team will be responsible for coordinating design documents to support the building construction provided by the turnkey vendor.

The CM shall:

1. Provide all construction scheduling as defined above, including the development of a CPM type master schedule for all significant activities during the pre-construction period. Also, prepare a CPM type master construction schedule for inclusion in the construction contract documents.
2. Assist the University and the design consultant in determining the best practice for bidding the project. This may be to bid the entire project (all phases) at one time or may require issuing smaller bid packages at different times to coincide with phasing of construction. The goal would be to accelerate delivery and minimize project cost.
3. Prepare required detailed construction cost estimates to support the design process.
4. Prepare a report containing detailed value engineering assessments at the end of each phase of design. The report shall consider cost estimates, value engineering estimates, constructability, materials and construction techniques, sequencing of construction, separation of contracts, etc. Recommend action, if required, to maintain project budgets and schedule.
5. Participate in Phase III Construction Document progress review sessions for the purpose of providing input with respect to constructability, contractibility, value engineering, scheduling, and document development. In addition the Construction manager will provide a comprehensive,
independent constructability and interdisciplinary coordination review of the final construction
documents for Bid Packages.
6. Provide Special Conditions for approval by JRA Architects and the University and for inclusion in
bidding and contract documents.

7.3 **Bid And Award Phase Services**

1) The CM shall assist the Owner's Capital Construction Procurement Division to insure that all
bidding activities result in qualified contractors for the lowest possible costs.

2) Bids will be solicited by the University in accordance with the Commonwealth of Kentucky Model
Procurement Code (KRS 045A). The CM will participate in the post bid evaluation and verification
of the qualifications of the firms submitting apparent low bids for each of the bid packages for the
project to assist in the determination of the proposals representing the best value to the University.

3) As each trade contract and/or purchase order is executed by the CM, the contract between the
CM and the University shall be adjusted by an equal amount so that the total contract sum of the
contract between the CM and the University equals the sum of the executed trade contracts and
purchase orders, plus the base fee for CM Services previously established during Phase II of the
CM selection process.

7.4 **Construction Phase Services**

The CM shall:
1) Enter into direct contracts with all Trade Contractors and Suppliers.

2) Assume the responsibility for the overall administration of construction contracts.

3) Provide full-time staff throughout construction for the purpose of monitoring, managing,
inspecting, scheduling, and coordinating the timely progress, performance, quality and contract
compliance of the trade contractors and suppliers.

4) Schedule and conduct meetings, as necessary, and prepare and distribute meeting minutes.

5) Develop and maintain a detailed master construction schedule in a format compatible with
Primavera P6 scheduling software.

6) Develop an equipment delivery schedule (spreadsheet) to include all medical equipment shown
on the design documents. This schedule will define all equipment delivery (ROJ) dates and serve
to guide equipment purchasing activity throughout the project.

7) Request pricing, review and negotiate costs, and make recommendations on all necessary
changes to the contracts and/or purchase orders. The contract between the CM and the
University shall be amended by change order so that the total sum of the contract between the
CM and the University equals the sum of the executed trade contracts and purchase orders, plus
approved change orders to the trade contracts and purchase orders, plus the base fee previously
established and described in Section 7.3.2, Par. 4, Bid and Award Phase Services, above.

8) Coordinate construction interfaces, methods, techniques, and sequences. The Design Team is
utilizing Building Imaging Modeling (B.I.M.) to coordinate building systems and to help minimize
space conflicts. To that end, the selected Construction Management Firm shall also use B.I.M. for coordination of the construction work, for conflict resolution and in conjunction with the design consultants. Any B.I.M. application used must be compatible with Revit Architecture as manufactured by Autodesk.

9) Institute and administer requirements and procedures for the electronic review and approvals of all submittals.

10) Prepare and administer all cost control procedures, including monthly pay requests, change order logs, etc.. Prepare Budget Cost Summary Reports as required but no less frequently than monthly.

11) Coordinate all requirements of project commissioning and close-out procedures including but not limited to: inspections, Owner's orientation and familiarization, training of Owner's personnel, and collection of all electronic close-out documents. Develop with Owner an occupancy schedule.

12) Represent the owner, moderate, seek solutions, make recommendations or take other appropriate actions in matters relating in disputes between contractors, work stoppages, labor disputes, or other disruptions that may occur during the construction of this project.

13) Develop and maintain electronic systems for reporting and retrieval of project information.

Note: Construction Phase Services as noted above should assume the durations listed in the enclosed schedule (Attachment “D”) as well as the staffing levels dictated by the Staffing Matrix. Refer to RFP Section 4.6 (b)

The University intends to conduct a reassessment of the schedule with full participation and agreement of the entire team. Should that effort alter these durations then the CM’s Construction Phase Services will be amended accordingly and agreed to prior to start of the construction phase.

7.5 Post Construction Phase Services

The CM shall:

1) Warrant to the Owner and the Consultant that all materials and equipment furnished under the Trade Contracts and Purchase Orders shall be new and in accordance with the requirements of the contract documents, and that all Work shall be of good quality, free from faults and defects and in conformance with the Contract Documents

2) Guarantee that labor, material, and equipment shall be free of defects for a period of one (1) year from the date shown on the Certificate of Substantial Completion unless special conditions or additional warranty periods are required by the contract.

3) Warrant that the work performed under the contract between the CM and the Owner, when completed, will conform to the Contract Documents.
7.6 **Compliance With State Laws**

Any contract resulting from this solicitation shall be governed under, and the rights and obligations of the parties hereto, shall be determined in accordance with the laws of the Commonwealth of Kentucky. The firm selected shall provide equal job opportunity and prohibit discrimination based on race, creed, color, sex, age, religion or national origin as required by Kentucky Revised Statutes 45:550 through 45:640. All contractors and subcontractors are required to comply with Federal Executive Order 11246 entitled "Equal Employment Opportunity" as amended by the Department of Labor regulations (41CFR, Part 60). The successful firm will be required to provide certificates of insurance showing proof of general, vehicle liability and Worker's Compensation insurance and a 100% Performance and Payment Bond for the full amount of the fee negotiated during Phase II of the selection process, adjusted to equal the total contract sum as described above. The CM fee should reflect bonding and insuring the project for the full stipulated amount of $4,750,000, however the actual bonds will not be required until the trade/work categories are awarded. For example, if the CM fee is $1 million, then the University requires a bond for $1 million and as each trade/work category is awarded the bonds shall be increased to cover the awarded amount up to the stipulated amount.
8.0 **FINANCIAL OFFER SUMMARY FORM**

The **Financial Offer is not required with the first Phase submittal.** It will be requested from the firms that are moved to Phase 2 of the process based on the Evaluation Criteria Process defined in Section 5.0 of this RFP.

Please provide a lump sum firm fixed fee quotation to perform the Construction Management services required for the design, bidding, construction and post construction phases of the project.

The “Financial Score” used in the selection process will be based on the “Total Cost for the Project” (see below) although an initial contract will be awarded for Design Phase Services only. Bidding, construction and post-construction phase services will later be added by amendment to the initial contract (also ref. Article 5.0, EVALUATION CRITERIA PROCESS, Phase 2 Step 3).

Design Phase Services (to include detailed cost estimates, constructability and interdisciplinary coordination reviews for each design phase).

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bid and Award Phase Services (The CM shall provide a breakdown estimate for each bid package as determined by the agreed upon master schedule.)</td>
<td>$</td>
</tr>
<tr>
<td>Construction Phase Staffing Services (based on the Construction Staffing Matrix)</td>
<td>$</td>
</tr>
<tr>
<td>Construction Phase jobsite general conditions</td>
<td>$</td>
</tr>
<tr>
<td>Bonds</td>
<td>$</td>
</tr>
<tr>
<td>Insurance</td>
<td>$</td>
</tr>
<tr>
<td>Overhead &amp; Profit</td>
<td>$</td>
</tr>
<tr>
<td>Post Construction Phase Services</td>
<td>$</td>
</tr>
<tr>
<td>Total Cost for the Project</td>
<td>$</td>
</tr>
</tbody>
</table>

8.1 **Additional Cost to Complete**

Additional fees for work the Owner requires on the part of the Construction Manager beyond the scope of services of this Request for Proposal shall be negotiated based on the additional services required.