

Minutes of the Meeting of the Board of Trustees  
University of Kentucky  
Friday, September 15, 2017

The Board of Trustees of the University of Kentucky met on Friday, September 15, 2017, in the Votruba Student Union on the campus of Northern Kentucky University in Highland Heights, Kentucky.

A. Meeting Opened

Dr. E. Britt Brockman, chair of the Board of Trustees, called the meeting to order at 1:20 p.m. Chair Brockman asked Trustee Kelly Holland, secretary of the Board, to call the roll.

B. Roll Call

The following members of the Board of Trustees answered the call of the roll: Jennifer Y. Barber, Claude A. “Skip” Berry, III, Lee X. Blonder, James H. Booth, E. Britt Brockman, Mark P. Bryant, Benjamin Childress, Michael A. Christian, Angela L. Edwards, Cammie D. Grant, Robert Grossman, David V. Hawpe, Kelly Sullivan Holland, David Melanson, Derrick K. Ramsey, C. Frank Shoop, Sandra R. Shuffett, Robert Vance, and Barbara Young. Trustee Carol Martin “Bill” Gatton was not in attendance. Secretary Holland announced that a quorum was present.

The University administration was represented by President Eli Capilouto, Executive Vice President for Health Affairs Dr. Michael Karpf, Executive Vice President for Finance and Administration Dr. Eric Monday, and General Counsel William Thro.

Guests and members of the news media were also in attendance.

C. Introduction of Meeting Host

Chair Brockman felt that all would agree that the Board’s time in Northern Kentucky had been informative and deeply rewarding. UK’s commitment and work have many partners and collaborators who push new boundaries in the fields of education, health, and economic development to make real and meaningful change.

Chair Brockman thanked Interim President Gerald St. Amand and the staff of Northern Kentucky University for being a wonderful host for the meeting and for being one of UK’s partners in the region. Chair Brockman invited President St. Amand to come forward and share a few words.

President St. Amand reminded the Board of the special connection historically between the University of Kentucky and Northern Kentucky University (NKU), as NKU was an extension service of UK dating back to 1946, as some of the first students were returning veterans from World War II.

Another partnership is between the NKU Physics Department and the UK College of Engineering that enables students to obtain a Physics degree from NKU and an Engineering degree from UK in five years. It is a highly successful program that attracts some of the finest talent in the region.

President St. Amand continued that another significant connection is the UK College of Medicine partnership with NKU and St. Elizabeth's Healthcare, establishing a branch campus at NKU. He offered that it is a great opportunity for coordinated and complementary efforts to address the health care needs of the region together. With NKU celebrating its 50<sup>th</sup> anniversary this fall, it will be an exciting time with a new leader on board to help lead and chart the course for the next 50 years.

#### D. Introduction and Pinning of New Members

Chair Brockman was delighted to introduce two new members of the Board of Trustees. He first welcomed Derrick K. Ramsey from Lexington, Kentucky, who is:

“a native of Hastings, Florida, and in 1975, Mr. Ramsey became the first African-American starting quarterback in the University of Kentucky's history. He was part of the Kentucky team that won the 1976 SEC Championship and the 1976 Peach Bowl. He not only led the Wildcats to a 10-1 season at the helm, but he also earned numerous personal accolades including first team All-Southeastern Conference and third-team All-American.

After a successful nine-year NFL career including winning a 1981 Super Bowl ring, he would soon become a small business owner managing real estate and personal investment portfolios. This time away from the gridiron also gave him the opportunity to complete his undergraduate degree and to obtain his Master's Degree in Sports Administration from Eastern Kentucky University.

In 1994, Ramsey would return to his alma mater to become a Community Relations Officer. In this role, he successfully brought members in the African-American community of Lexington together with the university where he helped foster a growing partnership. Five years later, he would become the Athletics Director at Kentucky State University. Here, he went to work on improving the university's facilities including planning, coordination and implementation of a 5,000 square foot academic, fitness and weight training center for student-athletes. Through the creation of an innovative Student Athlete Excellence in Academics Program, he even helped the athletic department produce more Presidential Scholars than any other department on campus.

In 2004, he began his first stint in a state government role when he was appointed Deputy Secretary of Commerce in the Governor Fletcher Administration. During this tenure, he oversaw a 50 million dollar budget and helped manage human resources for the cabinet. Ramsey was also a part of a delegation that successfully brought the renowned 2010 World Equestrian Games to Kentucky.

Soon after leaving office, Mr. Ramsey began serving as the Director of Athletics at Coppin State University in Baltimore in 2008. During his seven years in this role, he would lead the department in routinely posting department-wide 3.0 grade-point averages and steadily increasing graduation success rates.

In December of 2015, Kentucky Governor Matt Bevin called on Mr. Ramsey's proven track record on leadership by asking him to once again serve the citizens of the Commonwealth, this time as Secretary of the Kentucky Labor Cabinet.”

Chair Brockman congratulated Trustee Ramsey. The Board gave him a round of applause.

Chair Brockman welcomed Sandra R. Shuffett, residing in Nicholasville, Kentucky, stating that:

“Dr. Shuffett, “Sandy”, adopted Kentucky as her home state in 2011. She was born and raised in Baltimore, Maryland. During high school, she was a summer exchange student to Japan with Youth for Understanding. She has two Bachelor of Science degrees from Emory University in Biology and Psychology and a Master of Science degree in Physiology and Biophysics from Georgetown University. In 1987 she was the recipient of the Geriatric Student Summer Fellowship in the Department of Surgical Neurology, NINCDC, and National Institutes of Health.

Dr. Shuffett graduated from Georgetown University School of Medicine in 1990. She completed her surgical internship as well as one year of Neurosurgery Residency at University of Texas Medical Branch Galveston prior to changing her field of practice to Radiology. She completed a Neuroradiology Research Fellowship as well as four years of Radiology Residency at the Medical College of Wisconsin. She then moved her family to Charlottesville, Virginia, where she completed a fellowship in Thoracoabdominal imaging at the University of Virginia.

After completing her training, Dr. Shuffett has been employed as a general radiologist in private practice in addition to holding academic appointments in Diagnostic Radiology and Breast Imaging. Prior to relocating to Kentucky she was a faculty member at the Emory University School of Medicine from 2004 to 2010 in the department of Breast Imaging. During her time at Emory she served as the Director of Breast Imaging at Grady Memorial Hospital from 2004-2006, as well as the Director of the Breast Imaging fellowship program from 2007-2009. She was honored to have also served as a Board examiner for the American Board of Radiology in Breast Imaging.

Dr. Shuffett is presently employed as a Breast Imaging Radiologist at Baptist Healthcare in Lexington. She serves on the Breast Program Committee at Baptist Health and for three years has been working with the Kentucky Medical Association on legislation related to Breast Cancer.

In March of 2017, Governor Matthew Bevin appointed Dr. Shuffett to the Kentucky Commission on Women and earlier this month, she also was appointed to the Kentucky Medical Licensure Board.”

Chair Brockman congratulated Trustee Shuffett. The Board gave her a round of applause.

Chair Brockman asked Student Government Association President Ben Childress to stand and be recognized and stated:

“Ben is a senior from Lexington, an Honors student, Gaines Fellow, and Chellgren Fellow majoring in Economics. In addition to his duties as President of the Student Government Association (SGA), he is a member of the DanceBlue Family Relations Committee, and a member of Beta Theta Pi Fraternity.

Ben’s experience with student government started as soon as he entered college when he was elected as a Freshman Senator. He has subsequently served as Senator at-Large, Senate President, and Vice President. This has given him a wealth of experience working with students, faculty, alumni, and the administration on issues that include, but are not limited to, dining, parking, student fees, diversity, and inclusion. Outside of student government, he has enjoyed participating in undergraduate research, DanceBlue, Young Life, and his fraternity.

As the student trustee, Ben hopes to increase student engagement in the University’s decision-making processes. He is passionate about ensuring that the University of Kentucky remains, now and into the future, a top-rate institution accessible to all Kentuckians. On campus, he hopes to use SGA as a conduit to connect more students from different backgrounds, and to work with other campus leaders to build a more diverse and flourishing student community.”

Chair Brockman congratulated President/Trustee Childress. The Board gave him a round of applause.

Chair Brockman asked Secretary Holland to join him and stated that a few years ago the Board began a new tradition of presenting the Board of Trustees pin – a symbol and reminder of the responsibility and leadership that one holds. As a symbol of this commitment, and the work as Trustees, he was now pleased to ask Secretary Holland to present the new Trustees with their Trustee pin. Secretary Holland pinned each new Trustee, and the Board gave all a round of applause.

E. Chairs Report

Chair Brockman stated that there had been no petitions to address the Board since the last meeting and there were nine items on the Consent Agenda. They were:

Minutes	Board of Trustees Meeting, June 6, 2017 and June 16, 2017
PR 2	Personnel Actions

ASACR 1	Candidates for Degrees: August 2017
ASACR 2	Candidates for Degrees: May 2017
FCR 1	Charitable Grant from the James Graham Brown Foundation, Inc.
FCR 2	Approval of Amendment to Ground Lease (Lexington Suite Hotel, LLC)
FCR 3	Capital Construction Report
FCR 4	Patent Assignment Report

Hearing no requests to remove items from the consent agenda, Chair Brockman asked for a motion for approval. Trustee Edwards moved approval of the consent agenda. Trustee Grant seconded the motion and the consent agenda passed without dissent. (See consent items on the Board of Trustees website, [www.uky.edu/Trustees](http://www.uky.edu/Trustees), under agenda.)

F. Executive Committee Report

Chair Brockman stated that the Executive Committee met this morning to address the Presidential Evaluation. The survey instrument, a questionnaire, was approved along with the constituent groups. The Chair will approach individuals to fill these constituent groups. The Executive Committee will meet in October to review constituent survey results and the President's self-evaluation.

G. Nominating Committee Report

Trustee Frank Shoop, chair of the Nominating Committee, reported that the Nominating Committee met on August 29, 2017. The slate of officers and members elected to the Executive Committee were discussed and approved.

H. Election of Officers

Trustee Shoop submitted the following nominations for the following offices:

- For Chair - Dr. E. Britt Brockman
- For Vice Chair - Mark P. Bryant
- For Secretary - Ms. Kelly Sullivan Holland
- For Assistant Secretary - William Thro, General Counsel

Chair Brockman stated that the Board would proceed with the election of the officers. He continued that he was honored to be the nominee for chair, but felt it would be a conflict of interest to preside over that election. He asked Nominating Committee Chair Frank Shoop to come forward to accept the gavel and conduct the election of chair.

Chair Pro Tem Shoop stated that the Nominating Committee had nominated Dr. E. Britt Brockman for chair. He asked for any nominations from the floor. Trustee Vance moved the nominations cease. It was seconded by Trustee Bryant. Hearing no nomination, Chair Shoop asked for the vote and it passed with 19 affirmative votes and one abstention from Trustee Brockman.

Trustee Shoop congratulated Chair Brockman and the gavel was passed. Chair Brockman continued with the election.

Chair Brockman stated that the Nominating Committee had nominated Mr. Mark P. Bryant for vice chair. Chair Brockman asked for nominations from the floor. Trustee Hawpe moved the nominations cease. It was seconded by Trustee Vance and, hearing no discussion, the nominations were closed.

Chair Brockman called for the vote for Trustee Mark P. Bryant as vice chair and it passed without dissent. Chair Brockman congratulated Vice Chair Bryant.

For secretary, Trustee Kelly Holland was nominated by the Nominating Committee. Chair Brockman asked for nominations from the floor. Hearing no nominations, Trustee Berry moved the nominations cease. It was seconded by Trustee Hawpe and, hearing no discussion, the nominations were closed.

Chair Brockman called for the vote for Trustee Kelly Holland as secretary and it passed without dissent. Chair Brockman congratulated Secretary Holland.

The Nominating Committee nominated William Thro, General Counsel for the office of Assistant Secretary. Chair Brockman asked for nominations from the floor. Hearing no nominations, Trustee Hawpe moved the nominations cease. It was seconded by Trustee Berry, and hearing no discussion, the nominations were closed.

Chair Brockman called for the vote for General Counsel William Thro as assistant secretary and it passed without dissent. Chair Brockman congratulated Mr. Thro.

#### I. Election of Executive Committee

Trustee Shoop explained that per Governing Regulation II.E.2(a), the chair and vice chair of the Board are two (2) of the five (5) members of the Executive Committee. The Chair of the Board of Trustees shall also serve as chair of the Executive Committee. By virtue of their newly elected offices, Chair Britt Brockman and Vice Chair Mark Bryant were members of the Executive Committee. As Secretary of the Board, Trustee Holland is the ex officio Secretary of the Executive Committee. Therefore, the Nominating Committee submitted the following three nominations for the at-large members:

Mr. Claude A. "Skip" Berry, III  
Mr. Robert Vance  
Ms. Barbara Young

Chair Brockman explained that the election of the members of the Executive Committee would proceed in like fashion to the election of the officers of the Board. He stated that the Nominating Committee nominated Skip Berry, Robert Vance, and Barbara Young as the at-large members of the Executive Committee. He asked for nominations from the floor. There were no nominations from the floor.

Chair Brockman moved approval of the slate as presented by the Nominating Committee and it passed without dissent.

J. President's Report

President Capilouto stated that over the last two days in Northern Kentucky, there was great evidence of the “power of we.” As President St. Amand pointed out, when agencies join together in collaboration, it elevates all we can do in serving the citizens in the Commonwealth and beyond.

In his remarks at the New Student Induction Ceremony last month, President Capilouto pointed out that throughout the history of the University of Kentucky, there was a redefinition and expansion of what “we” includes. He offered, “sometimes, the ‘power of we’ comes one person at a time.”

President Capilouto recognized Fred Wells, who retired from the Physical Plant Division of Facilities Management at UK after 45 years of service. Mr. Wells was the building superintendent for the Main Building, central campus, and Maxwell Place.

He continued with the recognition of Dr. Michael Karpf, Executive Vice President for Health Affairs, as today is his last Board of Trustees meeting. For more than a decade, Dr. Karpf exhibited an unparalleled commitment to a single promise; that no matter how complex the illness that may befall someone, Kentuckians should be able to find the best care in their own backyard. He stated that what he later learned was that Dr. Karpf’s vision wasn’t for just the citizens of Lexington, it was for the Commonwealth and even for those far beyond its borders. He stated:

“I saw what he knew to be true -- that if we were to succeed as a state and region we needed to provide for a healthier future. As a result, the University of Kentucky has been what I firmly believe to be the single greatest story of an academic medical center in the last two decades, a meteoric rise.”

President Capilouto thanked Dr. Karpf for his service to the UK campus, UK HealthCare, and the people of Kentucky.

The Board of Trustees gave Dr. Karpf a standing ovation.

President Capilouto was honored to welcome the “leader who will be responsible for writing the next great chapter of UK HealthCare, Dr. Mark Newman”. Dr. Newman joins the University of Kentucky as the immediate past president of the Physician Practice Plan at Duke University’s Medical Center. An anesthesiologist by training, he was born and raised in Owensboro, Kentucky, is an alumnus of Western Kentucky University and the University of Louisville, and is a veteran of the U.S. Air Force.

Dr. Newman stated it was an honor and pleasure to return home to Kentucky. He was appreciative of the opportunity, the vote of confidence, and was looking forward to making a difference for the people of Kentucky.

The Board welcomed Dr. Newman with a round of applause.

President Capilouto welcomed Dr. Mark Shanda, the new Dean of the College of Fine Arts. Dr. Shanda comes to UK from Ohio State University, where he served as professor and season producer at the Department of Theater.

Dr. Shanda stated that he and his wife Ginny were thrilled to be joining the University of Kentucky family. In his nine short days as Dean, he was more and more impressed each day with the quality of the faculty, staff, and the students. He stated that their shared passion for excellence and the quality of their artistic expression is part of the fuel that will be driving the excellence the College will achieve in the coming years.

The Board welcomed Dr. Shanda with a round of applause.

President Capilouto welcomed Dr. Christian Brady, the inaugural Dean of the Lewis Honors College. Dr. Brady served as Dean of the Schreyer Honors College at Penn State University. Dean Brady is a scholar of ancient Hebrew and Jewish literature, and has authored two books, numerous scholarly articles, and papers.

Dr. Brady stated he was humbled to be part of an honors education, as he believes it benefits the entire university. He is confident in the mission of the Lewis Honors College to provide a world-class honors experience. It will be exemplified by student success, quality of the faculty and curriculum, respect of its peers, and the economic and social progress of the community.

The Board welcomed Dr. Brady with a round of applause.

In reemphasizing that University of Kentucky values are clear and its' campus is a place for all people, President Capilouto was pleased to report that the UK family is honored to be a recipient of the 2017 Higher Education of Excellence in Diversity Award (HEED) from Insight Into Diversity magazine, the oldest and largest diversity focused publication in higher education. As a recipient of the annual HEED award, a national honor recognizing U.S. colleges and universities that demonstrate an outstanding commitment to diversity and inclusion, UK will be featured along with 79 other recipients in the November 2017 issue of Insight Into Diversity magazine. UK also received a Diversity Champion Award from Insight Into Diversity. Diversity Champions exemplify an unyielding commitment to diversity and inclusion throughout their campus communities, across academic programs, and at the highest administrative levels.

President Capilouto recognized and commended Vice President for Institutional Diversity Dr. Sonja Feist-Price for her continued work on this important effort and all members of the UK family for this recognition.

In light of the destructive natural disasters, hurricanes Harvey and Irma, UK has established the Emergency Assistance and Relief Fund. The fund provides a vehicle by which members of

the Big Blue Nation can donate support for those on our campus who have been negatively impacted by these and future events, should they occur. The funds will provide support to students facing a financial emergency or catastrophic event that may prevent them from continuing their education. It will also support volunteer humanitarian and outreach work by students, faculty, and staff who want to work in areas affected by natural disasters and other catastrophic events.

In conclusion, President Capilouto thanked the staff of St. Elizabeth Healthcare and Northern Kentucky University for hosting the Board of Trustees meetings.

K. University of Kentucky 2017-2022 Diversity Plan (PR 3)

President Capilouto stated that PR 3 was the recommendation that the Board of Trustees approve the University of Kentucky 2017-2022 Diversity Plan. Vice President for Institutional Diversity Sonja Feist-Price reviewed the plan with the Board during the Academic and Student Affairs Committee earlier in the day.

Trustee Barber moved approval of PR 3. It was seconded by Trustee Berry and the motion passed without dissent. (See PR 3 on the Board of Trustees website, [www.uky.edu/Trustees](http://www.uky.edu/Trustees), under agenda.)

L. Appointment of Executive Vice President for Health Affairs (PR 4)

President Capilouto stated that PR 4 was the recommendation that the Board of Trustees approve the appointment of Dr. Mark F. Newman as Executive Vice President for Health Affairs effective September 18, 2017.

Trustee Vance moved approval of PR 4. It was seconded by Trustee Shoop and the motion passed without dissent. (See PR 4 on the Board of Trustees website, [www.uky.edu/Trustees](http://www.uky.edu/Trustees), under agenda.)

M. Appointment of Dean of the College of Fine Arts (PR 5)

President Capilouto stated that PR 5 was the recommendation that the Board of Trustees approved the appointment of Mark W. Shanda as the Dean of the College of Fine Arts effective September 1, 2017.

Trustee Christian moved approval of PR 5. It was seconded by Trustee Grant and the motion passed without dissent. (See PR 5 on the Board of Trustees website, [www.uky.edu/Trustees](http://www.uky.edu/Trustees), under agenda.)

N. Appointment of Dean of the Lewis Honors College (PR 6)

President Capilouto stated that PR 6 was the recommendation that the Board of Trustees approve the appointment of Christian M. M. Brady as the Inaugural Dean of the Lewis Honors College effective July 17, 2017.

Trustee Melanson moved approval of PR 6. It was seconded by Trustee Booth and the motion passed without dissent. (See PR 6 on the Board of Trustees website, [www.uky.edu/Trustees](http://www.uky.edu/Trustees), under agenda.)

O. Audit and Compliance Committee

Trustee Skip Berry, chair of the Audit and Compliance Committee, stated that the Committee had met that morning. There were two reports from the University of Kentucky Internal Audit (UKIA), the Fiscal Year 2017 year-end metrics and the proposed Fiscal Year 2018 UKIA 2<sup>nd</sup> Quarter Work Plan. ACC 1, the Proposed UKIA Fiscal Year 2018 2<sup>nd</sup> Quarter Work Plan, was approved by the committee.

P. Finance Committee

Trustee Jim Booth, interim chair of the Finance Committee, stated that the Committee unanimously approved four FCRs. Mary Vosevich, Vice President for Facilities Management presented the Capital Construction Report, and Dr. Rodney Andrews presented the Patent Assignment Report.

Q. Investment Committee

Trustee Mark Bryant, chair of the Investment Committee, reported that the Investment Committee met yesterday to review performance results and conduct other business. The endowment pool had a market value of \$1,400,000,000 as of June 30, 2017, and gained an estimated 9.6 percent or \$117,000,000 in the trailing twelve month period. Domestic and international stock allocations were key contributors to endowment pool performances for the year. The endowment pool gained an additional 1.2 percent or \$17,000,000 for the month ending July 31 2017. Gains were driven by performance in global equities.

R. University Health Care Committee

Trustee Bob Vance, chair of the University Health Care Committee, stated that the new partnership between St. Elizabeth's Healthcare, Northern Kentucky University, and the UK College of Medicine was the most impressive news to report, along with the \$2,500,000 gift from St. Elizabeth Healthcare for scholarships.

Reports included a hospital rankings update from Chief External Affairs Officer Rob Edwards and Director of Digital and Brand Strategy Julie Balog, a report on the opioid crisis prevention from Chief Medical Officer Dr. Phil Chang, and a financial update from Chief Financial Officer Craig Collins. The Committee also approved the permissions and credentials for Chandler and Good Samaritan Hospitals.

S. Item for Discussion – Campus Safety

Chief of Police Joe Monroe began by informing the Board of Trustees that the University of Kentucky Police Department (UKPD) is a fully sworn police department that has arrest powers

on property the University owns or occupies. There are currently 64 sworn officers with another 127 employees in civilian/administrative, dispatch, or security. The security needs include Eastern State Hospital, Chandler Hospital, Samaritan Hospital, and all clinics.

Police officers receive 22 weeks of police academy training, an additional 16 weeks of training at UKPD, and a minimum of 40 hours of annual in-service training. There are currently nine graduates of the Federal Bureau of Investigations (FBI) National Academy on UKPD and all officers, while in uniform, are equipped with body cameras.

A new partnership involving law enforcement agencies statewide is the Bluegrass and Central Kentucky Unified Police Protection System (BACKUPPS), of which UKPD was the first university/college agency participating. BACKUPPS enables these agencies to share jurisdiction, assets, and resources. Other partnerships include the FBI-Joint Terrorism Task Force, Kentucky State Police, Lexington Police, and Louisville Metro Police.

Chief Monroe continued with an update of the Campus Security Project, approved by the Board of Trustees at its June 2012 meeting. The project was composed of four components:

- implement a video management system and install cameras
- incorporate access control system into buildings
- consolidate identification (id) badge operations
- implement early warning notifications system

Completed in just over two years, the project brought benefits that include quick resolution to crimes, increased awareness that enhances safety, broader coverage for emergency notifications, assists facilities management, developed a campus security standard for all new buildings, and implemented a “one card” concept.

Chief Monroe discussed the Crisis Management and Preparedness Division with the Board. Their responsibilities include:

- emergency action plans for campus buildings
- emergency operation plans for large events
- CLERY/Minger Act compliance and reporting
- business continuity planning
- hazard mitigation plan and Federal Emergency Management Agency (FEMA) projects
- UK Alert and emergency communications
- Emergency Operations Center
- Emergency response training and exercises

Some of the future goals that UKPD is working toward include:

- virtual patrol of campus
- implementation of desktop notification software
- live streaming in-car and body cameras for officers

- holster and body armor alerts
- dynamic dispatching utilizing global positioning system (GPS) technology
- continued focus on improving preparedness for known and no-notice events

Chief Monroe responded to questions from the Board of Trustees which included student and/or group relationships with UKPD and ID card/building access deactivation.

T. Other Business

Chair Brockman reviewed the 2018 proposed meeting dates of the Board of Trustees. They are:

Thursday/Friday - February 22 & 23, 2018  
 Monday/Tuesday - April 30 & May 1, 2018  
 Thursday/Friday - June 21 & 22, 2018  
 Thursday/Friday - September 13 & 14, 2018  
 Thursday/Friday - October 18 & 19, 2018 (Retreat)  
 Monday/Tuesday - December 10 & 11, 2018

Trustee Berry moved approval of the 2017-18 Board meeting dates. It was seconded by Trustee Shuffett and it passed without dissent. (See Proposed Meeting Dates on the Board of Trustees website, [www.uky.edu/Trustees](http://www.uky.edu/Trustees), under agenda.)

Chair Brockman thanked the outstanding staff from Northern Kentucky University who assisted with the meetings, recognized and thanked the Dignitary Protection Detail of Officer Alan Saylor, Officer Amy Boatman, and Officer John Stanko, and the many individuals who made the meetings in Northern Kentucky possible.

Hearing no further business, the meeting was adjourned at 2:38 p.m.

Sincerely,



Kelly Sullivan Holland  
 Secretary, Board of Trustees

(PR 1, 2, 3, 4, 5, and 6, ASACR 1 and 2, FCR 1, 2, 3, and 4, and the Proposed 2018 Meeting Dates are official parts of the Minutes of the meeting)