# UNIVERSITY OF KENTUCKY BOARD OF TRUSTEES

Robert DiPaola, Provost and Co-Executive Vice President for Health Affairs DeShana Collett, Chair, University Senate Council and Professor, College of Health Sciences



AN EQUAL OPPORTUNITY UNIVERSITY

## **PROJECT ACCELERATE** ACCELERATE GROWTH TO DO MORE AND BE MORE FOR KENTUCKY

Work Group 2: More Readiness



## Charge per CR 1

Working in a campus-wide initiative through the institution's shared governance structure, the university will assess, evaluate and revise the institution's general education curriculum — the UK Core — with a focus on ensuring students are provided with the skills to succeed in a fast-changing and sophisticated workplace that will require technical competency but also the capacity to engage in critical thinking and constructive dialogue as our graduates must lead companies and communities in the process of forging solutions rather than divisions.



## What we hope to accomplish

- Examine other institutions that demonstrate best practices with respect to core and pace of revisions on an ongoing basis.
- Goal 1: Assess current UK Core, including learning outcomes, competencies and how students navigate general education requirements.
- Goal 2: Develop recommendations around competencies and outcomes expected.



## Project plan overview

	12/1/23				6/15/24
Project Phase	1. Project Launch	2: Discovery and Context	3. Guiding Principles and Priorities	4. Current Courses and Gaps	5. Develop Final Recommendations
Key Activities	<ul> <li>Confirm scope, workplan and project timeline</li> <li>Establish project governance and communication</li> <li>Complete data request and transfer</li> <li>Conduct/attend kick-off meeting</li> </ul>	<ul> <li>Evaluate current UK Core</li> <li>Perform environmental scan of peer universities, NACE guidelines and KY employer priorities; document KCPE and SACSCOC accreditation requirements</li> </ul>	<ul> <li>Interview UK leaders and key committees to collect and draft guiding principles and competency priorities for the Core</li> <li>Facilitate Prioritization Workshop(s) to set the UK guiding principles and prioritize competencies</li> </ul>	<ul> <li>Develop inventory of current courses that satisfy aspiration and competencies</li> <li>Report on efficacy/assessment of current courses</li> <li>Identify gaps (presence/efficacy) between aspiration and current courses</li> </ul>	Develop final recommendations report, including proposed guiding principles, competencies, gaps and proposed actions to close gaps in current courses
Key Deliverables	<ul> <li>Finalized</li> <li>Project Plan</li> <li>Finalized Data</li> <li>Request</li> </ul>	Current State Report (Goal 1 of Charge)	<ul> <li>Prioritization Workshop(s) Materials</li> <li>Final Guiding Principles and Competencies Report (Goal 2 of Charge)</li> </ul>	<ul> <li>Current Inventory Report</li> <li>Gaps Report</li> </ul>	<ul> <li>Final Recommendations (Goal 2 of Charge)</li> </ul>
Board Meetings	Dec 5	🔶 Fel	b 23	<b>Apr 26</b>	June 14
				Board of Trustees Meeting	Key Deliverables



## Activity since December 2023 Board of Trustees meeting



Compiled external content (e.g., SACSCOC)



Finalized framework for Current State Report



# Innovative thinking to prepare students to lead lives of meaning and purpose

- "He who has a *why* to live for can bear with almost any *how*." Viktor Frankl
- "Those without a *why* fall apart when the storm hits. They begin to suffer from that feeling of moral emptiness that Emile Durkheim called 'anomie."
- "When you are raised in a culture without ethical structure, you become internally fragile."
- Brooks, *The Atlantic*, (2023), 14 August 2023



## HOW AMERICA GOT MEAN

In a culture devoid of moral education, generations are growing up in a morally inarticulate, self-referential world.



## Teaching personal initiative

- A study compared teaching basic financial and marketing practices versus a psychology-based personal initiative training approach, which teaches a proactive mindset and focuses on entrepreneurial behaviors and could have more success.
- Results showed that personal initiative training increased firm profits by 30%, compared with a statistically insignificant 11% for traditional training.
- Campos *et al.*, *Science* 357, 1287-1290 (2017), 22 September 2017

#### RESEARCH

#### ECONOMICS

#### Teaching personal initiative beats traditional training in boosting small business in West Africa

Francisco Campos,<sup>1\*</sup> Michael Frese,<sup>2,3\*</sup> Markus Goldstein,<sup>1\*</sup> Leonardo Iacovone,<sup>1\*</sup> Hillary C. Johnson,<sup>1\*</sup> David McKenzie,<sup>1\*+</sup> Mona Mensmann<sup>3\*</sup>





## **Engagement with Vested Parties**

Goal: to collect history, context, opinions and views on UK Core, as well as to encourage engagement, transparency and communication with the university community.

## ENGAGEMENT WITH VESTED PARTIES 65+ 6

Vested parties interviewed through 39 sessions



Work Group meetings conducted in 10 weeks

- 15+ individuals dedicated to Work Group meetings and pre- and postmeeting assignments
- Discuss topics related to interviews, benchmarking, data analysis, current state report

We have engaged a wide breadth of vested parties in order to collect additional viewpoints, uncover additional resources and foster inclusivity regarding the Charge Phase I assessment questions.

## INTERVIEW QUESTIONS

### Assess Current Core [Phase 1 Charge]

- UK Core composition
- Administration, operations and assessment of UK Core
- Student experience with UK Core

### Improving UK Core [Phase 2 Charge]

- Interviewees' perceptions of success for UK Core
- Interviewee goals for UK student advising, course alignment, etc. beyond UK Core

### **Candidate-Specific Questions**

 Ask questions around interviewee's area of expertise to understand nuances of their experiences (e.g., Registrar, Career Services, etc.)



## Data collection

Goal: to collect history, context and quantitative data to develop a holistic understanding of the structure and operations of UK Core.





- When do students take UK Core?
- Are there gaps in time in fulfilling Core?
- What is the distribution of enrollments across courses and majors? How have these changed

#### **Dual Credit and Transfer Credit**

- How many students and which dual credit courses are completed before enrolling in UK
- How does dual credit affect UK Core?



## Peer benchmarking: Part 1

#### Part 1 Process

- Aligned on 31 peer institutions and institutional groupings with the More Readiness Work Group to conduct a high-level scan of their core curricula
- Researched publicly available data on institutions' websites related to each of the institutions' core curricula

#### Part 1 Focus Areas

- Core curriculum key focus areas
- Core curriculum key goals, objectives and/or competencies (i.e., student learning outcomes)
- Core curriculum credit hour requirements
- Innovative general education programs
- University dual credit and transfer credit policies

\*Established schools in Agriculture, Engineering, Medicine and Pharmacy on a single, contiguous campus

SEC Peers				
<ul> <li>Mississippi State University</li> <li>University of Missouri</li> <li>University of South Carolina</li> <li>University of Tennessee</li> <li>Texas A&amp;M University</li> <li>Vanderbilt University</li> </ul>				

<b>Contiguous Campus Peers*</b>	<b>KY Public Institutions</b>
<ul> <li>University of Arizona</li> <li>University of Minnesota – Twin Cities</li> <li>The Ohio State University</li> <li>Rutgers University</li> <li>West Virginia University</li> <li>University of Wisconsin – Madison</li> </ul>	<ul> <li>Eastern Kentucky University</li> <li>Kentucky State University</li> <li>Morehead State University</li> <li>Murray State University</li> <li>Northern Kentucky University</li> <li>University of Louisville</li> <li>Western Kentucky University</li> </ul>

General Ed Peers	<b>KY Private Institution</b>
<ul> <li>Virginia Tech</li> <li>University of Northern Idaho</li> <li>Clemson University</li> <li>Miami University</li> </ul>	Centre College



## Peer benchmarking: Part 2 process



Use publicly available information, when possible, to gather data



Conduct individual 45minute interview with someone who oversees general education program at each institution



Begin data collection/analysis now. Interviews to be completed by early March.

#### **Areas of Focus**

Content	Communication	Management	History	Student Navigation	Challenges
<ul> <li>Curriculum, competencies and student learning outcomes</li> <li>Connection to student majors</li> <li>Influence of future employer needs</li> </ul>	<ul> <li>Program brand</li> <li>Education about program and requirements to vested parties</li> </ul>	<ul> <li>Accreditation</li> <li>Course assessments</li> <li>Curriculum</li> <li>General administration</li> </ul>	<ul> <li>Development</li> <li>Program change over time</li> <li>Response to higher education trends and workforce needs</li> </ul>	<ul> <li>Course options</li> <li>Transfer/dual enrollment student experiences</li> <li>Assessment of student outcomes</li> </ul>	<ul> <li>Lessons learned</li> <li>Student/faculty experience</li> </ul>



## The Current State Report



Guiding Principles and Competencies Report

**Current Inventory and Gaps Report** 

Final Recommendations Report

> University of Kentucky

The purpose of the Current State Report is to understand the UK Core as it is **today**, including competencies, courses, assessment process, student enrollment and the broader trends surrounding the UK Core.



### THE CHARGE (Goal 1): ASSESS UK CORE

## Next steps | Goals for April 2024 Board of Trustees Meeting

Phase 1 Project Launch	Phase 2 Discovery and Context	Phase 3 Guiding Principles/Priorities	Phase 4 Current Courses and Gaps	Phase 5 Develop Final Recommendations
<ul> <li>✓ Finalized Project Plan</li> <li>✓ Finalized Data Request</li> <li>✓ Met with Work Group and Co- Facilitators</li> <li>✓ Requested Nominations for Interview Candidates</li> </ul>	<ul> <li>Completed Wave 1 Vested Parties Interview Sessions</li> <li>Completed Data Analysis</li> <li>Completed Peer Institution Benchmarking</li> <li>Documented NACE Guidelines, CPE/SACSCOC Accreditation Requirements and KY Employer Priorities</li> <li>Finalized Current State Report</li> </ul>	<ul> <li>Wave 2 Vested Parties Interviews</li> <li>Conducted Prioritization Workshops</li> <li>Drafted Guiding Principles and Competency Report</li> </ul>	<image/>	



# QUESTIONS



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