

Minutes of the Meeting of the Board of Trustees  
University of Kentucky  
Friday, October 18, 2024

The Board of Trustees of the University of Kentucky met on Friday, October 18, 2024, in the Gatton Student Center, Harris Ballroom.

I. Call to Order

E. Britt Brockman, chair of the Board of Trustees, called the meeting to order at 8:15 a.m. and asked Assistant Secretary Thro to call the roll.

II. Roll Call

The following members of the Board of Trustees were in attendance: Hubie Ballard, Claude A. "Skip" Berry, Cathy A. Black, Alex Boone, Todd Case, Ray Daniels, Maddie Duff, David Figg, Ron Geoghegan, Brenda Gosney, Janie Greer, Lance Lucas, Elizabeth McCoy, David Melanson, Hannah Myers, Paula Leach Pope, Frank Shoop, Hollie Swanson and Robert Vance.

Secretary Thro announced a quorum was present.

III. Approval of Minutes

Chair Brockman stated that the minutes of the September 13, 2024, meeting had been distributed and asked for a motion to approve. Trustee Pope moved approval and Trustee Ballard seconded the motion; the motion carried without dissent.

IV. Chair's Report

Chair Brockman reported there had been no petitions to address the Board and that the Executive Committee met and reviewed the President's Constituent Evaluation and the Board's Self-Evaluation was presented.

Dr. Brockman then introduced CR 1 Advancing Kentucky Together and pointed out that the recommendation was based on the feedback the Board provided to the President following the breakout sessions from the previous day's Retreat.

Before formally discussing and voting on the recommendation, he read the recommendation.

CR 1 Advancing Kentucky Together

The University of Kentucky's vision and mission is to advance Kentucky in every way that improves the quality of life for the people of the Commonwealth. Ultimately, the single greatest challenge to that goal is ensuring a healthy state. Health in this context

means physical health — the treatment of disease and the prevention of it. But it also, importantly, means well-being, quality of life and economic vitality by growing and sustaining a skilled workforce. These broad definitions of health are interconnected and, in so many ways, inextricably linked. To advance Kentucky, its university — the University of, for and with Kentucky — must work together with, and in support of, partners to advance the health in the Commonwealth.

Further, when we address all those dimensions of health for Kentucky, we are addressing them for the country. A central part of our mission as a leading public research university is to create and disseminate knowledge through education, research, service and care. Local answers, in an important sense, can mean global solutions.

Lowering cancer rates in our state — through prevention, treatment and clinical trials of novel drugs and therapeutics — translates to a greater capacity to lower them everywhere. New drugs that arrest the advance of dementia or Alzheimer's in our state herald the promise of progress in every corner of the country. Partnering and supporting strong community hospitals and providers will open access to more affordable, outstanding care, creating a national model for delivery.

A highly skilled and prepared workforce — more students enrolled and more of them graduating on time and without significant debt — raises labor participation rates throughout the state, prepares more people for lives of meaning and purpose and will stimulate population growth.

A healthier Kentucky contributes to the economic advance of the country.

We have an opportunity to become the university that is doing more than any other institution in the country for the state that it serves.

We should seize it. We must.

To that end, the President is directed to take the next critical steps in our mission to advance Kentucky by focusing the institution's capacity and strategic efforts on becoming the university that — along with partners — does more than anyone in the country to improve the health of the state that it serves.

The following principles are the first steps in that effort and the Board directs the President and the university to move strategically and quickly in implementing the following measures:

- Develop a specific growth strategy aimed at responding to the health-related workforce needs and shortages in Kentucky. The growth strategy should include capacity needs — in terms of talent and infrastructure — to support these efforts.
- Formally launch and expand statewide the Advancing Kentucky Together Network. This is the evolution of our affiliation model, applied not only to providers but to

communities — their holistic health, workforce and education needs.

- Formalize, launch and expand deeper connections with communities, the University, UK HealthCare and UK's Cooperative Extension Service. Extension offices across the state can enhance and expand engagement in the delivery of broad-based health services. But we know we need to communicate better about what they do and what they can do — in and with communities.
- Develop the plan for a second Healthy Kentucky Research Building facility along with the talent necessary to support it. UK's research capacity must expand if we are to advance Kentucky's health. That will require the recruitment and retention of researchers who have attracted external funding and can compete for additional resources that will drive discovery. It will also necessitate a new research facility — co-located with the institution's other health-related research centers — that will support research growth.

The Board of Trustees directs the President to move quickly to develop plans in the areas listed above and report regularly to the Board on expected milestones and areas of progress.

Chair Brockman recognized President Capilouto for comments before asking the Board to vote on the recommendation.

#### V. President's Report

President Capilouto thanked Chair Brockman and members of the Board for the opportunity to comment on the resolution. He explained that the resolution focuses on the idea of advancing the health of the Commonwealth by ensuring the common health for the common good. He stated that this idea aligns with the University's mission to work with partners to be the leading institution in improving the health of Kentucky.

He emphasized that advancing health in Kentucky involves treating and preventing disease, strengthening education, training, and workforce development and responding to the State's health-related workforce needs. He noted that the resolution answers the question "Do we care?" with a resounding "Yes," underscoring the University's commitment to the future of Kentucky.

The President reported that the University will develop a specific growth strategy to address health-related workforce shortages in the State. This includes the creation of a second Healthy Kentucky Research Building Facility, which will be supported by the necessary talent to attract external funding for research. He highlighted the importance of recruiting and retaining researchers who can compete for additional resources to drive discovery.

He stated that the University also cares about the overall health and well-being of Kentucky's citizens. To this end, the University will formally launch and expand the

Advancing Kentucky Together Network. This network, an evolution of the University's affiliation model, will focus not only on healthcare but also on the holistic health, workforce and education needs of communities. He noted that the network would begin with healthcare and expand to include education and workforce development partnerships.

President Capilouto reported on the University's plans to enhance its engagement with communities through the University of Kentucky Health System and the UK Cooperative Extension Service. He explained that extension offices across the State can play a crucial role in expanding access to health education and services. However, he acknowledged the need to better communicate the services offered by these offices.

He further reported on the University's success in increasing enrollment, retention, and graduation rates, emphasizing the commitment to educating Kentuckians from diverse backgrounds. He suggested that the University could better map the State's workforce needs and develop programs and certificates to align with those needs, both present and future.

President Capilouto shared that the University has been treating more patients with serious healthcare needs than ever before. Over the past two decades, the University has partnered with community hospitals across Kentucky to improve access to specialty care, such as cancer, heart disease and stroke. He mentioned the opening of multiple medical campuses in partnership with hospitals and sister universities to train and place more physicians in Kentucky.

He noted the growing need for healthcare professionals, including physicians, nurses, public health workers, social workers and physical therapists, to address workforce shortages in Kentucky. He emphasized that health is not only about treating illness but also about preventing it. He explained that advancing health involves growing jobs that meet the State's current and future needs, ensuring individuals have the skills to fill these jobs, and providing the foundation for critical reasoning and collaborative leadership.

President Capilouto concluded by emphasizing the importance of the University's commitment to addressing the holistic needs of Kentucky. He stressed the importance of forging connections between disciplines on campus and leveraging existing resources in new ways to extend the University's reach. He expressed enthusiasm about the direction the University is taking and believed that it aligns with the needs of Kentucky's communities and partners.

Chair Brockman thanked the President and asked for a motion to approve CR 1. Trustee Shoop moved approval and Trustee Lucas seconded the motion. Dr. Brockman asked for any comments and discussed his background as an ophthalmologist. He stated that he has spent much of his career traveling across the State of Kentucky, providing medical care to individuals in both large and small cities. He noted that this work has been incredibly rewarding and has allowed him to witness firsthand the importance of improving the health of the State.

He reported that to ensure Kentucky's progress, as emphasized by President Capilouto, the State must focus on health. Health, he explained, encompasses not only treating illness and preventing disease but also fostering healthier communities, a stronger economy, sustainable jobs and vibrant communities.

Chair Brockman recalled a vision articulated by the University two decades ago, led by Michael Karpf, which emphasized that "No Kentuckian should have to leave home to get the best of care in the worst of moments." He reported that this vision has led to undeniable progress in meeting the goal of providing accessible care and that future prospects for further progress are exciting. Chair Brockman also highlighted that, as Trustee Melanson noted at a recent meeting, "Not only should no one have to leave the State for care, no Kentuckian should have to leave the State for a good job, opportunities, the quality of life they want to raise a family." This, he stated, is key to advancing a healthy Kentucky.

Chair Brockman emphasized that the resolution under consideration directs President Capilouto and the campus to work toward making progress on this goal. As Kentucky's University, he reported, the institution has a distinctive capacity and singular opportunity to do more for the State and its people. He noted the special responsibility of the University to achieve this in partnership with other providers, caregivers, community leaders and policymakers, acknowledging that there is much more to be gained through collaboration than through isolated efforts.

Dr. Brockman concluded by underscoring that, while the responsibility to advance the health of Kentucky is significant, it must be carried out in collaboration with those the University serves. He stated that this is what the resolution seeks to achieve—committing the University to work together with others to advance the health of the State in a way that no other institution can.

Chair Brockman called for a vote on CR1; the motion carried without dissent.

#### VI. Nominating Committee Report

Chair Brockman recognized Nominating Committee Chair Trustee Shoop for his report.

Trustee Shoop reported that the Nominating Committee met on October 3, 2024, to discuss the slate of officers and members elected to the Executive Committee. Trustee Shoop submitted the following nominations for the following offices:

- For Chair – Britt Brockman
- For Vice Chair – Todd Case
- For Secretary – Cathy Black
- For Assistant Secretary - William Thro, General Counsel

Chair Brockman stated they would proceed with the election of officers of the Board, and then the election of members of the Executive Committee. Since he was

honored to have been nominated for the position of chair by the members of the Nominating Committee, he considered it a conflict of interest he asked Trustee Shoop to preside over the election for the position of chair of the Board. After the election of the chair, the new chair will preside over the remaining elections and the remainder of the meeting.

Trustee Shoop stated the Nominating Committee had nominated Britt Brockman for Chair. He asked for any nominations from the floor. Hearing no discussion, the nominations were closed and called for the vote for Trustee Britt Brockman as chair, and it passed without dissent. Trustee Shoop congratulated Chair Brockman and passed the gavel to him to preside over the remaining elections.

Chair Brockman thanked Trustee Shoop and proceeded with the election of Vice Chair.

Chair Brockman stated that the Nominating Committee had nominated Todd Case for vice chair. He asked for any nominations from the floor. Hearing no discussion, the nominations were closed and called for the vote for Trustee Todd Case as vice chair, and it passed without dissent. Chair Brockman congratulated Vice Chair Case.

Chair Brockman stated that the Nominating Committee had nominated Cathy Black for secretary. He asked for any nominations from the floor. Hearing no discussion, the nominations were closed and called for the vote for Trustee Cathy Black as secretary, and it passed without dissent. Chair Brockman congratulated Secretary Black.

Chair Brockman stated that the Nominating Committee had nominated General Counsel Bill Thro for Assistant Secretary as has been the custom before this Board. He asked for any nominations from the floor. Hearing no discussion, the nominations were closed and called for the vote for William Thro as assistant secretary, and it passed without dissent. Chair Brockman congratulated Mr. Thro.

Chair Brockman asked Nominating Chair Shoop to present the slate for at-large members.

Trustee Shoop reported that per Governing Regulations II, states that the Executive Committee consists of the Chair, Vice Chair and three Trustee members elected by the Board of Trustees. The Secretary is an ex officio non-voting member. By virtue of their newly elected offices, Chair Brockman and Vice Chair Case are members of the Executive Committee. Therefore, the Nominating Committee submitted the following three nominations for the at-large members: Hubie Ballard, Elizabeth McCoy and Bob Vance.

Chair Brockman explained that the election of the members of the Executive Committee would proceed in like fashion to the election of the officers of the Board. He stated that the Nominating Committee nominated Hubie Ballard, Elizabeth McCoy and Bob Vance as the at-large members of the Executive Committee. He asked for nominations from the floor. Hearing no discussion, the nominations were closed. Chair Brockman called for the vote, and it passed without dissent. Chair Brockman

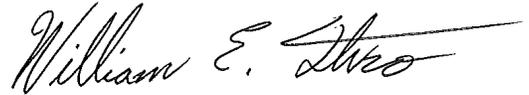
congratulated Trustees Ballard, McCoy and Vance.

Trustee Shoop thanked the Board for their recommendations and applauded the nominating process.

VII. Adjournment

Chair Brockman asked if there was any further business to come before the Board. Hearing no further business, the meeting adjourned at 8:39 a.m.

Respectfully submitted,

A handwritten signature in cursive script that reads "William E. Thro". The signature is written in black ink and has a long, sweeping horizontal line extending to the right.

William E. Thro  
Assistant Secretary