## UNIVERSITY OF KENTUCKY BOARD OF TRUSTEES

Robert DiPaola, Provost and Co-Executive Vice President for Health Affairs



AN EQUAL OPPORTUNITY UNIVERSITY

#### **ACADEMIC STRENGTH**

Faculty Advancement



## Approach to enhance sustainability and innovation

- Mission driven
- Engage talent
- Further enhance transdisciplinary strategy
- Expand models of support and sustainability
- Assessment
- Impact cultural, health and well-being, economic, social especially for Kentucky



#### **ACADEMIC STRENGTH**

Faculty Advancement

- The 3E Approach:
  - Experts
  - Experience
  - Evidence
- Bring experts to the table earlier to make informed decisions and take on challenges and opportunities, while enhancing teamwork and leadership
- Multidisciplinary versus interdisciplinary versus transdisciplinary

# **SYNERGISTIC**

#### TRANSDISCIPLINARY

Researchers from different disciplines work jointly to develop and use a shared conceptual framework that synthesizes theories, concepts, and methods, to create new approaches to address a common problem.

#### MULTIDISCIPLINARY

Researchers from different disciplines work sequentially, each from their own discipline specific perspective, with a goal of eventually combining results to address a common problem.

#### INTERDISCIPLINARY

Researchers from different disciplines work jointly to address a common problem. Some integration of perspectives occurs, but contributions remain anchored in their own disciplines.

#### Researchers from a single discipline work together to address a common problem.

UNIDISCIPLINARY

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#### COLLABORATIVE

Rosenfield P. L. (1992). The potential of transdisciplinary research for sustaining and extending linkages between the health and social sciences. *Social science & medicine (1982)*, *35*(11), 1343–1357. https://doi.org/10.1016/0277-9536(92)90038-r





Our Mission

## To provide support and resources to enhance faculty careers

 This is done by partnering with units to recruit, support, retain and develop a dynamic faculty. Professional development opportunities, promotion of leadership development and celebration of achievements in teaching, scholarship and service are offered. Information systems are leveraged to tell a comprehensive story of the faculty experience at the University of Kentucky.









## Overview

- Faculty (and staff) development programs
- Leadership development programs
- Faculty and staff coaching
- Faculty hiring process
- Appointments, Promotion and/or Tenure (APT) reviews
- Faculty offer letters and retention
- Faculty compensation
- Exit interviews
- Wethington awards
- Teaching awards
- Administrative appointments
- Sabbatical and other leave reviews

- Performance evaluations
- New faculty orientation
- Faculty Temporary Disability Leave (TDL)/ Family Medical Leave (FML) approval
- Retirements/phased retirements
- Form F (overload) reviews
- Appeals (performance evaluations, distribution of effort assignments, appointments)
- Nepotism reviews
- Individual consultations and support (personnel matters)
- Unit rules and statements of evidence reviews
- Teacher Course Evaluations
- Faculty database systems



## Faculty Development Programs

- Emerging Leaders Academy
- Promotion and Tenure (P&T) Workshop Series
- Sabbatical Showcase
- WELD Faculty and Staff Leadership Development Program
- Conflict Management Workshop
- Conflict of Interest Overview and Training
- Department Chair Town Halls (monthly)
- New Department Chairs Orientation
- Southeastern Conference (SEC) Faculty Travel Program



## **Emerging Leaders Academy**

- Purpose
  - To encourage mid-career faculty and professional staff to consider leadership career paths and to guide them in developing the essential skills for effective institutional leadership
- Held September 2024-April 2025
  - Initial meeting occurred on Sept. 17, 2024
- Number Enrolled/Completed
  - 17
    - 15 faculty
    - 2 staff





## Promotion and Tenure Workshop Series

- Purpose
  - To help support faculty promotion preparation and success
  - Includes workshops for faculty and are appropriate for faculty at any career stage the earlier you understand the promotion process, the less intimidating it may be
- Workshop areas
  - The Role of Leadership and Administration
  - College APT and Provost Area Committees
  - Faculty Promotion: Strategies for Success
  - Total of nine workshops, each held twice
- Number attended
  - 119 in 2024
  - 2025 cycle underway
    - 81 participants year-to-date





## Promotion and Tenure (P&T) Workshop Series

The Role of Leadership and Administration Faculty Promotion: Strategies for Success

Leading Your Faculty Through Promotion/Tenure Process Feb. 4 and 26

> Professionalism in Performance Evals and Dossier Review

> > Feb. 6 and 25

Helping Faculty Prepare a Successful Dossier March 25 and April 18 P&T Prep for Tenure Tracks March 11 and 12

Promotion to Senior Lecturer March 12 and 13

Promotion in Clinical Titles March 13 and 26

Promotion in Research Titles March 25 and April 2

From Associate to Full Professor March 27 and April 4 College APT and Provost Area Committee

College APT Committee Process and Responsibilities

Sept. 10 and 16



## Promotion Success Rates, Calendar Years 2020-2024

	2024			2023			2022			2021			2020		
Promotion to:	Attempts	Successful	Success Rate												
All Ranks	193	190	98.45%	167	166	99.40%	166	164	98.79%	189	186	98.41%	171	166	97.07%
Senior Lecturer	20	19	95%	11	11	100%	17	17	100%	9	8	88.89%	11	11	100%
Assistant Professor	6	6	100%	0	N/A	N/A	2	2	100%	9	9	100%	1	1	100%
Associate Professor	88	86	97.73%	96	95	98.96%	82	81	98.78%	112	110	98.21%	90	87	96.67%
Professor	76	76	100%	56	56	100%	61	60	98.36%	54	54	100%	64	62	96.88%
Librarian I	1	1	100%	0	N/A	N/A	1	1	100%	2	2	100%	1	1	100%
Librarian II	1	1	100%	3	3	100%	2	2	100%	0	N/A	N/A	3	3	100%
Librarian III	1	1	100%	1	1	100%	1	1	100%	3	3	100%	0	N/A	N/A



## Leadership Development Events

- Chairs' Academy I and II
- Department Chair Town Halls (monthly)
- New Department Chair Orientation
- New Dean Orientation and Onboarding
- Southeastern Conference (SEC) Academic Leadership Development Program
- Kentucky Council on Postsecondary Education (CPE) Leadership Academy



## **Department Chair Town Halls**

- Purpose
  - An opportunity for department chairs and other college-level administrators to build a network of peers, get answers to questions or challenges and revisit those topics that may have been covered in other Office for Faculty Advancement programs
  - Meetings are a way to continue ongoing leadership development and peer support
- Held August 2024 through May 2025
  - Noon on second Tuesday of each month
- Common themes
  - Mentoring
  - Peer-to-peer collaboration
  - Conflict and issue management
  - Budget management





## Faculty and Staff Professional Coaching

- To help grow and refine leadership skills
- New in 2025





Jennifer Greer Dean, Communication and Information

Kenneth Jones Assistant Provost for Faculty Development

Lisa Tannock Associate Provost for Faculty Advancement



Bill Verble Director of Provost HR Business Partners



## Faculty Hiring and Appointment Process

- Review of proposed appointment type, title series, distribution of effort
  and compensation
- Ensure clarity in offer letters
- Developed workflow to address
  - Funding approvals
  - Search authorizations
  - Offer letters
  - Appointment documentation verifying SACSCOC requirements
- Since July 2022, 636 faculty have been hired by the University



## Center for the Enhancement of Learning and Teaching (CELT)

- Mission
  - Advance UK's educational mission through
    - Collaboration with faculty, staff and students
    - Partnerships with academic and administrative units
    - Leadership on the issues and opportunities impacting teaching and learning in higher education
- CELT is a transdisciplinary hub, incubator, expert and advocate for educational excellence and innovation at UK





## What does CELT do?

- Offers individual and group support (e.g., consultations, mentorship, just-in-time support)
- Hosts events and workshops for instructional and curricular development
- Facilitates midterm student feedback sessions
  that yield actionable insights on learning
- Runs programs such as the Teaching Innovation Institute, Transdisciplinary Educational approaches to advance Kentucky (TEK) Faculty Fellows, digital badges and faculty learning communities
- Partners on research, scholarly projects and grants with educational components





## UK Teaching Excellence Symposium

- Inaugural 2023 UK Teaching Excellence Symposium held on Oct. 13, 2023
  - 250 participants and 52 presenters, representing 14 colleges and 31 departments
  - Presenters included tenured and tenure-track faculty as well as lecturers, postdocs and graduate students
- Michelle Miller, professor of psychology at Northern Arizona University and author of "Remembering and Forgetting in the Age of Technology" (2022), delivered the keynote titled "Realizing the Promise of Teaching with Technology: Insights from Learning Sciences."
- The second symposium is planned for 2025



University of Kentucky.

## Engagement across all instructional support activities has increased



**CELT Midterm Student Feedback on Learning** 



# QUESTIONS



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