UNIVERSITY OF KENTUCKY BOARD OF TRUSTEES

Angela S. Martin, Vice President for Financial Planning and Chief Budget Officer



AN EQUAL OPPORTUNITY UNIVERSITY

Topics

UK Budget Development Principles

Overview of Consolidated Budget

Budget by Fund Groups

Federal Risks

Focus on Undesignated General Funds

Enrollment/Tuition and Mandatory Fees

Revenue Budget Change and Fiscal Health

FCR 5 and FCR 6 Recommendations





Enduring Budget Development Principles



Student access and affordability



Competitive pay for faculty and staff



Building a community of belonging



FY 2025-26 Consolidated Operating and Capital Budget

HIGHER EDUCATION OPERATIONS INCLUDING

- Educational and General
- Clinical Services
- Auxiliaries, excluding Athletics
- UK Research Foundation

- UK Gluck Equine Research Foundation, Inc.
- UK Humanities Foundation, Inc.
- UK Mining Engineering Foundation, Inc.
- Kentucky Tobacco Research Development Center

UK HEALTHCARE OPERATIONS INCLUDING

- Albert B. Chandler Hospital
- Good Samaritan Hospital
- Eastern State Hospital
- Clinical Services
- University Health Service
- Central Kentucky Management Services, Inc.

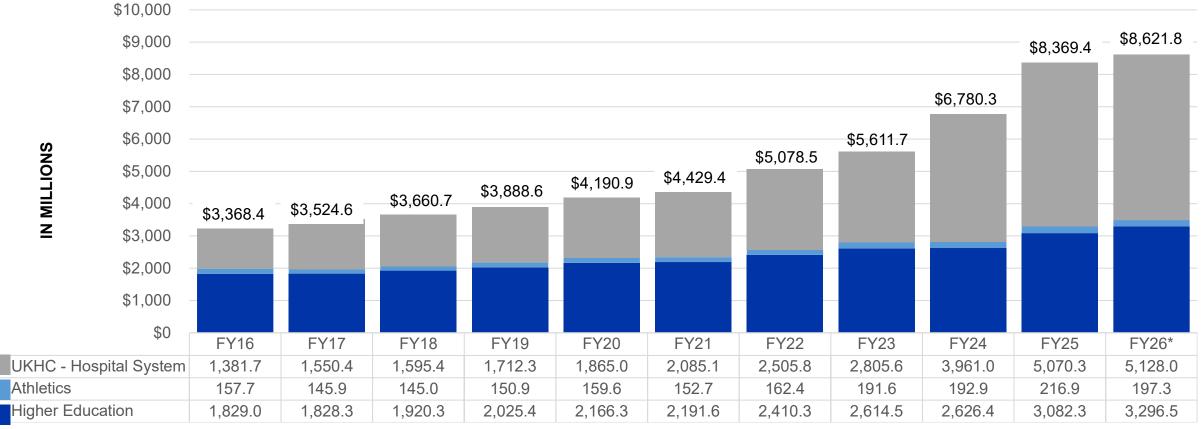
- Kentucky Healthcare Enterprise, Inc.
- Surgery Blue, LLC
- Beyond Blue*
 - Insure Blue
 - Royal Blue Health, LLC
 - Claire Blue Health, LLC

UK ATHLETICS

*Royal Blue Health added FY24; Claire Blue and Insure Blue added FY25



University of Kentucky Consolidated Original Budget Revenues



Figures based on revenues. FY 2015 – 2018, UKHC-Hospital System includes hospital state appropriation.

*Pending

Background:

The consolidated operating budget is balanced and:

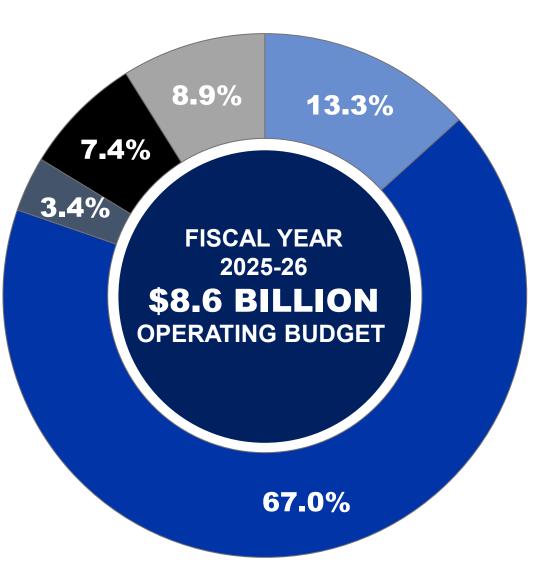
- establishes expenditure authority for each area, college and department
- includes all components of the university (e.g., academic enterprise, hospital system, clinical patient care, research, philanthropy, athletics)
- includes Current Funds only



Designated General Funds **67.0%**

Undesignated General Funds 13.3%

> Restricted Funds **7_4%**



Funds 3.4% Fund Balances 8.9%

Auxiliary



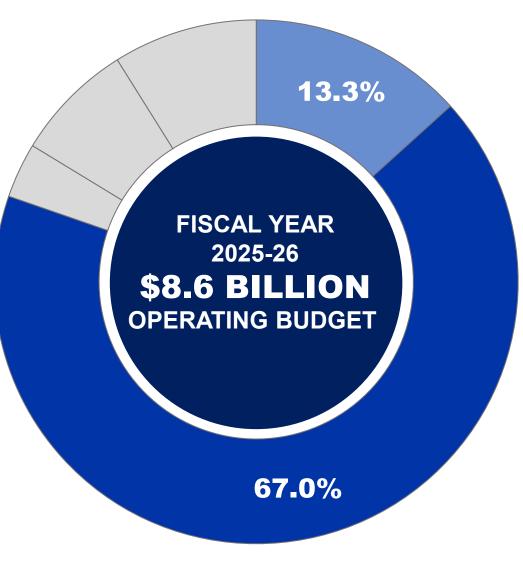
Undesignated General Funds 13.3%

\$1,148.3 million

WHERE THE MONEY COMES FROM (in millions) \$685.7 Tuition \$364.0 State Appropriations \$98.6 Other

HOW IT IS USED

- Instruction
- Public Service
- Utilities
- Administrative Support
- Institutional Student Aid



Designated General Funds **67.0%**

\$5,781.8 million

WHERE THE MONEY COMES FROM (in millions) \$5,122.2 UKHC - Hospital System \$526.6 Clinical Services \$47.0 Fees \$86.0 Other

HOW IT IS USED

- Patient Care
- Instruction
- Public Service
- Student Services
- Academic Support



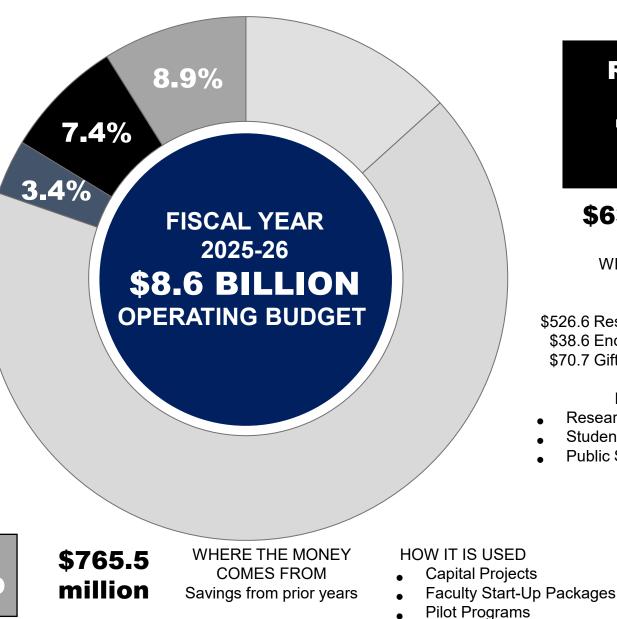
Auxiliary Funds 3.4%

\$290.4 million

WHERE THE MONEY COMES FROM (in millions) \$146.4 UK Athletics \$28.3 Housing \$11.4 Dining \$18.1 Transportation Services \$86.2 Service Centers and **Recharge Operations**

HOW IT IS USED Auxiliary units pay all of their expenses and receive no taxpayer or tuition support.





Restricted Funds 7.4% \$635.9 million

WHERE THE MONEY **COMES FROM** (in millions) \$526.6 Research Grants and Contracts \$38.6 Endowments and Investments \$70.7 Gifts and Other

HOW IT IS USED

- Research
- Student Financial Aid
- **Public Service**



Federal Risks: House Budget Reconciliation Bill, Executive Orders, Policy Changes

FEDERAL GRANTS AND CONTRACTS

- Indirect cost policy changes
- Grants: application evaluations, terminations and pauses
- Department of Health and Human Services: agency upheaval

DEPARTMENT OF EDUCATION

- Dissolution of the DOE
- Restore merit-based opportunity
- Pell Grant changes

- Eliminate subsidized student loans
- Eliminate Grad PLUS loans and restricts Parent PLUS eligibility
- Risk sharing on student loan defaults

MEDICAID

TAX REFORM

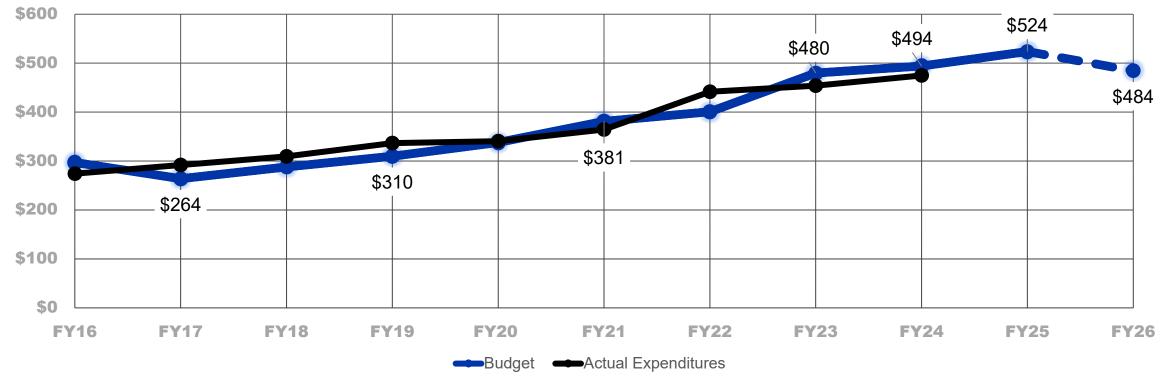
- Unrelated Business Income Expansion
- Executive Compensation Excise Tax
- Endowment Tax Hike

INTERNATIONAL STUDENTS



Research Funding

University of Kentucky Research Foundation Sponsored Grants and Contracts Expenditures



*Includes indirect cost recovery

In Millions



Undesignated General Funds: Five-Year Revenue History

RECURRING BUDGET	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	RECOMMENDED FY 2025-26
State Appropriations, Total Performance Funds* Mandated Programs** Special Appropriations	\$271.3 \$6.1 \$80.6	\$318.2 \$30.9 \$91.7 \$11.0	\$309.7 \$33.3 \$91.7 \$0	\$358.6 \$34.7 \$102.1 \$26.0	\$364.0 \$41.2 \$102.1 \$25.0
Student Tuition	507.2	557.0	581.7	630.8	685.7
Other	63.1	71.4	86.6	94.2	98.6
Total	\$841.6	\$946.6	\$978.0	\$1,083.6	\$1,148.3

IN MILLIONS

*Effective FY 2022, performance funds are cumulative.

**State appropriations include funding for programs mandated by the Kentucky General Assembly such as the Agricultural Cooperative Extension Service and the Center for Applied Energy Research.

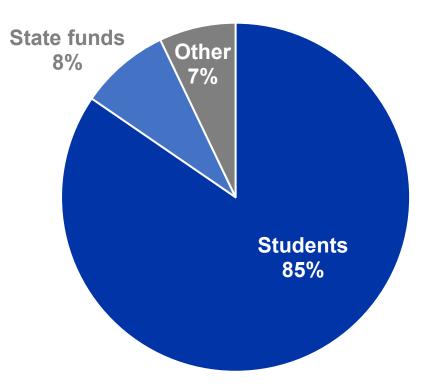


Undesignated General Funds - Incremental Revenues

RECURRING BUDGET	RECOMMENDED FY 2025-26
State Appropriations Performance Funds Special Appropriation Immune Dysregulation Research Total	\$ 6.4 <u>-1.0</u> 5.4
Student Tuition 3.0% Rate Increases 6,850 First-Year Undergraduate Cohort	54.8
Other	4.5
Total	\$64.7

IN MILLIONS

Where will new revenues come from?





Undesignated General Funds - Incremental Expenses

RECURRING BUDGET	RECOMMENDED FY 2025-26	How will we allocate
People Faculty and Staff Salary Increase Benefits Faculty Promotions and Retention Funds	\$17.3	our resources?
College Financial Allocation Models Net Tuition Revenue (NTR) College Productivity Model (CPM) Performance Funding Allocation (PFA)	23.9	Students People 22% 26%
Students Student Financial Aid Smart Campus - iPads Advising	14.3	3% Colleges FAM Facilities,
Facilities, Fixed Costs, and Other Investments	8.6	36% Fixed Costs, Other
Athletics Support	1.6	13%
Special State Appropriations	-1.0	*Evoludos sposial stata appropriations
Total	\$64.7	*Excludes special state appropriations

Kentucky.

Kentucky Performance Funding Model

Metrics where rates of growth exceeded sector average between FY 2024-25 and FY 2025-26 iterations

* Performance funding metric shares

% *	Student Success	UK	UofL	EKU	KSU	MoSU	MuSU	NKU	WKU
9.0%	Bachelor's Degrees								
5.0%	STEM + H Bachelor's Degrees					_			
3.0%	First-Generation Bachelor's Degrees								
8.0%	Low-income Bachelor's Degrees					_	_		
3.0%	Student Progression at 30 Hours					_			_
5.0%	Student Progression at 60 Hours								
7.0%	Student Progression at 90 Hours								
	Course Completion								
30.0%	Student Credit Hours Earned								
	Operational Support Activity								
10.0%	Instructional Square Feet								
10.0%	Direct Cost of Instruction								_
10.0%	FTE Students		_			_	_	_	_
100%	Metrics Above Sector Average	9	8	5	7	1	6	1	5



State Performance Funding Model: Sources and Allocations

PERFORMANCE FUNDING POOL*

UK RESULTS

Fiscal Year	Universities Required Contributions	State Funding		UK Contribution	UK Awards
2017-18	\$28.9	\$		\$ 9.1	\$13.4
2018-19	24.2			8.0	9.2
2019-20	38.6			9.8	14.5
2020-21	11.7			3.6	6.6
2021-22**		13.5			6.1
2022-23		75.8			30.9
2023-24		75.8			33.3
2024-25		81.9			34.7
2025-26		89.7			41.2
IN MILLIONS		1	1	IN MILLIONS	

* Represents state appropriations and required contributions from the universities that were added to the Performance Funding Pool, which were then distributed to the institutions based on outcomes produced.

** Effective FY 2022, performance pool allocations are cumulative.



Student Headcount Enrollment

	Fall 2021 Actual	Fall 2022 Actual	Fall 2023 Actual	Fall 2024 Actual	Fall 2025 Target
Undergraduate First-time in College	4,721	6,061	6,437	6,513	6,850
Other Undergraduates	17,207	16,706	17,534	19,072	19,750
Sub-Total Undergraduates	21,928	22,767	23,971	25,585	26,600
Graduate/Professional*	9,608	9,943	9,914	10,366	10,100
TOTAL	31,536	32,710	33,885	35,951	36,700



Recommended Tuition and Mandatory Fees (per semester)

Undergraduate, Full-Time	Fall 2024	Fall 2025	% Change
Resident	\$ 6,751.00	\$ 6,953.50	3.0%
Non-Resident	\$17,070.00	\$17,582.00	3.0%
UKOnline (Per Credit Hour)	\$ 624.00	\$ 654.00	4.8%

Graduate, Full-Time	Fall 2024	Fall 2025	% Change
Resident	\$ 7,322.00	\$ 7,541.50	3.0%
Non-Resident	\$18,119.00	\$18,662.50	3.0%
Graduate Students Enrolled Exclusively in Distance Education Courses	\$ 6,761.00	\$ 7,092.50	4.9%



Tuition and Mandatory Fees (per semester)

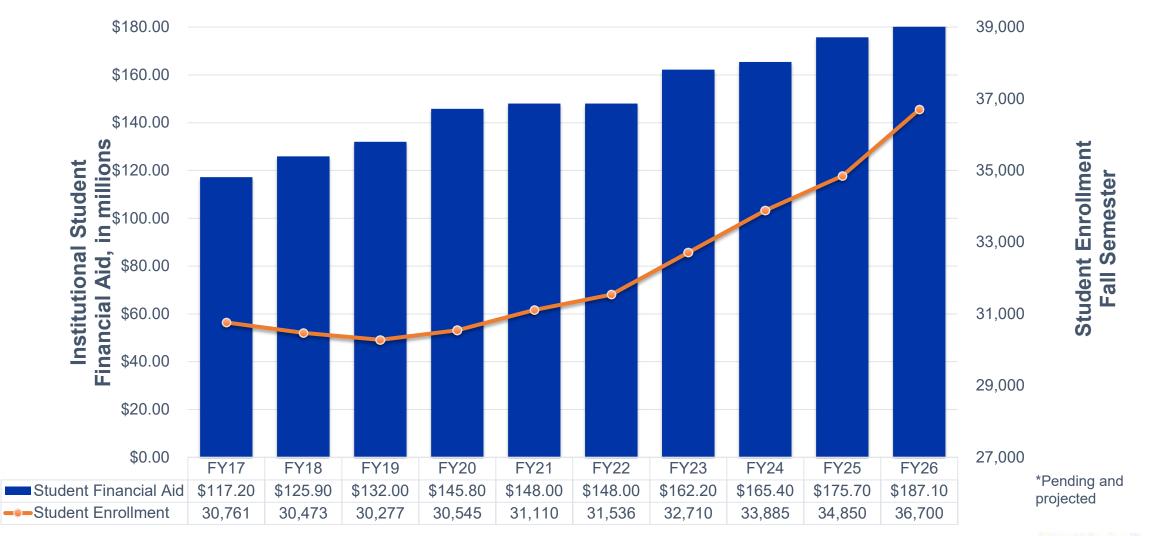
Fall Semester	UG Resident Rate*	Annual % Change	Average Annual % Change for Four Years
2016	\$5,660.00	5.0%	4.0%
2017	\$5,886.00	4.0%	4.3%
2018*	\$6,035.00	2.5%	3.6%
2019	\$6,180.00	2.4%	3.5%
2020	\$6,242.00	1.0%	2.5%
2021	\$6,305.00	1.0%	1.7%
2022	\$6,429.50	2.0%	1.6%
2023	\$6,606.00	2.8%	1.7%
2024	\$6,751.00	2.2%	2.0%
2025**	\$6,953.50	3.0%	2.5%

*Freshmen and sophomores only through 2018

**Recommended



UK Institutional Student Financial Aid and Student Enrollment



Kentucky.

Fueling Our Success: Financial Allocation Models Overview



NET TUITION REVENUE (NTR)

Incentivize enrollment growth by sharing increase in net tuition revenue Per FY 2023-24 review of model, percent of net tuition revenue shared increased to at least 50% effective with FY26 distributions.

COLLEGE PRODUCTIVITY MODEL (CPM)

Incentivize institutional values

Colleges awarded funds if performance is above the mean for metrics:

- Degrees awarded per faculty
- Percent of funded research compensation / total research compensation
- Percent of attempted student credit hours taught by tenured and/or full-time faculty
- Work Life survey results

CPM reviewed during FY 2024-25 with modifications to the funding model implemented with FY26 distributions.

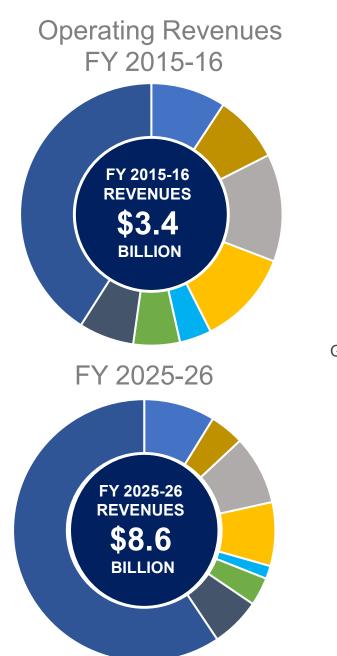


PERFORMANCE FUNDING ALLOCATION (PFA)

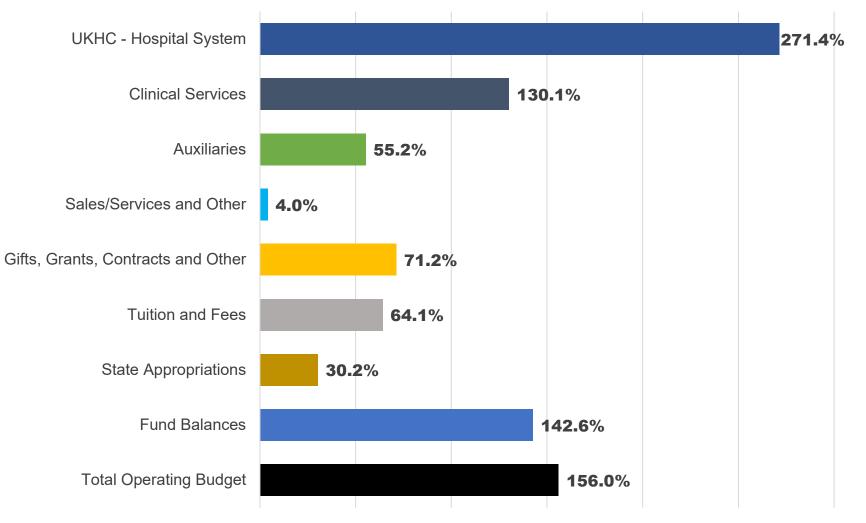
Incentivize enrolling and graduating more students and in-person instruction Colleges awarded funds based on proportionate share of:

- Degree production
- Enrollment of new students
- Increase percent of courses with traditional modality



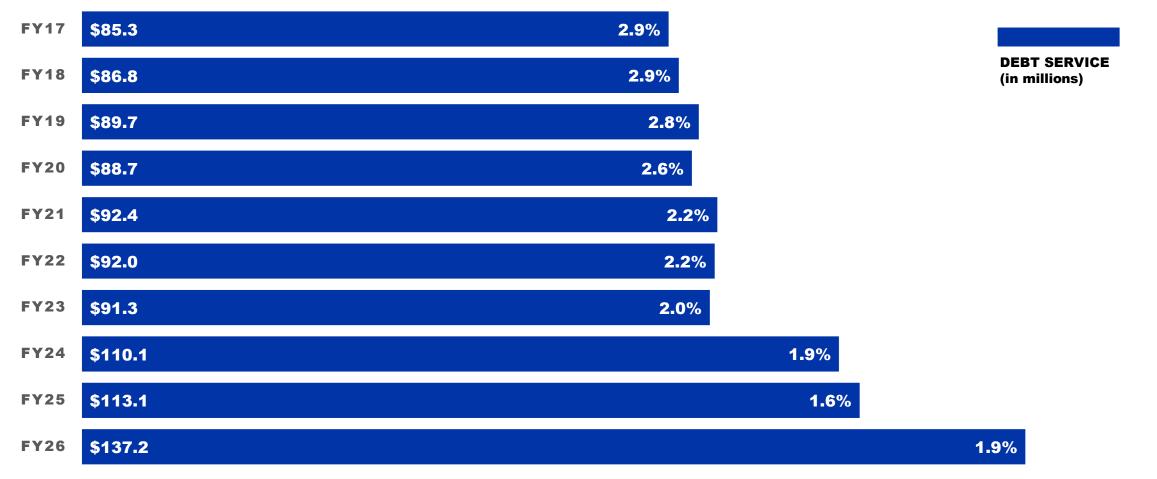


Operating Revenues Percent Change FY 2015-16 to FY 2025-26





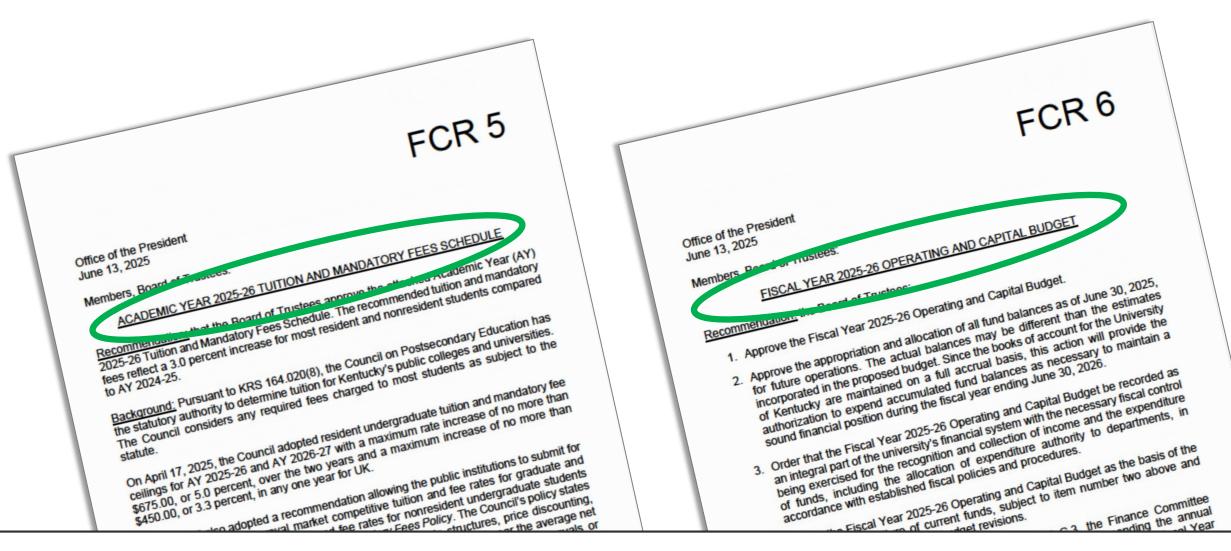
Fiscal Health: Debt Service as a Percentage of Adjusted Operating Budget*



*Revenue Operating Budget less Restricted Funds and Fund Balances



Recommendations





Questions?

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