

UK KING'S DAUGHTERS

Sara Marks, President and CEO of UK King's Daughters



AN EQUAL OPPORTUNITY UNIVERSITY

UK KING'S DAUGHTERS



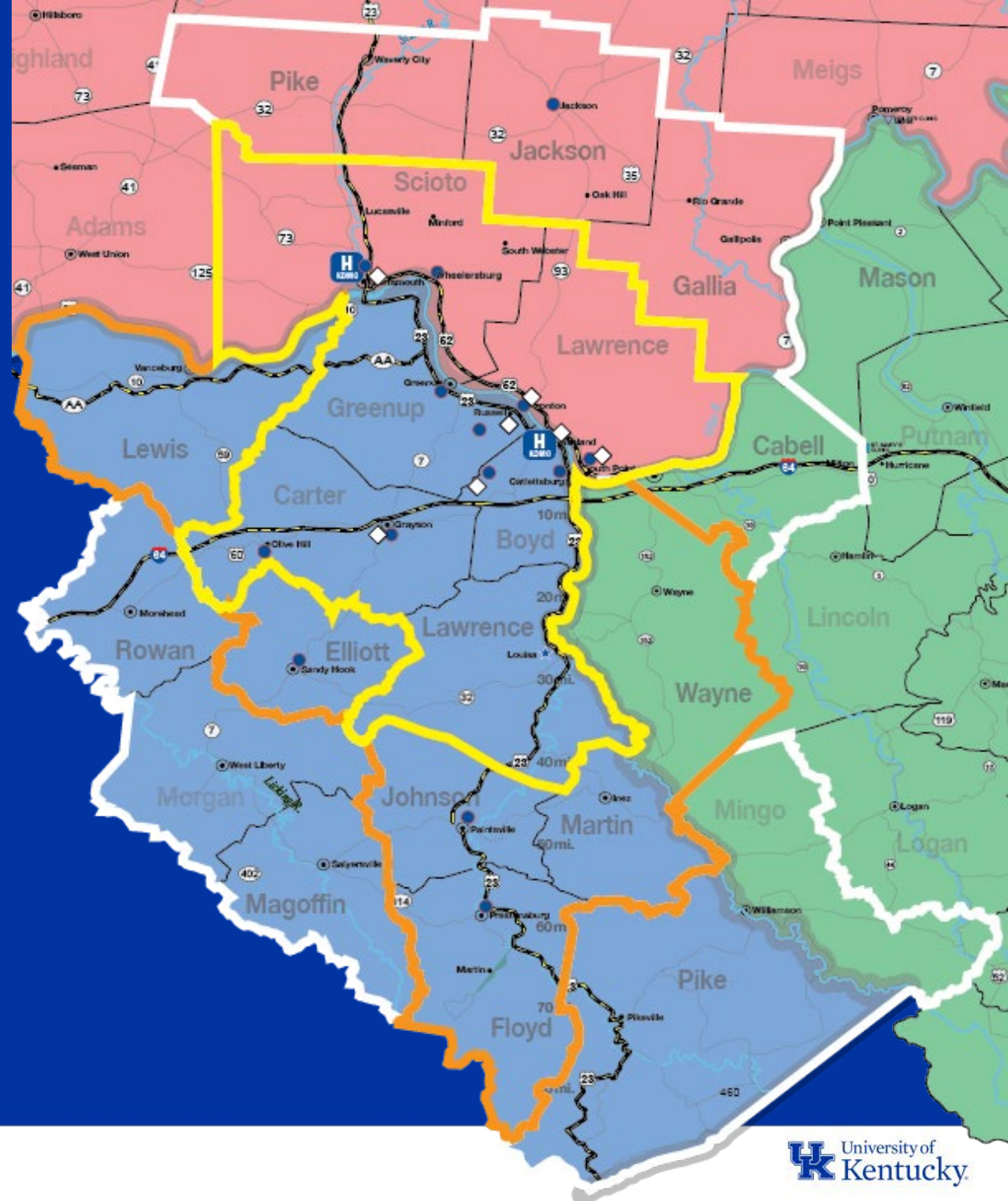
UK KING'S DAUGHTERS ASHLAND CAMPUS



KING'S DAUGHTERS OHIO



Expansive ambulatory services with more than 80 provider offices and clinics in Kentucky and Ohio providing primary and specialty care



KINGSBROOK LIFECARE CENTER



UK KING'S DAUGHTERS MEDICAL TRANSPORT



CHILD DEVELOPMENT CENTER

- Caring for children of our team members and from the community since 2000
- Designed from the ground up with learning and safety in mind



A PERFECT STORM

2020-2021

- Pandemic
- Closure of Our Lady of Bellefonte Hospital
- More patients, less resources



PARTNERSHIP WITH THE UNIVERSITY OF KENTUCKY

April 2021

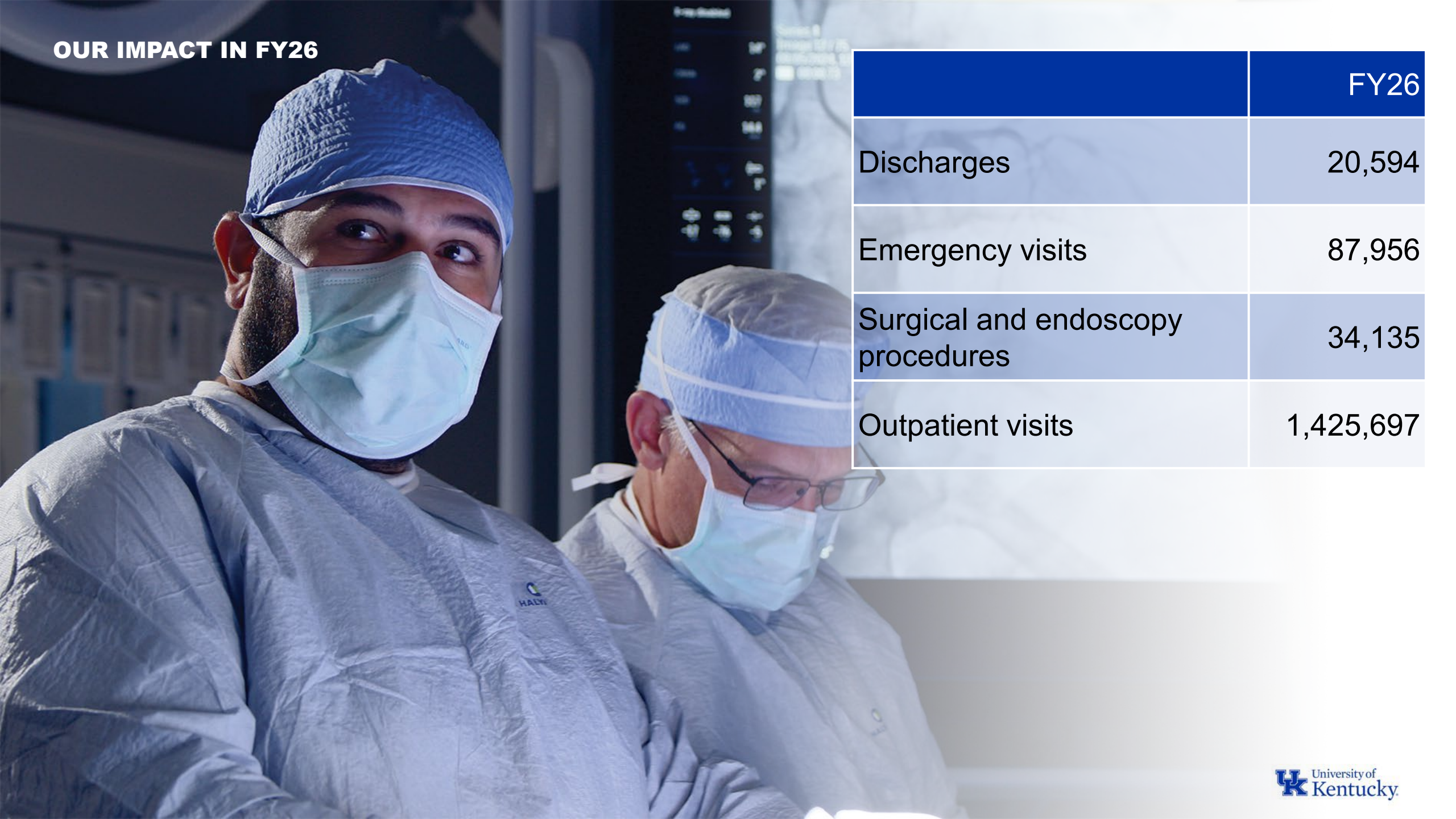
Investing in Our Team, Investing in Our Communities



OUR TEAM IN FY26



	FY26
Team members	5,800+
Providers	500+
Total salaries and wages	\$486.6M
Total benefits	\$116.8M

A photograph of two surgeons in an operating room. The surgeon in the foreground is a man with a beard, wearing a blue surgical cap and a light blue face mask. He is looking slightly to the right. The surgeon in the background is wearing a white surgical cap and a light blue face mask, and is looking down. They are both wearing white surgical gowns. In the background, there are medical monitors displaying various data.

OUR IMPACT IN FY26

	FY26
Discharges	20,594
Emergency visits	87,956
Surgical and endoscopy procedures	34,135
Outpatient visits	1,425,697

Financial Review

- **Total Net Revenue: 14.6%** ahead of budget
 - Higher inpatient and outpatient volumes
 - Higher directed payment revenue
 - Higher specialty pharmacy and 340b contract pharmacy revenue
- **Total Operating Expenses: 5.0%** over budget
 - Supplies are over due to higher volumes and higher pharmaceuticals
 - Physician fees are over due to higher locum usage
 - Purchased services are over due to higher agency staff usage

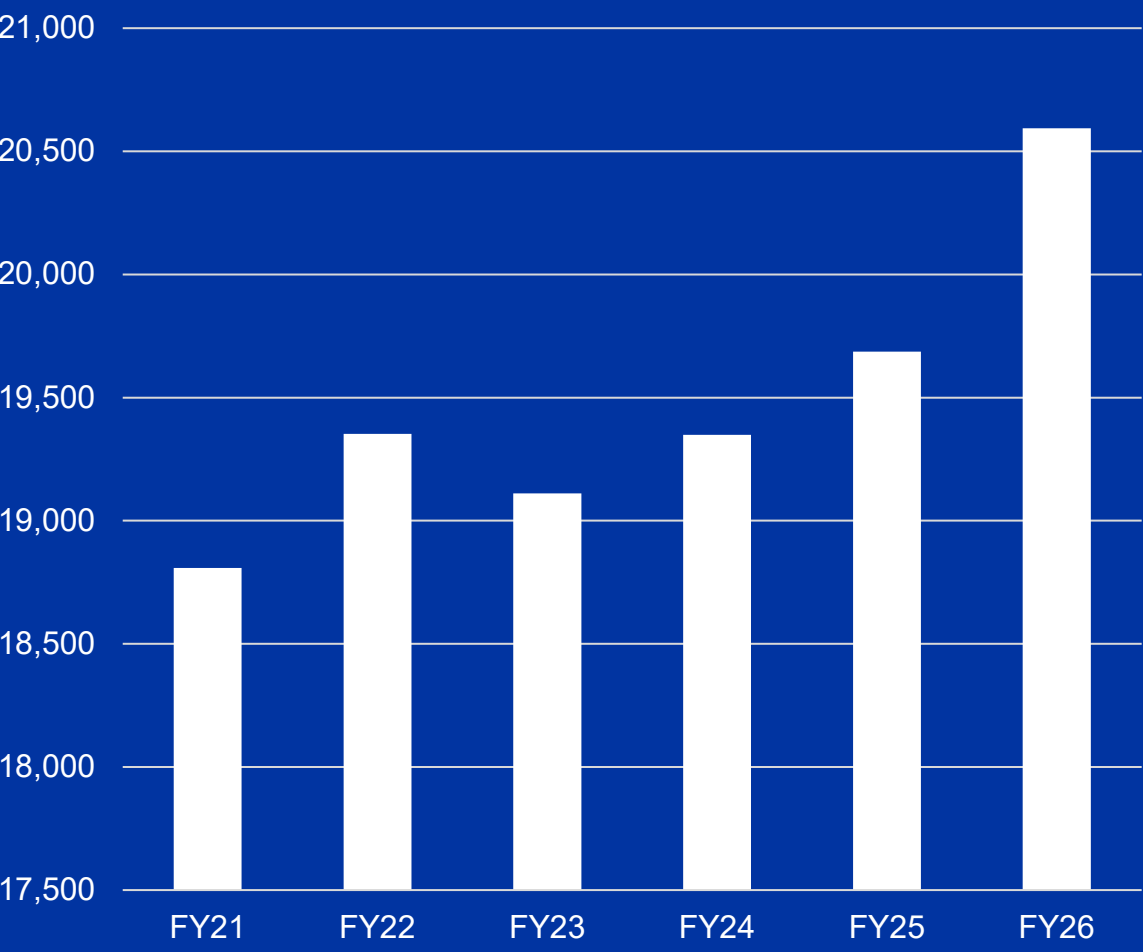
Financial Update	Actual FY26	Budget FY26
Total Net Revenue	\$1,255.2M 	\$1,095.1M
Total Operating Expenses	\$1,121.4M 	\$1,067.8M
Operating Income	\$133.8M 	\$27.2M
Operating Margin %	10.7% 	2.5%
Net Income	\$202.8M 	\$44.0M
Days Cash on Hand	264 	210

 Meets/Exceeds Budget  Does Not Meet Budget

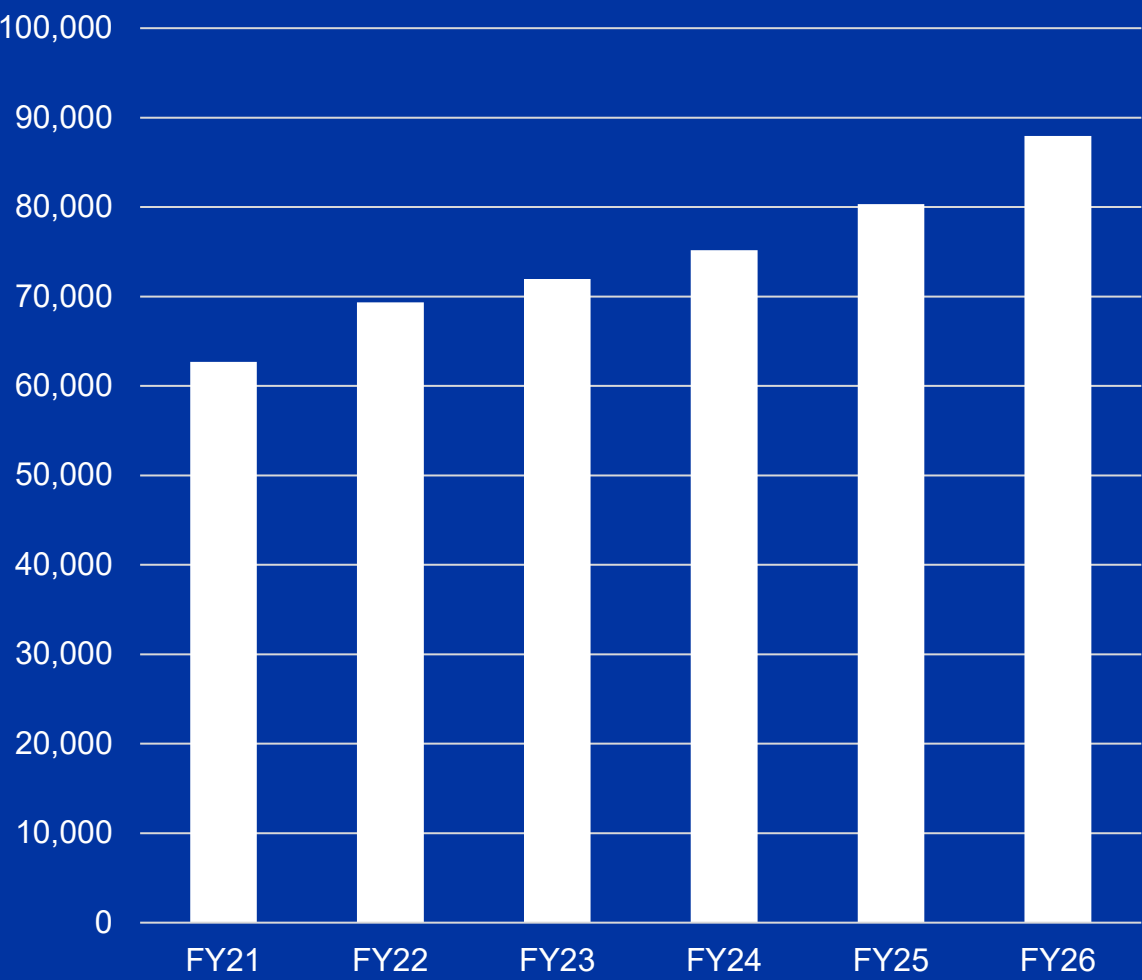


GROWTH TRENDS FY 21-26

INPATIENT DISCHARGES

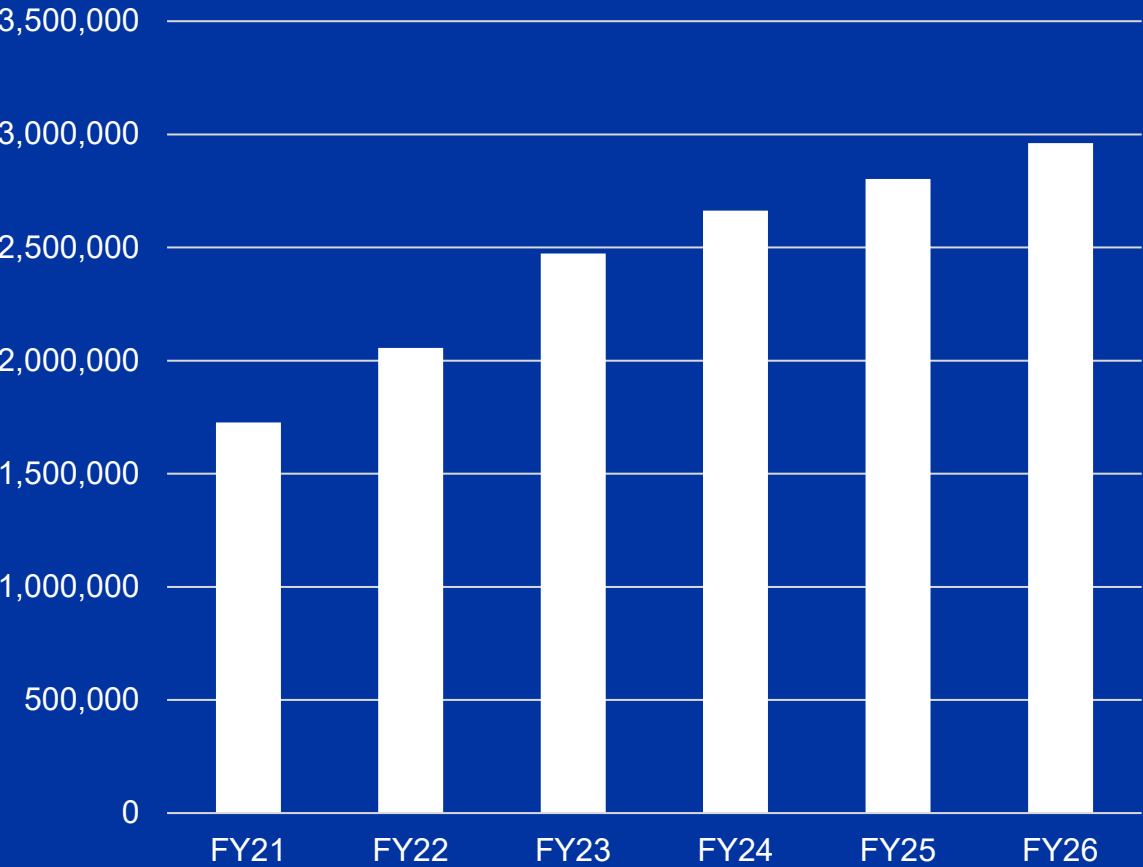


EMERGENCY DEPT VISITS

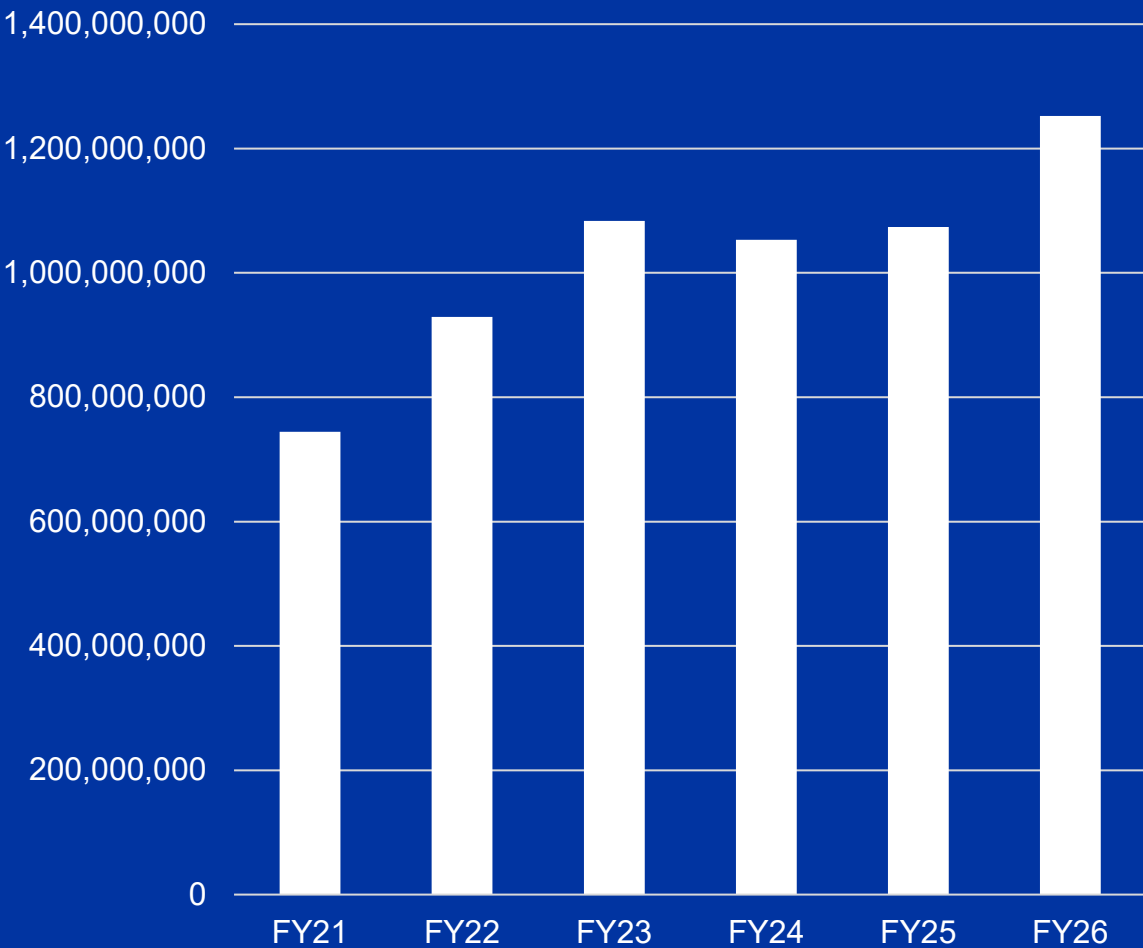


GROWTH TRENDS FY 21-26

WORK RELATIVE VALUE UNITS
(wRVUS)



TOTAL NET REVENUE





SIXTH FLOOR ADDITION—2021



Facility Improvement

- Respiratory Step Down and Overflow unit
- 36 total beds
- 14 negative pressure rooms
- Nurse servers in each room
- Efficient layout for nurses station



UK King's Daughters Mobile Mammography Unit

- 3D Imaging
- Two techs and one driver
- Real time image review
- Approximately 18,000 miles a year
- Approximately 2,500 exams a year



Sterile Processing Improvements

- Completion: July 2024
- 19,000 sq ft renovation space
- 5,500 sq ft old space
- Improved workflow design for processing instruments and trays
- Applying automation
- Updated equipment
- Independent water system



UK KING'S DAUGHTERS PAVILION AND HEALTH PARK



NEW MAIN ENTRANCE, EMERGENCY DEPARTMENT & IMAGING SERVICES

- Opened May 2025
- 200,000 sq ft
- \$160 million investment
- New Emergency Department:
 - 40,000 square feet
 - 90,000+ per year patient capacity
 - 86 treatment spaces total
 - 56 exam rooms
 - Two trauma rooms
 - Two dedicated CTs
 - Four Hazmat/Decontamination rooms
 - Specialized Behavioral Health rooms

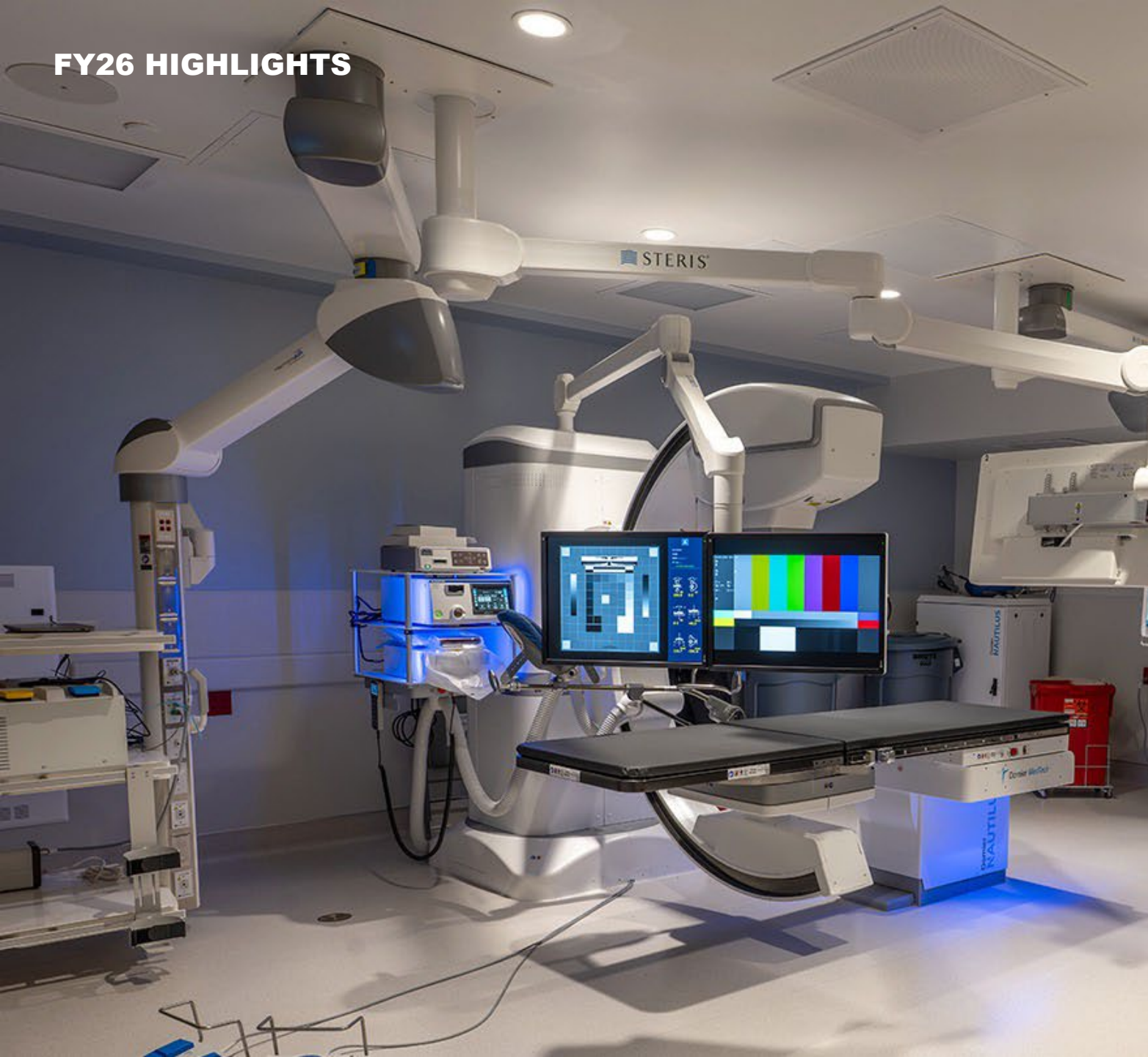




NEW IMAGING SERVICES

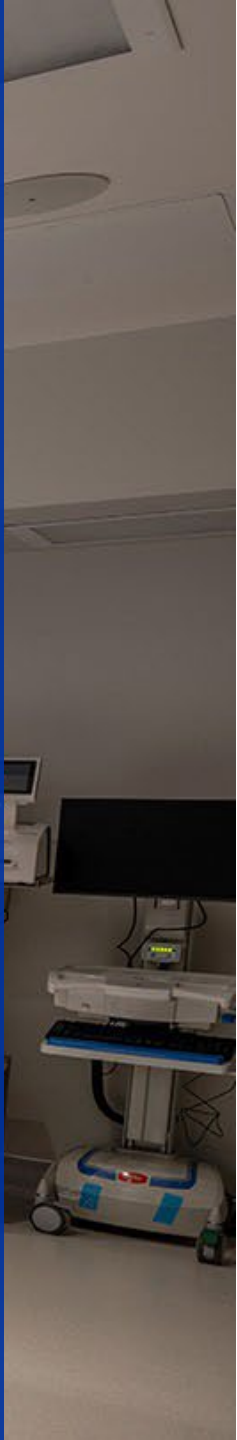
- 40,000 sq ft
- Three CTs (five total with Emergency Department)
- Dedicated cardiac CT
- Two MRIs
- Five general X-ray
- Two nuclear cameras
- One ultrasound

FY26 HIGHLIGHTS



GROUND FLOOR PROCEDURE SUITES

- Opened August 2026
- Eight new Endoscopy suites
- Seven new Urology Procedure suites
- Dedicated Bronchoscopy suite for advanced procedures
- 30 pre- and post-op bays
- \$38 million construction and equipment



GROWING IN GREENUP COUNTY

- Opening in 2027
- New primary and Urgent Care Center in Greenup County
- \$7 million investment; nearly 11,000 sq ft; situated on four-plus acres
- 12 exam rooms
- Laboratory
- X-ray and shelled CT space
- Shared registration and separate waiting
- Resident space



ACCREDITATIONS



**The Society
of Thoracic
Surgeons**



- Regional Care Pulmonary Embolism Center of Excellence by the PERT Consortium®. One Of the first 10 hospitals nationwide—and only the second Regional Care Center in the U.S.
- High Performing in Abdominal Aortic Aneurysm Repair and Stroke, US News & World Report High Performing Hospitals, 2026-2027
- HeartCARE Center of Excellence designation with five accredited programs (heart failure, chest pain, electrophysiology, CCL, and TAVR), American College of Cardiology, varies 2015-current
- Intersocietal Accreditation Commission (IAC) accreditation in adult transthoracic and adult transesophageal echocardiography, 2025-current
- American Heart Association Get With The Guidelines® Stroke Gold Plus with Target: Stroke Honor Roll Elite Plus with Advanced Therapy and Target, 2011-current; Type 2 Diabetes Honor Roll, 2022-current
- Stroke Certification, Joint Commission – continuously, 2009-current
- Thrombectomy Certification, Accreditation Commission for Health Care, 2024-current
- 3-star rating (highest rating possible) for our open-heart surgery program, Society of Thoracic Surgeons, 2026
- The Joint Commission's (TJC) Gold Seal of Approval® Certification for Advanced Total Hip and Knee Replacement, UK King's Daughters Medical Center Ohio - November 2024. UK King's Daughters in Ashland earned Joint Commission Certification for Advanced Total Hip and Knee Replacement in October 2023
- Metabolic & Bariatric Surgery (MBSAQIP), ACS, 2015-current
- New Nurse Residency Program, American Nurses Credentialing Center, 2025-current
- Sleep Lab accreditation, ACHC, 2021-current
- 2024 Supply Chains of Distinction Award from Global Healthcare Exchange (GHX)
- National Gold level recognition for commitment to team member health and well-being as measured in the American Heart Association's 2024 Workforce Well-being Scorecard™



CAPITAL PROJECTS FY2027-2031



MAJOR CAPITAL AND CONSTRUCTION PROJECTS FY27 TO FY31

- Five-year Ashland campus construction and expansion—approx. \$300 million
 - Additional floors for inpatient tower—150-bed capacity
 - Cardiovascular operating room (CVOR) and cardiovascular intensive care unit (CVICU) expansion including Post-Anesthesia Care Unit (PACU)
 - Pediatric inpatient unit expansion
 - Main operating room expansion and renovation
 - Laboratory expansion and automation
 - Cancer Center integrated and branded with Markey Cancer Center

MAJOR CAPITAL AND CONSTRUCTION PROJECTS FY27 TO FY31

- Ohio campus expansion
 - Emergency Department
 - Expanded Diagnostics
 - Pharmacy
 - Ancillary and Support Services
- Medical Practice Facility Expansion
 - Build Urgent Care/Sports Medicine Clinic in western Boyd County
 - UK KD Health Park renovation for addition of Specialty Care Ambulatory Clinic
- UK KD investment in expanding care throughout the region:
\$45 million



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